



S • E • D • C
ANNIVERSARY
(1972 - 2022)



ANNUAL
REPORT
2022

SEDC
SARAWAK

ANNUAL
REPORT

**20
22**

LAPORAN
TAHUNAN



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“ SEDC recognizes the importance of being a responsible corporate citizen and will continue to prioritize initiatives that benefit the communities we serve ”

YBhg. Tan Sri Datuk Amar (Dr.) Haji Abdul Aziz bin Dato Haji Husain
Chairman



CHAIRMAN'S STATEMENT

Dear Stakeholders,

I am pleased to present the Chairman's Statement for the Sarawak Economic Development Corporation's Annual Report for the fiscal year ending December 31, 2022.

Overview

The year 2022 has been a period of significant growth and transformation for the Sarawak Economic Development Corporation (SEDC). Despite global challenges, we have successfully navigated a dynamic economic landscape, demonstrating resilience and adaptability in achieving our objectives. I am pleased to report that SEDC has delivered a commendable financial performance in 2022. Our prudent financial management and strategic investments have contributed to sustainable growth, ensuring the corporation's long-term viability and its ability to fulfil its mandate.

SEDC remains committed to fostering economic development in Sarawak. Throughout the year, we have implemented strategic initiatives to support key sectors, encourage innovation, and create employment opportunities. Our focus on sustainable development aligns with the broader goals of the region, fostering economic inclusivity and environmental stewardship.

Our commitment to community engagement and corporate social responsibility remains unwavering. We have actively participated in community development projects, education initiatives, and environmental conservation efforts. SEDC recognizes the importance of being a responsible corporate citizen and will continue to prioritize initiatives that benefit the communities we serve.

While we celebrate our achievements, we acknowledge the challenges faced in 2022. The global economic landscape is evolving rapidly, presenting both challenges and opportunities. SEDC remains agile in addressing these challenges and is well-positioned to capitalize on emerging opportunities, ensuring sustained growth for the benefit of our stakeholders. Looking ahead, SEDC is poised for continued success. We will maintain our focus on innovation, collaboration, and responsible business practices. The corporation is committed to contributing to the economic prosperity of Sarawak, fostering a business-friendly environment, and enhancing the overall well-being of our communities.

I extend my sincere appreciation to the dedicated SEDC team, whose hard work and commitment have been instrumental in our success. I would also like to express gratitude to our stakeholders, partners, and the Sarawak community for their continued support.

In conclusion, the achievements of 2022 set a solid foundation for the future. As we move forward, SEDC remains dedicated to realizing its vision of a prosperous and sustainable Sarawak.



SECTION 1

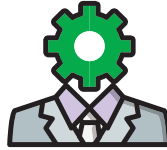
Corporate Information

CORPORATE BACKGROUND



ESTABLISHED

As state agency on 1st March 1972
under *Perbadanan Pembangunan
 Ekonomi Sarawak Ordinance*
 (Sarawak Cap.35)



UNDER ADMINISTRATIVE

Purview of the federal
 government through the
 Prime Minister Department



PROMOTE

Commercial and Social
 Development in Sarawak



MISSION

To venture into
 strategic businesses
 that contribute towards
 Sarawak's economic
 sustainability



VISION

Trusted corporation in
 leading sustainable
 economic growth for
 Sarawak's prosperity



MOTTO

Committed to Excellence

CORPORATE OBJECTIVES



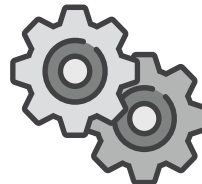
Promote economic
 development with
 emphasis on PIONEERING
 and STRATEGIC industries.



Undertake investments and
 MANAGE COMMERCIAL and
 SOCIO-ECONOMIC projects
 and STRATEGIC industries.

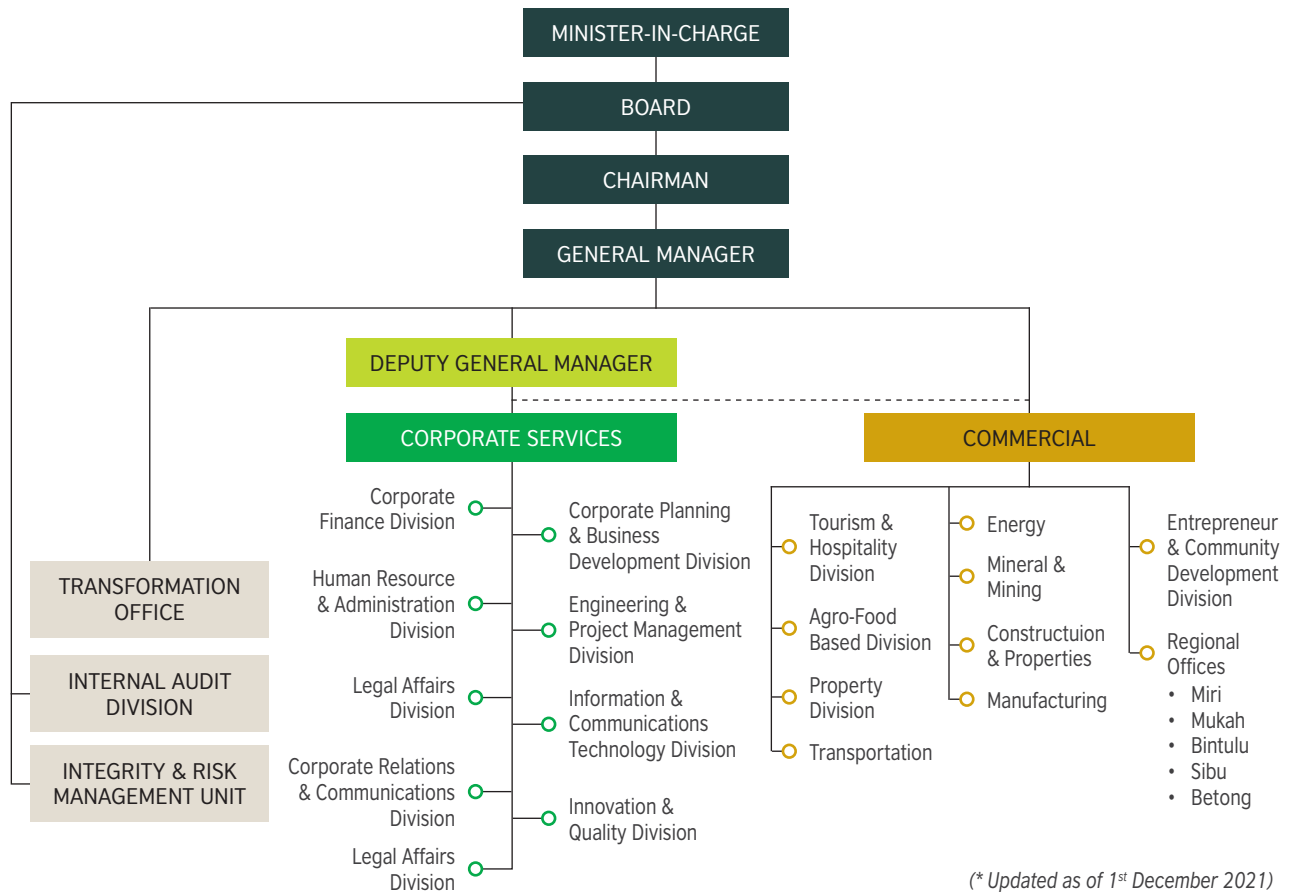


Carry out socio-economic
 PROGRAMMES and
 SCHEMES for local
 entrepreneurs.

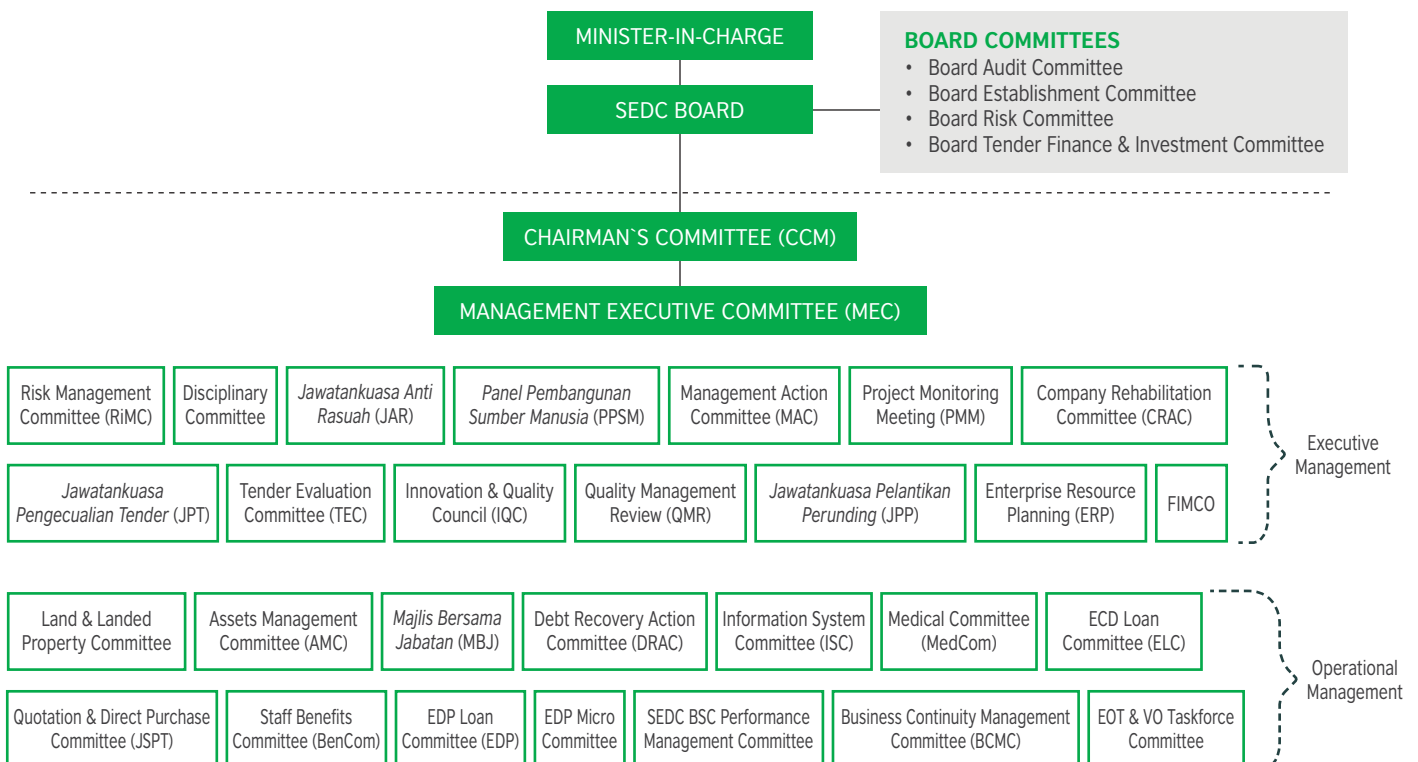


Develop and manage
 SPECIAL PROJECTS for the
 government.

ORGANISATION STRUCTURE



CORPORATE GOVERNANCE STRUCTURE



BOARD MEMBERS



**YBhg. Tan Sri
Datuk Amar
(Dr.) Haji Abdul
Aziz bin Dato
Haji Husain**
Chairman

**YB. Dato Sri
Haji Mohamad
Abu Bakar bin
Marzuki**
*Sarawak State
Secretary*

**YBhg. Dato Dr.
Sri Haji Wan
Lizozman bin
Wan Omar**
*Sarawak State
Financial Secretary*

**Yang Arif
Dato Sri Talat
Mahmood bin
Abdul Rashid**
*Sarawak State
Attorney General*

**YBrs. Encik
Boniface
anak Edwin
Manung**
*Senior Under
Secretary*



**YBhg. Datu Dr.
Muhammad Abdullah
bin Haji Zaidel**
*Deputy State Secretary
- Economic Planning
Development*

**YBhg. Datu Sr. Haji
Zaidi bin Haji Mahdi**
*Permanent Secretary
- Ministry of Natural
Resources and Urban
Development*

**YBhg. Datu Laura
Lee Ngien Hion**
*CEO
Development Bank of
Sarawak*

**YBhg. Dato
Dr Philip Raja**
*Medical Private
Practitioner*

LEADERSHIP TEAM

**YBhg. Datu
Haji Abdul Hadi
bin Datuk Haji
Abdul Kadir**
General Manager



**Puan Hajah
Rakayah
binti
Hamdan**
*Deputy General
Manager*



**Encik
Nelson
Raon
Kebing**
*Director
Property
Division*



**Encik Nikk
Adam
bin Abdillah
Kipalli**
*Director
Entrepreneur
& Community
Development
Division*



**Encik Mark
James Santi
Ferguson**
*Director
Tourism &
Hospitality Division*



**Encik Leo
Lanaiwong**
*Director
Corporate
Finance Division*



**Encik Yap
Yien Chiang**
*Director
Internal Audit
Division*



**Ir. Dr. Ting
Sie Chun**
*Director
Engineering &
Project Management
Division*



**Encik Billy
Christian David**

*Acting Director
Corporate Planning
& Business
Development Division*

**Encik Sylvester
Insor Lingan**

*Director
Agro-Food Based
Division*

**Puan Hajah
Rashidah
binti Maideen**

*Acting Director
Legal Affairs
Division*

**Judith A.
Skinner**

*Acting Director
Corporate Relations
& Communications
Division*

**Cik Nurhanis
Alwani
binti Abdul
Rahman**

*Acting Head
Secretarial
Services Unit*



**Encik Tan
Ngoh Lim**
*Director
Information &
Communications
Technology Division*

**Cik Hajah Siti
Nurazlina
binti Dollah
Ahmat Usop**
*Director
Innovation and
Quality Division*

**Encik Awang
Nasfuddin bin
Awang Hassan**
*Director
Human Resource and
General Administration
Division*

*Head
Transformation Office*

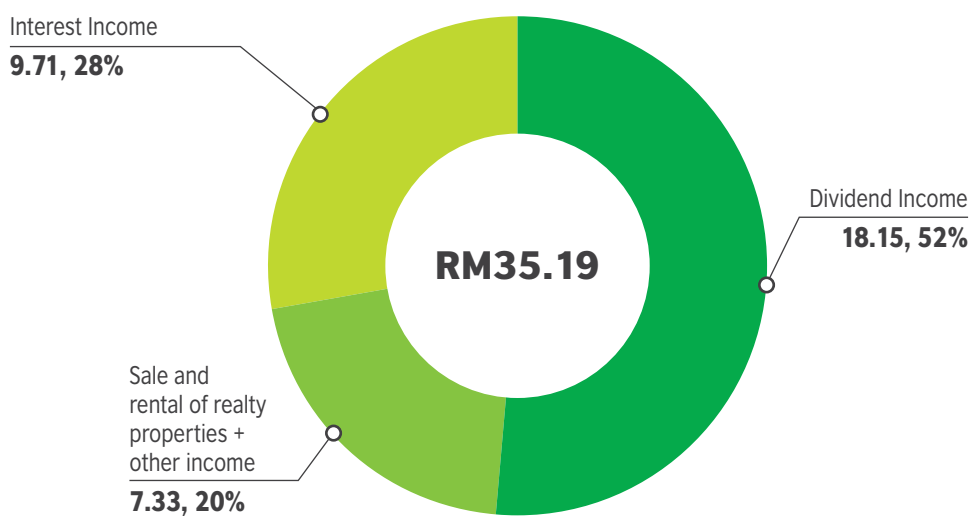
**Cik Khartini
Johari**
*Head
Integrity & Risk
Management Unit*

FINANCIAL PERFORMANCE

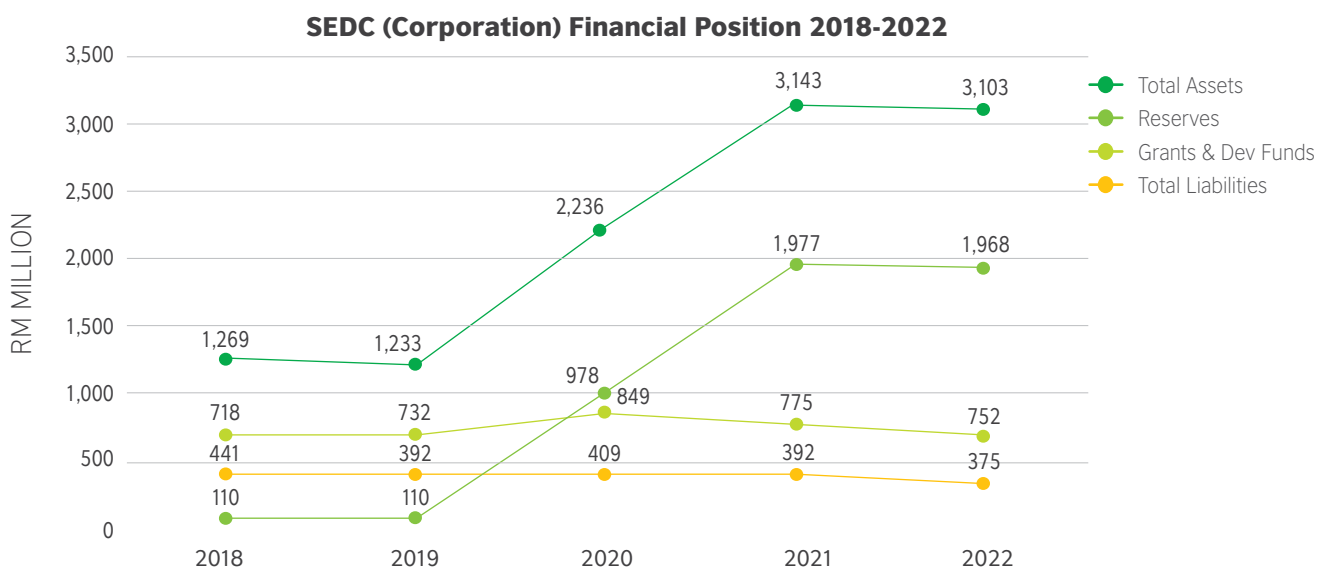
CORPORATION

Particulars	Audited 2022 (RM Mil)	Budget 2022 (RM Mil)	Variance %
Dividend Income	50.11	47.72	5
Sale and Rental of Realty Properties + Other Income	53.08	56.04	6
Interest Income	(2.97)	(8.32)	64
TOTAL	35.19	95.44	(30)

INCOME (CORPORATION) 2022 (RM MIL)



FINANCIAL POSITION 2018-2022



Note:

- (i) 2020 : Increase in Assets mainly for the investment and development of Petrochemical Hub Project (Land @RM346 mil & Investment RM499 mil).
- (ii) 2020 : Increase in Total Liabilities mainly due to the State Government Loan @RM880 mil.
- (iii) 2021: Increase in Assets & Liabilities mainly due to the Qad Al-Hasan Loan @RM1 billion for the Methanol Project.

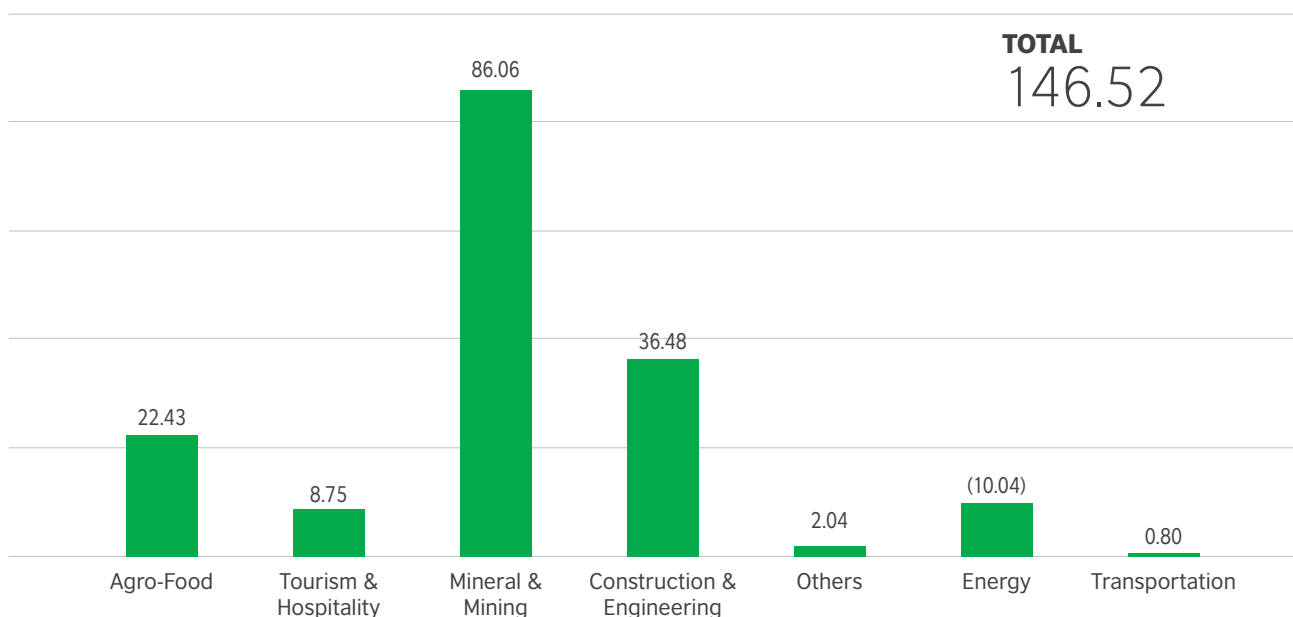
GROUP

UNAUDITED PROFIT BEFORE TAX (RM Mil)			
Sector	Audited 2022	Budget 2022	Variance %
Agro-Food	33.19	24.44	36
Tourism & Hospitality	-54.32	(1.89)	(>100)
Mineral & Mining	105.22	84.34	25
Construction & Engineering	34.07	56.54	(40)
Others	1.36	(1.71)	>100
Energy	-4.05	(5.09)	20
Transportation	6.16	-0.34	>100
TOTAL	121.63	97.62	22

BUDGET 2023 CORPORATION

Particulars	Budget (RM Mil)
Income	48.88
Expenditure	54.54
Operating Loss Before Tax (OLBT)	(5.66)

BUDGET 2023 GROUP (PROFIT BEFORE TAX (RM MIL))



GROUP OF COMPANIES

TOURISM & HOSPITALITY

1. Hemisphere Corporation Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824, 416961
Website : www.hemisphere.my

2. Sara Urusharta Sdn Bhd

Unit R207,Level 2, Sarawak Plaza
Jalan Tunku Abdul Rahman,
93100 Kuching, Sarawak, Malaysia
Tel : 082-412150
Fax : 082-255964
Website : www.sedctourism.com

3. Damai Cove Resorts Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel: 082-416918
Fax: 082-428824 , 416961
Website : www.sedctourism.com

4. Sara Resorts Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel: 082-416918
Fax: 082-428824 , 416961
Website : www.sedctourism.com

**5. Damai Holdings Sdn Bhd
(Sara Resorts Holdings Sdn Bhd)**

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

6. Kuching Hotels Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

7. Damai Beach Golf Course Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

8. Damai Golf & Country Club Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.damaigolf.com

9. Sara Resorts Management Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

10. Bukit Saban Resort Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

**11. Tanjung Datu Beach Resort Sdn Bhd
(fka Damai Beach Resort Sdn Bhd)**

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

12. Sara Tourism & Leisure Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

13. Sejadu Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

14. Sara Worldwide Vacations Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-238007
Fax : 082-248007
Website : www.saraworldwide.com.my

15. Asia Vacations Club Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961

16. Permata Carpark Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel: 082-416918
Fax: 082-428824 , 416961
Website : www.sedc.com.my

17. Sara Great Horizon Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax: 082-428824 , 416961
Website : www.sedctourism.com

18. Sara Rasa Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.sedctourism.com

19. Borsarmulu Resort Sdn Bhd

Level 3A, Wisma Bukit Mata Kuching,
Jalan Tunku Abdul Rahman,
93100 Kuching, Sarawak.
Tel : 082-413877
Fax : 082-244406
Website : [www.marriott.com/en-us/hotels/
myymu-mulu-marriott-resort-and-spa/overview/](http://www.marriott.com/en-us/hotels/myymu-mulu-marriott-resort-and-spa/overview/)

20. Sarawak Cultural Village Sdn Bhd

9th Floor, SEDC Plaza
Jalan Tunku Abdul Rahman
93100 Kuching, Sarawak, Malaysia
Tel : 082-416918
Fax : 082-428824 , 416961
Website : www.scv.com.my

AGRO-FOOD BASED

1. PPES Ternak Holdings Sdn Bhd

3rd-11th Floor, Menara SEDC,
Lot 2878, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

2. Rosewood Station PTY LTD

Level 3, Suite 303 405-411 Sussex Street,
Sydney, NSW 2000, Australia
Website : www.sedc.com.my

3. PPES Ternak Sdn Bhd

Lot 1641,
Block 5 Sentah-Segu Land District, Siburan,
94700 Serian Division, Sarawak, Malaysia
Tel: 082-860111
Fax: 082-860222
Website : www.sedc.com.my

4. Sara Spectrum Holdings Sdn Bhd

3rd-11th Floor, Menara SEDC, Lot 2878,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel: 082-551555
Fax: 082-551450
Website : www.sedc.com.my

5. Hakanda Sdn Bhd

3rd-11th Floor, Menara SEDC, Lot 2878,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

6. Kemudi Saling Sdn Bhd

No.36 Lot 1990, New Commercial Centre,
Jalan Abang Galau, 97000 Bintulu,
Sarawak, Malaysia
Tel : 086-332121
Fax : 086-333395

7. Sarawak Coconut Enterprise Sdn Bhd

3rd-11th Floor, Menara SEDC,
Lot 2878, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

8. Carbon Supplies Sarawak Sdn Bhd

3rd-11th Floor, Menara SEDC, Lot 2878,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

9. Sara HL Plantation Sdn Bhd

6th-11th Floor, Menara SEDC,
Jalan Tunku Abdul Rahman,
93100 Kuching, Sarawak, Malaysia.
Tel : 082-416777
Fax : 082-424330
Website : www.sedc.com.my

**10. SEDC Nutreco Sdn Bhd
(Sara Concrete Poles Sdn Bhd)**

Sub Lot 25 (A2-2-25), Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia.
Tel : 082-745315
Website : www.sedc.com.my

11. PPES Aqua (Santubong) Sdn Bhd

3rd-11th Floor, Menara SEDC,
Lot 2878, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

12. Eastern Empress Silk Sdn Bhd

3rd-11th Floor, Menara SEDC,
Lot 2878, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
Website : www.sedc.com.my

13. Hope Aspire Sdn Bhd

Level 3, No. 51 & 52,
Block C2, Saradise Kuching,
93350 Kuching, Sarawak, Malaysia
Tel : 016-8793722
Fax : 082-752799

14. SEDC Fisheries Sdn Bhd

Sub Lot 25 (A2-2-25), Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-745315
Website : www.sedc.com.my

15. SOP Karabungan Sdn Bhd

No. 124-126, Jalan Bendahara,
P.O. Box 547, 98007 Miri, Sarawak.
Tel : 085-436969
Fax: 085-432929
Website : www.sop.com.my

16. Good Harvest Plantation Sdn Bhd

No. 85 - 90, Pusat Pedada,
Jalan Pedada, 96000 Sibu, Sarawak.
Tel: 084-3101920
Fax: 084-330893

17. SPB PPES Karabungan Plantation Sdn Bhd

8th Floor, Wisma Naim, 2½ Mile, Rock Road,
93200 Kuching, Sarawak, Malaysia
Tel : 082-233560
Fax: 082-256560
Website : spbgroup.com.my

OTHER SECTORS

MINERAL & MINING

- 1. SEDC Resources Sdn Bhd**
7th Mile, Kuching - Serian Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-615605, 610226
Fax : 082-615598
Website : www.cahyamata.com
- 2. SEDC Quarries Sdn Bhd**
7th Mile, Kuching - Serian Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-615605, 610226
Fax : 082-615598
Website : www.cahyamata.com
- 3. SEDC Premix Sdn Bhd**
Lot 353, Block 17, 7th Mile Penrissen Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-614208, 614209
Fax : 082-614626
Website : www.cahyamata.com
- 4. SEDC Premix (Miri) Sdn Bhd**
Lot 353, Block 17, 7th Mile Penrissen Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-614208, 614209
Fax : 082-614626
Website : www.cahyamata.com
- 5. SEDC Premix (Betong) Sdn Bhd**
Lot 353, Block 17, 7th Mile Penrissen Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-614208, 614209
Fax : 082-614626
Website : www.cahyamata.com
- 6. SEDC Concrete Product Sdn Bhd**
Lot 353, Block 17, 7th Mile Penrissen Road,
93250 Kuching, Sarawak, Malaysia
Tel : 082-614208, 614209
Fax : 082-614626
Website : www.cahyamata.com
- 7. Borneo Granite Sdn Bhd**
Lot 71, Block 17, Kuching Central Land District 290,
Pekan Batu 7 (Kota Sentosa),
93250 Kuching, Sarawak, Malaysia
Tel : 082-615605, 610226
Fax : 082-615598
Website : www.cahyamata.com
- 8. Permaisara Sdn Bhd**
3rd-11th Floor, Menara SEDC, Lot 2878,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551578
Fax : 082-551560
Website : www.sedc.com.my
- 9. Stigang Quarry Sdn Bhd**
Parcel Nos. 281-1-50, 51 & 52, Level 1,
Block A, Taman Sri Sarawak Mall,
93100 Kuching, Sarawak, Malaysia
Tel : 082-206811
Fax : 082-252863
- 10. Bukit Piring Quarry Sdn Bhd**
1st Floor, Lot 348, Section 50, Jalan Padungan Utara,
93100 Kuching, Sarawak, Malaysia
Tel : 082-422959
Fax : 082-429959
- 11. Syarikat Pendu Quarry (Serian) Sdn Bhd**
Wisma KK Sorento, 1st Floor 1,3 ,5 & 7,
Lorong Pedada 20, Lot 9, 96000 Sibul,
Sarawak, Malaysia
Tel : 084-316722
Fax : 084-316592
- 12. IBZ Mineral Resources Sdn Bhd**
Ground Floor, Sublot 22,
Riveredge Commercial Centre,
Jalan Tun Abdul Rahman Yaakub,
93050 Kuching, Sarawak, Malaysia
Tel : 013-8014749
- 12. DLLK Enterprise Sdn Bhd**
D-32-2, 1st Floor, Block D, Yoshi Square,
Lot 67, Section 66, KTLD, Jalan Pelabuhan,
93450 Kuching, Sarawak, Malaysia
Tel : 014-3910438
Fax : 082-337961

ENERGY

- 1. SEDC Energy Sdn Bhd**
2nd Floor, Parcel No. A2-2-24, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-296826
Website : www.sedcenergy.com
- 2. SEDC Gafung Sdn Bhd**
2nd Floor, Parcel No. A2-2-24, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-296826
- 3. Sarawak Medical Innovation & Technology Hub Sdn Bhd**
1st Floor, Parcel No. A2-1-22, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-745310
- 4. Borneo United Consortium Sdn Bhd**
1st Floor, Parcel No. A2-1-22, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 019-6261954
- 5. BUC Gas Marketing & Communications Sdn Bhd**
1st Floor, Parcel No. A2-1-22, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 019-6261954
- 6. Sarawak Petchem Sdn Bhd**
4th Floor, Menara SEDC, Lot 2878,
The Isthmus, Off Jalan Bako,
93050, Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551330

TRANSPORTATION

- 1. Sarawak Metro Sdn Bhd**
2nd Floor, Parcel No. A2-2-24, Raintree Square,
The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-524222
Fax : 082-524224
Website : www.mysarawakmetro.com

CONSTRUCTION & ENGINEERING

- 1. PPES Works (Sarawak) Sdn Bhd**
Level 4, Wisma Mahmud, Jalan Sungai Sarawak,
93100 Kuching, Sarawak, Malaysia
Tel : 082-340588
Fax : 082-340844
Website : www.cahyamata.com
- 2. PPESW BPSB JV Sdn Bhd**
Level 4, Wisma Mahmud, Jalan Sungai Sarawak,
93100 Kuching, Sarawak, Malaysia
Tel : 082-340588
Fax : 082-340844
Website : www.cahyamata.com
- 3. PPES Works CCCC JV Sdn Bhd**
Level 4, Wisma Mahmud, Jalan Sungai Sarawak,
93100 Kuching, Sarawak, Malaysia
Tel : 082-340588
Fax : 082-340844
Website : www.cahyamata.com
- 4. CMS Property Management Sdn Bhd**
Level 5, Wisma Mahmud, Jalan Sungai Sarawak,
93100 Kuching, Sarawak, Malaysia
Tel : 082-237777
Fax : 082-252652
Website : www.cmsproperty.com.my
- 5. PPES Consults Sdn Bhd**
1st Floor, Parcel No. A2-a-24 & A2-1-25,
Raintree Square, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-286874
- 6. SEDC Castwell Sdn Bhd**
Level 3-11, Lot 2878, The Isthmus, Off Jalan Bako,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551450
- 7. OPUS Consultants (Sarawak) Sdn Bhd**
Menara SEDC, No. 2, The Isthmus,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551222

GROUP OF COMPANIES (cont'd)

OTHER SECTORS (cont'd)

CONSTRUCTION & ENGINEERING (cont'd)

8. CMS Infra Trading Sdn Bhd

No. 2128, Sublot 2, Jalan Utama, Pending,
93450 Kuching, Sarawak, Malaysia
Tel : 082-348950, 348951
Fax : 082-348952, 345941
Website : www.cahyamata.com

9. CMS Land Sdn Bhd

Level 5, Wisma Mahmud, Jalan Sungai Sarawak,
93100 Kuching, Sarawak, Malaysia
Tel : 082-237777
Fax : 082-252652
Website : www.cmsproperty.com.my

OTHERS

1. Comerich Sdn Bhd

Ground Floor, Sublot 11,
Metrocity Matang Commerical Centre,
Section 65, KTL D, 93050 Kuching, Sarawak, Malaysia
Tel : 082-332159, 332160, 332164
Fax : 082-649226
Website : www.comerich.com.my

2. Syarikat Sebangun Sdn Bhd

Lot 401, Blok 38, Kemena Industry Estate,
Off Bintulu-Sibu Road, PO Box 168,
97008 Bintulu, Sarawak, Malaysia
Tel : 086-316569
Fax : 086-315919
Website : www.sebangun.com

7th Floor, Crown Tower, Jalan Pending,
93450 Kuching, Sarawak, Malaysia
Tel : 082-345033
Fax : 086-315919
Website : www.sebangun.com

3. Fieldmart Care Sdn Bhd

Kilang B, Lot 755, Lorong Demak Maju 8,
Demak Laut Industrial Park,
93900 Kuching, Sarawak, Malaysia
Tel : 082-433034
Fax : 082-433352
Website : www.fieldmart.com.my

4. SEDC Petchem Hub Sdn Bhd

3rd-11th Floor, Menara SEDC, No.2, The Isthmus,
93050 Kuching, Sarawak, Malaysia
Tel : 082-551555
Fax : 082-551222
Website : www.sedc.com.my

5. IMSA Sebor (Sarawak) Holdings Sdn Bhd

Lot 6, Persiaran Perusahaan, Seksyen 23,
40300 Shah Alam, Selangor Darul Ehsan
Tel : 03-55417748
Fax : 03-55421486

6. IMSA Sebor (Sarawak) Sdn Bhd

Lot 6, Persiaran Perusahaan, Seksyen 23,
40300 Shah Alam, Selangor Darul Ehsan
Tel : 03-55417748
Fax : 03-55421486



SECTION 2

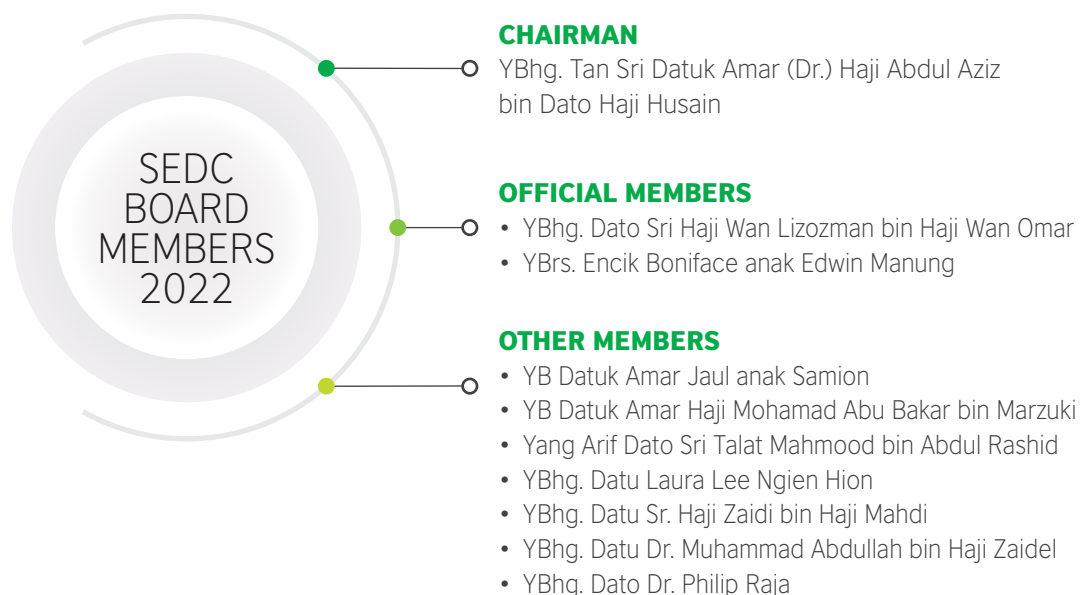
Board & Board Committees

SEDC BOARD

Composition of the SEDC Board

Section 41(1) of the SEDC Ordinance provides that the Board of the Corporation shall consist of the following Members:

- Chairman
- Two official members; and
- Not less than three, but not more than eight other members.



Meeting Held in 2022

A total of four (4) SEDC Board meetings were held as follows:

- SEDC 193rd Board Meeting (25 March 2022)
- SEDC 194th Board Meeting (16 August 2022)
- SEDC Special Board Members Meeting (26 October 2022)
- SEDC 195th Board Meeting (1 December 2022)

Meeting attendance:

Members	No. of Meetings Attended
YBhg. Tan Sri Datuk Amar (Dr.) Haji Abdul Aziz bin Dato Haji Husain	✓ ✓ ✓ ✓
YBhg. Dato Sri Dr. Haji Wan Lizozman bin Haji Wan Omar	✓ ✓ ✓ ✓
YBrs. Encik Boniface anak Edwin Manung	✓ ✓ ✓ ✓
YB Datuk Amar Jaul anak Samion (Retired on 30 June 2022)	✓
YB Datuk Amar Haji Mohamad Abu Bakar Bin Marzuki	✓ ✓ ✓
Yang Arif Dato Sri Talat Mahmood bin Abdul Rashid	✓ ✓ ✓
YBhg. Datu Laura Lee Ngien Hion	✓ ✓ ✓
YBhg. Datu Sr. Haji Zaidi bin Haji Mahdi	✓
YBhg. Datu Dr. Muhammad Abdullah bin Haji Zaidel	✓ ✓ ✓
YBhg. Dato Dr. Philip Raja	✓ ✓ ✓ ✓

BOARD ESTABLISHMENT COMMITTEE

Composition of the Board Establishment Committee (BEC)

The Board Establishment Committee (BEC) was established in accordance with the provision in Section 16 of the SEDC Ordinance. The committee shall consists of the following members:

- **Chairman**

One (1) Board Member of the Corporation

- **Members**

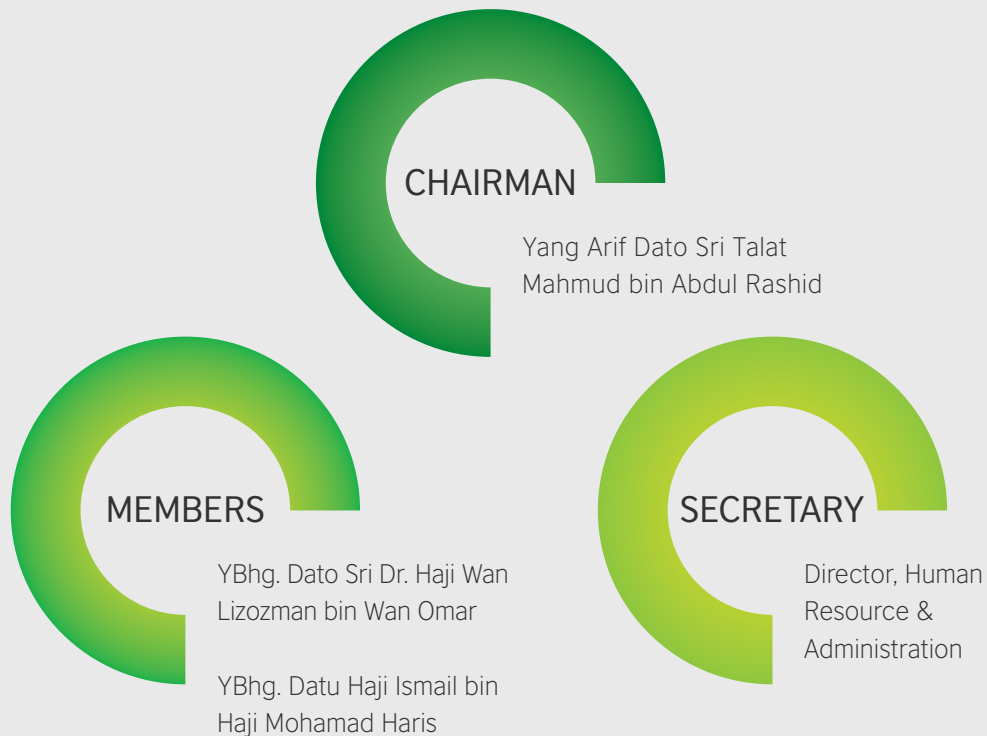
At least two (2) Board Members of the Corporation or any other person or persons as the Corporation deems fit.

- **Secretary**

Director of Human Resource & Administration

There was one (1) meeting held on 7 March 2022 and member of the Committee are set below:

Members	No. of Meeting Attended
Yang Arif Dato Sri Talat Mahmud bin Abdul Rashid	✓
YBhg. Dato Sri Dr. Haji Wan Lizozman bin Wan Omar	✓
YBhg. Datu Haji Ismail bin Haji Mohamad Haris	✓



BOARD ESTABLISHMENT COMMITTEE (cont'd)

Duties and Responsibilities

This Board Establishment Committee shall be responsible for the following functions and duties:

1.1 Appointment

- a) To approve appointment of all posts in the Managerial and Professional Group, Grade 48 and above or equivalent thereof.
- b) To recommend to the Board appointment to all posts in Premier Grade (Jusa C and above) or equivalent thereof.

1.2 Promotion of Employees

- a) To approve the promotion of employees to the Managerial and Professional Group, Grade 48 and above or equivalent thereof.
- b) To recommend to the Board promotion of employees to the Premier Grade (Jusa C and above) or equivalent thereof.

1.3 Establishment of New Post and Abolishment of Redundant Posts in the Managerial and Professional groups.

To recommend to the Board to approve the establish/create new posts and schemes of service and to abolish any existing redundant posts in line with the Corporation's manpower requirements, subject to approval by the relevant authorities.

1.4 Establishment of New Posts and Abolishment of Redundant Posts in the Managerial and Professional groups.

To recommend to the Board for the corporation to undertake reorganization or organizational restructuring including the establishment of new or abolishment of existing redundant Unit or Division in line with the corporation's dynamic business needs.

1.5 Upgrading and Re-designation of Existing Posts

To approve the upgrading and/or re-designation of posts for all schemes of service for submission and approval by relevant authorities.

1.6 Extended Sick Leave

To approve:

- a) Sick leave with full pay for a period exceeding 90 days up to 180 days at any one time or in a calendar year.
- b) Extended sick leave on half-pay not exceeding 90 days in a calendar year and further extended sick leave without pay not exceeding 90 days in one calendar year but with assistance allowance equivalent to half pay.
- c) Additional sick leave with full pay or half pay due to tuberculosis, leprosy, cancer and similar illness requiring a long recuperation period and certified by Medical Board.

1.7 Adoption of Government Circulars

To approve/recommend adoption of Government circulars related to establishment matters, including employee benefits and privileges, provided that such circulars have been duly adopted by the State Government.

1.8 SEDC Human Resource Policy and Guidelines

To approve/recommend policies and guidelines related to Human Resource matters that may be recommended by the Management from time to time.

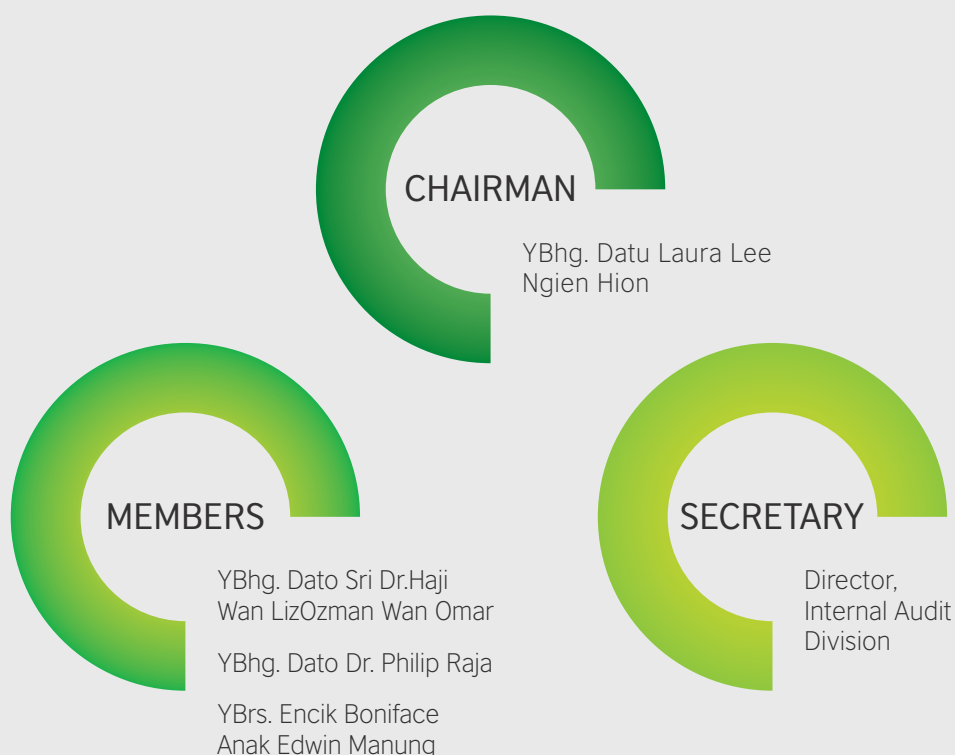
BOARD AUDIT COMMITTEE

Composition of the Board Audit Committee

The Corporation shall establish a Board Audit Committee consisting of:

- a) a Chairman;
- b) a Deputy Chairman (if any);
- c) not fewer than three (3) Members of the Corporation;
- d) any other person or persons as the Corporation deems fit, and
- e) a Secretary who shall be the Director of Internal Audit Division

Members of the Board Audit Committee shall be appointed by the Board of whom a majority shall not be persons having relationship which, in the opinion of the Board, would interfere with the exercise of independent judgment in carrying out the duties of the Board Audit Committee.



Terms of Reference of Board Audit Committee

1. The primary function of the Board Audit Committee shall be to provide assistance to the Board in fulfilling its fiduciary responsibilities relating to corporate accountability and reporting practices for the Corporation and the following oversight objectives on the activities of the Corporation and its Group:
 - a) To assess the Group's processes relating to its risks and control environment;
 - b) To oversee financial reporting; and
 - c) To evaluate the internal and external audit processes.
2. The Board Audit Committee shall have authority:
 - a) To investigate any activity within its terms of reference and shall have unrestricted access to both the internal and external auditors and to all employees of the Corporation and its Group.
 - b) To obtain at the expenses of the Corporation and its Group, the resources that are required to perform its duties. The Committee may obtain external legal or other independent professional advice and seek any information it requires and to ensure the attendance of outsiders with relevant experience and expertise if it considers this necessary.

BOARD AUDIT COMMITTEE (cont'd)

3. The Board Audit Committee is responsible for the following duties:
 - a) To oversee the internal audit function and approve the Annual Audit Plan;
 - b) To receive and accept/note Internal Audit Reports and to consider whether the findings and major management responses thereto are acceptable or otherwise;
 - c) To ensure affirmative action is taken by the auditee in respect of the Board Audit Committee's decisions thereon;
 - d) To review the Corporation's draft audited financial statements and the auditors' report thereon prior to tabling thereof for adoption and/or approval by the Board Members;
 - e) To review internal control system including financial and accounting system and to support and recommend measures to improve internal controls;
 - f) To review the Corporation's accounting policies and reporting requirements and extent of compliance with legal requirements and accounting standards; and
 - g) To initiate special audit and investigation and consider findings arising from such audit and investigation.

4.
 - a) The Board Audit Committee shall meet at least three (3) times a year provided that additional meetings may be called at any time at the discretion of the Chairman.
 - b) In the absence of the Chairman, the Deputy Chairman (if any) shall chair the meeting. In the absence of both the Chairman and Deputy Chairman, the Board Audit Committee shall elect one from amongst its Members to chair the meeting.
 - c) The quorum at all meetings of the Board Audit Committee shall be a simple majority of its members.
 - d) The meeting may be attended by the Corporation's external auditors, Internal Auditor and any other persons as determined by the Chairman of the Board Audit Committee.

Meetings Held In 2022

A total of five (5) BAC meetings were held as follows:

Meeting attendance:

Members	No. of Meetings Attended
YBhg. Datu Laura Lee Ngien Hion	✓✓✓✓✓
YBhg. Dato Sri Dr. Haji Wan LizOzman Wan Omar	✓✓✓
YBhg. Dato Dr. Philip Raja	✓✓✓✓✓
YBrs. Encik Boniface Anak Edwin Manung	✓✓✓✓✓

Activities

Summary of activities of the BAC for the financial year ended 31 December 2022:

1. Reviewed and approved the annual audit plan of Internal Audit Division for 2023, including its scope and coverage over the activities of the SEDC's Headquarters, Regional Offices and Subsidiary Companies.
2. Reviewed and deliberated the audit reports of the Internal Audit Division vis-à-vis findings with regards to the system of internal control highlighted during the course of the audits and the responses from the management.
3. Reviewed and made recommendations of significant issues on the audited financial statements of the Corporation and the Group before tabling to the SEDC Board for deliberation.

Board Audit Committee Meeting (“BAC”)

Board Audit Committee (“BAC”) Meetings in 2022:

- 97th BAC (28 March 2022)
- 98th (Special) BAC (19 April 2022)
- 99th BAC (29 June 2022)
- 100th BAC (29 September 2022)
- 101st BAC (28 November 2022)

Target:

4 Times per year

Achieved:

5 Times per year



99th Board Audit Committee (“BAC”) Meeting at Siburan Halal Abattoir Complex of PPES Ternak Sdn Bhd on 29 June 2022.



100th Board Audit Committee (“BAC”) Meeting held at Riverside Majestic Hotel Astana Wing of Sejadu Sdn Bhd on 29 September 2022

BOARD AUDIT COMMITTEE (cont'd)

Management Action Committee Meeting (“MAC”)

Management Action Committee (“MAC”) Meetings had been held in 2022 as follows:

- 81st MAC (23 February 2022)
- 82nd MAC (25 May 2022)
- 82nd MAC Continuation (13 June 2022)
- 83rd MAC (21 July 2022)
- 84th MAC (8 September 2022)
- 85th MAC (25 October 2022)
- 86th MAC (14 December 2022)
- 86th MAC Continuation (22 December 2022)

The MAC meetings were held regularly as planned in each quarters of the year in 2022.

Target:

4 Times per year

Achieved:

6 Times per year



82nd Management Action Committee (“MAC”) Meeting held on 25 May 2022.



85th Management Action Committee (“MAC”) Meeting held on 25 October 2022.

Target:

15 Audit Assignments
per year

Achieved:

19 Times
per year inclusive of 4 special audits.

Audit performed to ensure compliance and internal control effectiveness.



Audit Entrance meeting with the management team of Hemisphere Corporation Sdn Bhd /Tourism Hospitality Division and Riverside Majestic Hotel on 9 September 2022 for audit on Procurement and Payment at Riverside Majestic Hotel – Astana & Puteri Wings for Sejadu Sdn Bhd.



Audit Exit Meeting was held on 31 January 2023 for audit conducted by SEDC Internal Audit Division on Contract Management & Performance and Investment in Joint Ventures of SEDC Energy Sdn Bhd.

BOARD AUDIT COMMITTEE (cont'd)



Audit site visit to Siburan Halal Abattoir, PPES Ternak Sdn Bhd on 17 June 2022 together with the PTSB General Manager, Encik Artino Arshad and the teams.



Stock Take at Siburan Halal Abattoir was conducted by stock take team of PPES Ternak Sdn Bhd and witnessed by SEDC internal auditors on 29 - 30 December 2022.



Surprise Cash Count In Progress at Account Receivable Unit ("ARU") of Corporate Finance Division ("CFD") with the presence of Puan Shahfidah Binti Mohamed Bojeng of Internal Audit Division and Puan Deborah Jay Benis, Administrative Officer of CFD on 21 November 2022.

Surprise Cash Count at Sara-Bif Butcher Shop & Western Grill, Miri conducted by Cik Hon Pei Yuan with the presence of the custodian, Cik Natafie Ubong Bato on 28 December 2022.

BOARD RISK COMMITTEE

Term of Reference Board Risk Committee (BRiC)

The Committee is responsible to:

1. Review the context within which risk is managed in relation to the Group's strategic direction and objectives;
2. Oversee, provide oversight and direction for the implementation of risk management in the Group, including consistent application of risk principles;
3. Periodically review the Group's risk management framework and supporting structure, including:
 - satisfy itself that the appropriate systems are in place to identify, assess and manage significant risks affecting the Group; and
 - ensure that officers are clear as to their roles and responsibilities with regards to risk management.
4. Ensure effective implementation of risk management activities for the Group;
5. Receive and review reports on significant risks affecting the Group and recommend how such risks are to be managed;
6. Determine risk programs and priorities;
7. Review Group risk profile; and
8. Recommend to the Board on any matter or issue of significant importance relating to risk management for the Boards' decision or approval.



CHAIRMAN

YBhg. Datu Laura Lee Ngien Hion



MEMBERS

YBhg. Datu Sr. Zaidi bin Haji Mahdi

YBhg. Assoc. Prof. Datu Dr. Muhammad Abdullah bin Haji Zaidel

YBrs. Encik Boniface Anak Edwin Manung

Meetings Held in 2022

A total of three (3) BRiC meetings were held as follows:

- 25th BRiC (16 March 2022)
- 26th BRiC (19 July 2022)
- 27th BRiC (31 October 2022)

Meeting attendance:

Members	No. of Meetings Attended
YBhg. Datu Laura Lee Ngien Hion	✓✓✓
YBhg. Dato Sri Dr. Haji Wan LizOzman Wan Omar	
YBhg. Dato Dr. Philip Raja	✓✓
YBrs. Encik Boniface Anak Edwin Manung	✓✓✓

BOARD TENDER, FINANCE & INVESTMENT COMMITTEE

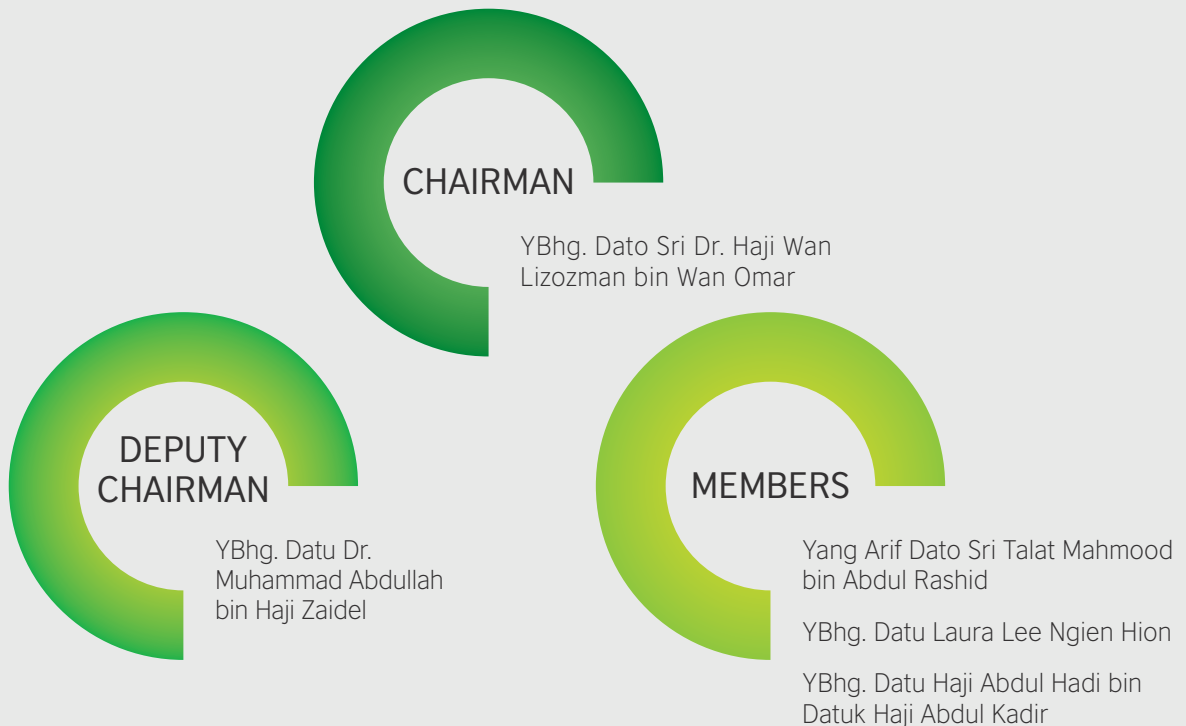
Meetings Held in 2022

A total of four (4) TFIC meetings were held as follows:

- 2nd TFIC (2 March 2022)
- 3rd TFIC (14 June 2022)
- 4th TFIC (26 September 2022)
- 1st Special 2022 (20 October 2022)

Meeting attendance:

Members	No. of Meetings Attended
YBhg. Dato Sri Dr. Haji Wan Lizozman bin Wan Omar	✓✓✓✓
YBhg. Datu Dr. Muhammad Abdullah bin Haji Zaidel	✓
Yang Arif Dato Sri Talat Mahmood bin Abdul Rashid	
YBhg. Datu Laura Lee Ngien Hion	✓✓✓✓
YBhg. Datu Haji Abdul Hadi bin Datuk Haji Abdul Kadir	✓✓✓✓





SECTION 3

Core Business & Corporate Activities



TOURISM & HOSPITALITY

2022 PERFORMANCE

Industries such as hospitality, which were affected by COVID-19 safety measures, are seeing some impressive growth rates now that the restrictions are being relaxed worldwide. The Malaysia tourism industry for year 2022 saw an improving and recovering well post-COVID19 in both foreign and local tourist arrivals which led to a growing financial performance and cash flow for tourism and tourism-dependent retail industries.

However, despite the steady growth rate in the tourism industry, the Tourism & Hospitality Division of SEDC had performed below-budget with a Group Loss Before Tax (LBT) of RM15.35 million. The performance was 100% below its budgeted LBT of RM1.88 million, mainly attributed by the high depreciation expenditure from the land and building and interest expenditure to finance the refurbishment and upgrading of the hotels owned by the Division.

Out of the 13 operating companies under the Division, only 6 companies performed above budget. Overall, only 10 companies were profit making for 2022.

4 projects were completed in 2022 namely:

- System migration for golf activities and membership database in Damai Golf and Country Club
- Launch of Hemisphere Wellness Sdn Bhd for new wellness & spa business
- Refurbishment and upgrading works for Riverside Majestic Hotel Puteri Wing
- Damai Peninsular Masterplan Study

The Division will undertake the following major projects and initiatives to remain as a major State tourism player and to grow SEDC's tourism portfolio with 3 projects under-implementation and 5 project under-planning.

3 projects under-implementation in 2022 are as follows:

- Refurbishment and upgrading for Damai Lagoon Resort;
- Proposed Permata Carpark lift upgrading works; (Facilities)
- Proposed SCV Chinese Pavillion and facilities .
- Digitisation initiatives through system migration for centralised hotel accounting system and reporting.

HIGHLIGHTS & ACHIVEMENTS

Damai Peninsular Masterplan Study	<ul style="list-style-type: none">• Completion of study for Damai Peninsular Masterplan.• Special briefing was held on 5 January 2023 and YAB Premier has approved the Damai Master Plan in principle.• This project entails the objectives and development strategies needed to rejuvenate and reposition Damai as a premier tourist destination in Southeast Asia.
Sarawak Cultural Village	<ul style="list-style-type: none">• Received Gold award – Cultural Showcase & Experience (East Malaysia) for Malaysia Tourism Council Gold Awards on 22 October 2022.• Completion of upgrading and improvement works for Chinese Pavillion and walkway.
Establishment of Hemisphere Wellness Sdn Bhd	<ul style="list-style-type: none">• Incorporation of Hemisphere Wellness Sdn Bhd on 14 October 2022 a new wellness and spa business managed by Hemisphere Corporation Sdn Bhd.• Introducing ELO Oxygen-rich drinking water as its signature product.
Damai Golf and Country Club System migration	<ul style="list-style-type: none">• Completion of data migration on the new Albatrozz System for golf activities and membership database in Damai Golf and Country Club.
Refurbishment and upgrading works for Riverside Majestic Hotel Puteri Wing	<ul style="list-style-type: none">• Completed and has accept events and rooms booking.
Riverside Majestic Hotel Puteri Wing Award	<ul style="list-style-type: none">• Certificate of Muslim Friendly Accommodation Recognition by Islamic Tourism Centre.
Grand Margherita Hotel Hotel Award	<ul style="list-style-type: none">• Certificate of Malaysia Productivity and Innovation Class (MPIC) as 1st hotel to be awarded by Malaysia Productivity Corporation (MPC).• Certificate of Muslim Friendly Accommodation Recognition by Islamic Tourism Centre.

TOURISM & HOSPITALITY (cont'd)

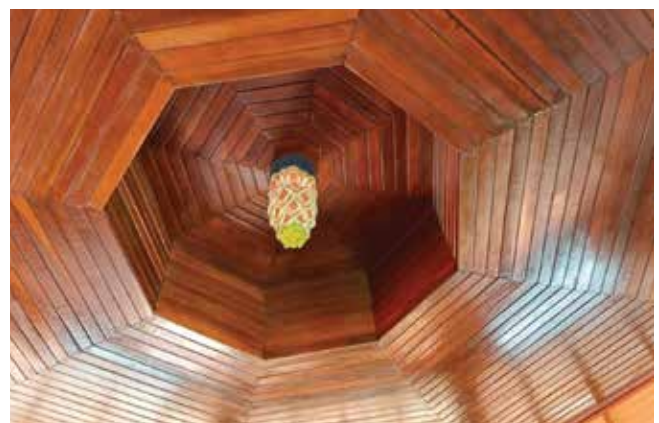
Major Events at Sarawak Cultural Village



Upgrading and Improvement Works for Roofing of Ethnic Houses, Lake Pavillion, Restaurant and Associated Works at Sarawak Cultural Village



Upgrading and Improvement Works for Chinese Pavilion



Damai Peninsular Masterplan Study



4.8 Overview of the Proposed Damai Peninsula Master Plan

Set out below is the proposed master plan for the rejuvenation of Damai's existing assets and development of new tourism theme components which aim to position Damai Peninsula as a destination holiday address in Southeast Asia.

Existing Assets

- 1a Sarawak Cultural Village
- 1b Permai Rainforest Resort – 31 rooms
- 1c Damai Beach Resort – 242 rooms
- 1d Damai Lagoon Resort – 160 rooms
- 1e Rejuvenation of Damai Central

2 New Components- Marina Resort Township Precinct

- Marina Clubhouse
- Marina Land Reclamation
- Marina Berth – 180 berths
- Marina Exclusive Serviced Apartments – 176 units
- Marina Exclusive Hotel – 177 rooms
- Marina Retail and F&B
- Iconic Arrival Bridge

3 New Components- Cable Car Precinct

- Cable Car
- Cable Car F&B & Retails

4 New/Existing Components- Golf Resort Precinct

- DGCC Clubhouse
- DGCC Golf Course Expansion – from 18 to 27 golf holes
- DGCC Villas – 30 villas
- DGCC Golf Viewing Gallery
- Hard Rock Hotel – 300 rooms
- Headland Exclusive Hotel – 165 rooms
- Golf Headland Villas – 12 villas
- MICE – up to 1,000 pax

5 New /Existing Components- Common Infrastructure and Amenities

- ICT and Power Supply
- Botanical Garden
- Outdoor Adventure Centre
- Santubong-Buntal- Bako Tourism Belt (Marine Reserve)
- Islamic Observatory Borneo Astronomical Centre
- Visitor Arrival, Nature Centre and Mangrove Park

6 New/Existing Components- Santubong Village Precinct

- Fisherman's Market and Jetty
- Beach Recreational Area with Landscaped Park
- Eco-Chalets – 18 Chalets
- Landscaped Park
- Heritage Trail – 3.6km
- Village Homestay Precinct
- Foreshore Boardwalk – 5.4km

7 New/ Existing Components- Santubong National Park

- Eastern Shore Glamping Cabin - 16 cabins
- Hiking Trail Category A, B, C
- Bird Watching & Viewing
- Other recreational assets

8 New/Existing Components- Connectivity Infrastructure

- Eco Terminal Hub

9 New Components- Eco Heart Township

- Eco Heart Serviced Apartments – 232 units
- Eco Heart F&B and Retails
- Tourist Centre
- Service Apartment Admin Building
- Lagoon Esplanade
- Eco Heart Hotel – 157 rooms
- Eco Heart Township Land Reclamation

Memorandum of Understanding between Hemisphere Corporation Sdn Bhd and Elomart Pte Ltd



AGRO-FOOD BASED

SEDC through Agro-Food Based Division aims to contribute to food security and stable supply of protein source in the Region through diversified agricultural businesses focusing on Livestock, Fisheries, Poultry and other businesses. In line with Post-Covid Development Strategies 2030, Sarawak aspires to become net exporter of food through sustainable agriculture businesses. The availability of latest technologies further enhances our capacity to achieve this target.

Livestock

To date, self-sufficiency level (SSL) of beef in Sarawak is 12-13% which is considered low compared to national level which is at 25%. Therefore, SEDC through its subsidiary, namely PPES Ternak Sdn Bhd (PTSB) is working closely with Department of Veterinary Services Sarawak (DVS) and Rosewood Station Pty Ltd (RSPL) to supply live cattle to Sarawak in order to achieve the targeted SSL of 50% by 2030. Furthermore, PTSB had initiated a natural cattle breeding and fattening programme in Karabungan Farm, Miri. The strategic acquisition of Carmor Plains Station had proven to deliver various benefits to our livestock business. Apart from the expansion of carrying capacity, we also successfully shorten the fattening period from 18 months (Rosewood Station) to 8 months (Carmor Plains Station).

In 2022, Halal Abattoir Complex, Siburan was accredited and certified with Halal and Hazard Analysis Critical Control Point (HACCP). These certifications will increase our products recognition and to be accepted globally. In tandem with the current digital technology, SEDC has started its journey by embarking into food traceability system through blockchain technology. The implementation of the system will further elevate the customer's trust towards our products.

Fisheries

SEDC Fisheries Sdn Bhd incorporated in June 2022 acquired a total 19 vessels for deep sea fishing and will begin operation this year focusing on distance beyond



10 nautical miles. Further to this, SEDC Fisheries also will be embarking into downstream processing such as ice processing, cold storage, surimi and fishmeal. This business will spur the economy of the local community by providing job opportunities and level of income through cottage industry.

Poultry

Since the global crises hit us, the poultry business was disrupted and led to insufficient supply of poultry product in Malaysia. As such, AGRO has taken an initiative to overcome the scarcity supply of poultry in Sarawak by collaborating with government agency to ensure its sustainability.

Other Business

As an extension of the livestock business, we had set up three (3) Sara-Bif Premium Outlets in Kuching, Bintulu and Miri which offer western grills and butcher shops. The premium outlet will be expanded to other divisions in Sarawak.

However, in order to achieve all of these initiatives, we need to have a complete supply chain in place. AGRO has set up SEDC Nutreco Sdn Bhd to produce animal feed to ensure the sustainability of feed supply for our cattle, aquaculture and poultry industry. In addition, we plan to undertake the production of organic fertilisers and other high value-added products from our agricultural biomass.



On the other hand, AGRO also plans to support Sarawak initiatives in agriculture by focusing into development of coconut and pineapple project. We intend to start with the coconut seedlings nursery to produce high quality planting materials to support Sarawak's coconut industry.

We also intend to embark on pineapple farming project through integrated pineapple production focusing on upstream and downstream activities by adopting zero waste concept. With all of these initiatives, AGRO is expected to contribute RM50 million Profit Before Tax (PBT) by 2027.

HIGHLIGHTS & ACHIVEMENTS

Rosewood Station Pty Ltd

- Transfer of livestock bred on Rosewood Station to Carmor Plains Station for growing out prior to sale at the end of the year.
- Purchase of 2,564 head of trading cattle that were grown out on Carmor Plains and sold at year end.
- Calendar Year 2022 Profit for Rosewood Station Pty Ltd amounting to AUD \$5.4 million was the highest ever achieved since the company was established in 1982.
 - Sale of 11,115 head of Cattle & Buffalo generating AUD \$18.089 million.
 - Natural Increase (calves born) of 9,518 head.



Carmor Plains Station Infrastructure Upgrade

- Substantial upgrade to a total of five (5) Carmor Plains Barrages to exclude salt water from the natural floodplain.
- Upgrade of the Carmor Plains entry road to allow earlier access to the property by trucks after conclusion of the Wet Season.

MINERAL & MINING

New Quarry

- Received Offer Letter from Land & Survey for Bukit Tabau on 6 July 2022. Expected to start production in 2025.
- Production output of 600,000 MT per annum



Bukit Tabau Quarry, Bintulu

Production in 2022

- Overall aggregates produced : 3,901,499.90 MT, equivalent to RM 88,056,852.74
 - Akud Quarry hit an all-time high, having the highest production volume ever achieved at 519,000 MT.
- Overall premix produced : 653,792 MT

Projects Completed in 2022

- Overall Project Value of RM201,120,803.11

KUCHING

Road Name : **Jalan Kampung Sapit CH0+580**

COMPLETED



BEFORE



AFTER

KUCHING

Road Name : **Jalan Kampung Sapit CH0+650**

COMPLETED



BEFORE



AFTER

Road Name : **Jalan Bokah/Rasau/Stungkor**

COMPLETED



BEFORE



AFTER

SAMARAHAN

Road Name : **Jalan Kampung Entingan/Kampung Pinang (Q540)**

COMPLETED



BEFORE



AFTER

MINERAL & MINING (cont'd)

BETONG

Road Name : **Jalan Ulu Awik (Q554)**

COMPLETED



BEFORE



AFTER

Road Name : **Jalan Bungin (Q553)**

COMPLETED



BEFORE



AFTER

SARIKEI

Road Name : **Jalan Selalang**

COMPLETED



BEFORE



AFTER

KAPIT

Road Name : **Jalan Bukit Goram KM2+790**

COMPLETED



BEFORE



AFTER

BINTULU

Road Name : **Road Linking Mile 32 and Coastal Road, Bintulu Division**

COMPLETED



BEFORE



AFTER

Road Name : **Jalan Ulu Sebauh**

COMPLETED



BEFORE



AFTER

MINERAL & MINING (cont.)

MIRI

Road Name : **Jalan Bekenu Lubuk Buinh**

COMPLETED



BEFORE



AFTER

LIMBANG

Road Name : **Jalan Kampung Long Sebulu, Lawas**

COMPLETED



BEFORE

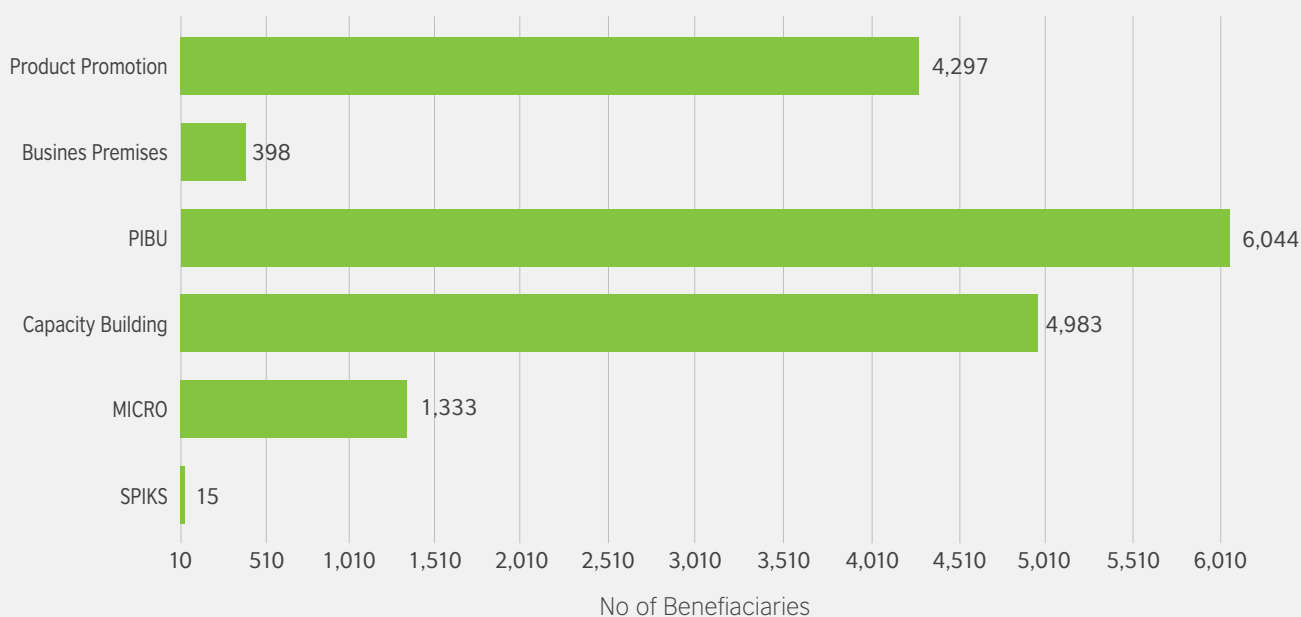


AFTER

ENTREPRENEUR & COMMUNITY DEVELOPMENT

With various entrepreneur development programmes and schemes that are taking place, SEDC is targeted to have 10,311 beneficiaries in 2023 with hope to create more success stories in the near future. Since April 2020, the waiver of rental implemented by the State Government under Economic Stimulus Package “*Bantuan Khas Sarawakku Sayang (BKSS)*” benefited 628 beneficiaries amounting to RM4.838 million. After the ending of the loan moratorium in 2022, ECD sector had manage to increase collections of loans and rentals to RM4.38 million against 2021 collection of RM1.64 million. The increased in loans and rentals collected from the entrepreneurs reflected that they are able to manage their loan and rental repayment despite the challenges faced by the entrepreneurs during Post Covid-19 pandemic. However, there are some businesses that could not survive and had to be closed down due to this situation. ECD sector will continue to identify potential businesses and provide assistance to those in needs especially in improving their financial discipline. In the endemic phase of Covid-19, it is expected that the Micro and SMEs (MSMEs) will continue to revive, sustain and grow their businesses. In view of this, ECD target to collect loan and rental amounting RM7.65 million from 1,367 participants.

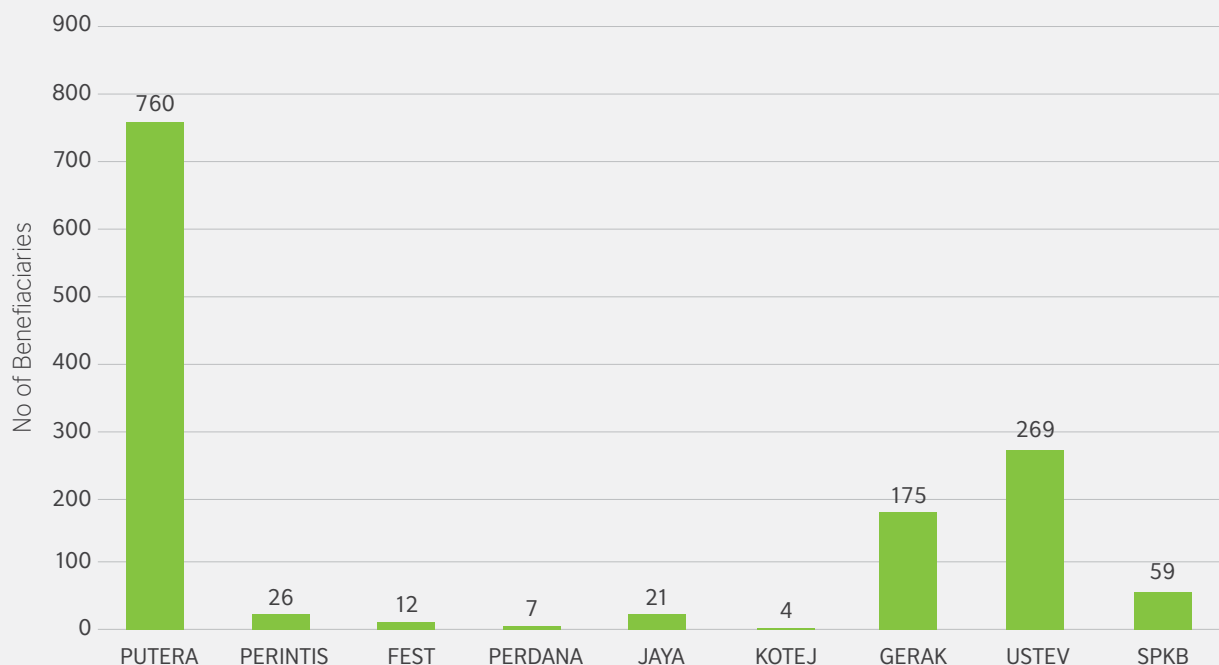
SOCIO-ECONOMIC PERFORMANCE FOR 2022



Programmes	Beneficiaries (Actual) / Event	Value of Assistance (RM)
	Achievement as at December 2022	
<i>Skim Pinjaman Industri Kecil dan Sederhana (SPIKS)</i>		
• No. of participants	15	1,925,000.00
MICRO Programmes		
• No. of participants	1,333	16,582,077.00
Capacity Building		
• No of courses	136	-
• No of Participants	4,983	
Infrastructure Support		
• PIBU (No. of participants)		
- Full Time	200	-
- Part Time	5,844	
• Business Premises (No. of participants)	396	
Product Promotion and Marketing Activities		
• No. of Activities	81	-
• No. of Beneficiaries	4,297	
Total (Beneficiaries / No. of Activities / RM)	17,068/ 217	18,507,077.00

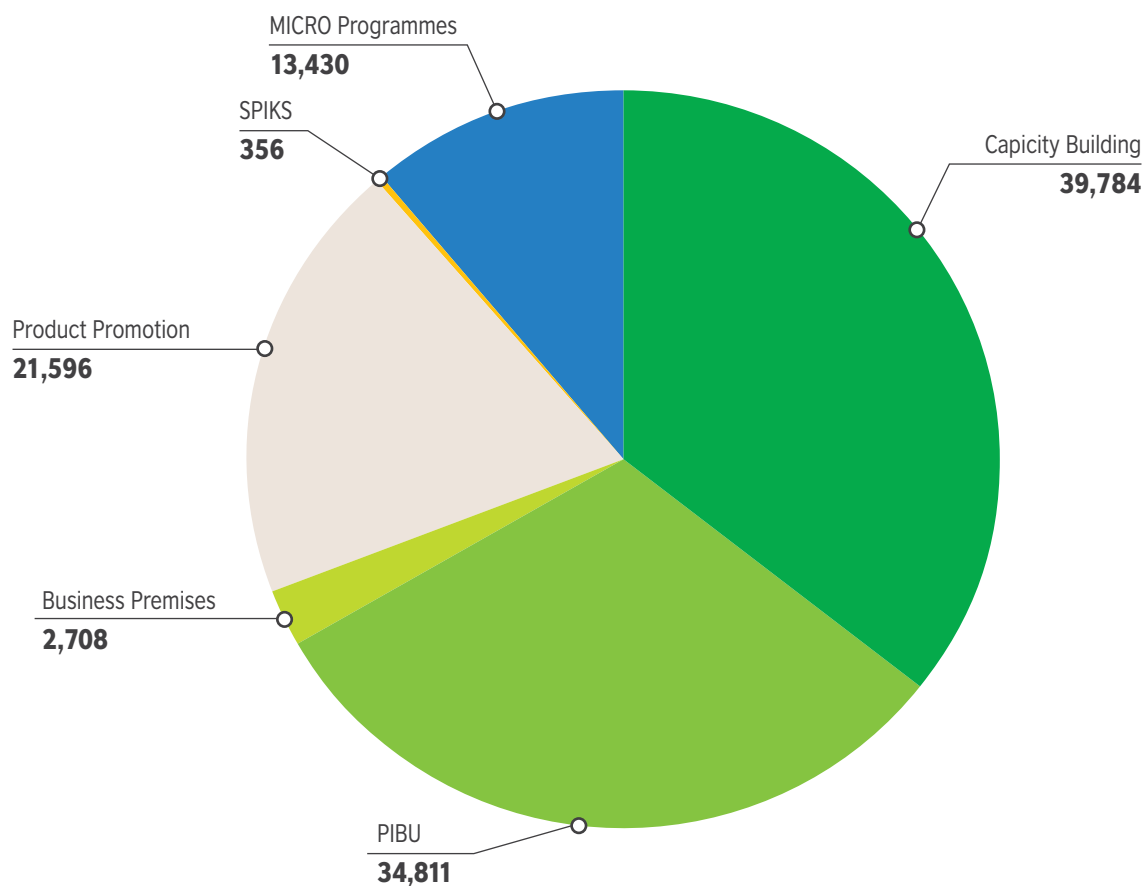
ENTREPRENEUR & COMMUNITY DEVELOPMENT (cont'd)

Socio-Economic Performance for 2022 Micro Programmes



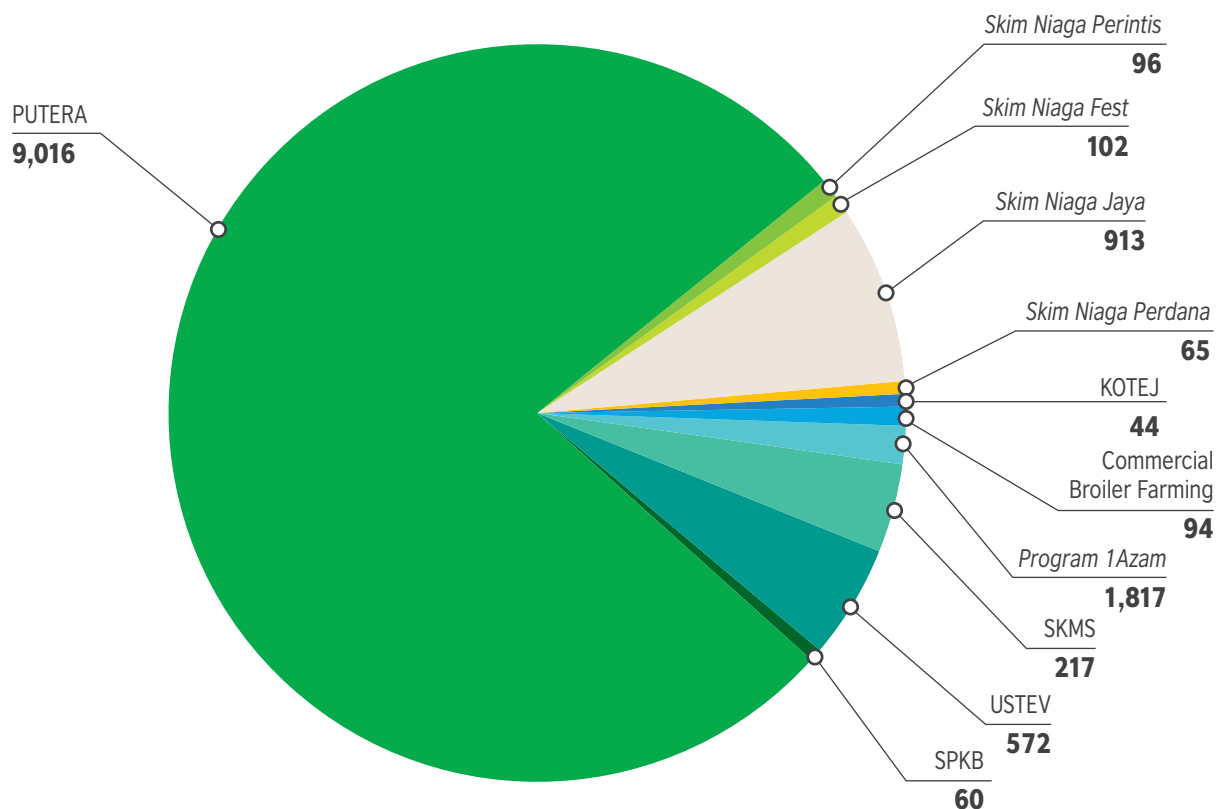
MIRRO Programmes	Beneficiaries	
	Achievement as at December 2022	Value of Assistance (RM)
Program Peningkatan Usahawan Bumiputera (PUTERA)	760	4,940,000.00
Skim Niaga Perintis	26	96,000.00
Skim Niaga Fest	12	20,000.00
Skim Niaga Perdana	7	167,000.00
Skim Niaga Jaya	21	160,000.00
Program Pembangunan Usahawan Kotej	4	70,000.00
Graduan Ke Arah Keusahawanan (GERAK)	175	1,345,800.00
Program Usahawan Teknikal dan Vokasional (USTEV)	269	1,981,000.00
Skim Pembiayaan Kontraktor Kecil Bumiputera (SPKB)	59	7,802,277.00
Total (Beneficiaries / RM)	1,333	16,582,077.00

SOCIO-ECONOMIC PROGRAMMES



Programmes	Pax / Event
Skim Pinjaman Industri Kecil dan Sederhana (SPIKS)	
• No. of participants	356
MICRO Programmes	
• No. of participants	13,340
Capacity Building	
• No. of courses	1,177
• No. of participants	39,784
Infrastructure Support	
• PIBU (No. of participants)	
- Full time	1,674
- Part time	33,137
• Business Premises (No. of participants)	2,708
Product Promotion and Marketing Activities	
• No. of activities	491
• No. of beneficiaries	21,596
Total (Beneficiaries / No. of Activities)	112,685

DETAILS FOR MICRO PROGRAMMES CUMMULATIVE



MICRO Programmes	Beneficiaries (Actual) Cummulative
Program Peningkatan Usahawan Bumiputera (PUTERA)	9,016
Skim Niaga Perintis	96
Skim Niaga Fest	102
Skim Niaga Jaya	913
Skim Niaga Perdana	65
Program Pembangunan Usahawan Kotej	44
Commercial Broiler Farming	94
Program 1Azam	1,817
Skim Kredit Mikro Sarawak (SKMS I) (SKMS II)	67 150
Graduan Ke Arah Keusahawanan (GERAK)	434
Program Usahawan Teknikal dan Vokasional (USTEV)	572
Skim Pembiayaan Kontraktor Kecil Bumiputera (SPKB)	60
Total Beneficiaries	13,430

HIGHLIGHTS & ACHIVEMENTS

<p>Enhance awareness and knowledge on HALAL, BeSS, MeSTI certification and launching of Halal Zones</p>	<ul style="list-style-type: none"> • Collaboration with <i>Jabatan Agama Islam Sarawak</i> (JAIS) and signing of MoU to enhance Halal industry in Sarawak. Memorandum of Understanding (MoU) with <i>Jabatan Agama Islam Sarawak</i> had been signed on 3 December 2022.
<p>Achievement for 2022</p>	<ul style="list-style-type: none"> • ECD had achieved 17,068 pax of beneficiaries.
<p>Skim Pembiayaan Kontraktor Kecil Bumiputera (SPKB)</p>	<ul style="list-style-type: none"> • Implementation of <i>Skim Pembiayaan Kontraktor Kecil Bumiputera</i> (SPKB) to assist Bumiputera contractor to have access to fund their construction project and to encourage their participation in the development sector of Sarawak. As at to date, 60 entrepreneurs had benefited from the scheme with value of assistance amounting to RM8,002,277.00.
<p>The empowerment of Regional Officers</p>	<ul style="list-style-type: none"> • This approach has expedited the loan process and benefited our loanee throughout Sarawak.
<p>Waiver of rental</p>	<ul style="list-style-type: none"> • Waiver of rental implemented by State Government under Economic Stimulus Package "<i>Bantuan Khas Sarawakku Sayang</i> (BKSS)" had benefited 462 beneficiaries amounting to RM3,244,247.45.
<p>Improvement in loan and rental collections</p>	<ul style="list-style-type: none"> • After ending of loan moratorium in 2022, the Division had managed to increase collections of loan and rental to RM4,290.208.14. This included payment for current repayment and outstanding amount. Despite the deferment of loan repayment and waiver rental implemented by State Government under economic stimulus package "<i>Bantuan Khas Sarawakku Sayang</i> (BKSS)", as at 31 December 2021 the Division managed to collect RM1,644,843.65 for outstanding loan and rental.

ENTREPRENEUR & COMMUNITY DEVELOPMENT (cont'd)

Site Visits with Representatives from SFS for PUTERA Programme



Daro (29-30 March 2022)



Kapit (29-31 March 2022)



Lawas (19-21 January 2022)



Limbang (17-18 January 2022)



Lubok Antu (7-8 April 2022)

PUTERA Promotional Visit



Kapit (19-31 March 2022)



Lawas (19-20 January 2022)



Limbang (17-18 January 2022)



Long Banga (11-17 August 2022)



Long Lama (19-21 April 2022)



Lubok Antu (7-8 April 2022)



Niah, Sibuti (8-9 June 2022)



Padawan & Simunjan (9-10 November 2022)

PROPERTY DIVISION

2022 marked another historic milestone for SEDC property development, with the groundbreaking of Neu Pendington, which is a joint development between SEDC and UDA Holdings Berhad. This mixed development, which consists of two towers of serviced apartments, shop offices and a 12-storey hotel, will be enhanced by the proposed ART station to be built nearby, as part of a Transit Oriented Development approach for the KUTS Project. We will be embarking on strategic collaboration with UDA and other developers to unlock the potential of other lands that are deemed strategic.

Last year also marked the completion of the Marudi Business Premise, consisting of 12 units of food stall, 20 units of retail stall, and 4 units of office spaces. It received overwhelming demand from local entrepreneur community and the plan is to develop similar setup in other divisions within Sarawak. With improved relations with the Federal Government, SEDC look forward to approval of additional funding for the implementation of business premises in other towns throughout Sarawak.

In support of the Sarawak Government's quest to provide modern and upgraded hotel, SEDC will strategies to develop new hotels in places such as Marudi, Miri and Gedong. In Marudi, the new hotel proposal would be at the site of the former Marudi Government Rest House. The Corporation has prepared the conceptual design for the proposed Marudi Hotel and are currently studying the viability of the project and the business model for the project.

HIGHLIGHTS & ACHIVEMENTS



Neu Pendington

- Joint development between SEDC and UDA Holdings Berhad.
- Mixed development consist of 2 towers of serviced apartment, shop office and 12-storey hotel.
- Ground Breaking by YAB Premier on 12 September 2022.



HIGHLIGHTS & ACHIVEMENTS (cont'd)



Marudi Business Premise

- Official launching on 18 August 2022 by Yang Berhormat Datu Dr. Penguang Mangil, Deputy Minister for Public Health, Housing and Local Government I.
- The premise consist of:
 - i) 12 units food stalls
 - ii) 20 units retail stalls
 - iii) 4 units office space
 - iv) Toilet / Parking / Surau



ENGINEERING & CONSTRUCTIONS

SEDC aim to enhance the engineering sector's service delivery to the stakeholders by applying innovation and technology advancement in project management and engineering design. The many aspects of implementation projects would be integrated within the end-to-end project management so that any potential setbacks or risks are mitigated. This will result in timely delivery, within budget, and specifications on project deliverable

The establishment of PPES Consults Sdn Bhd, is to be a full-fledged project management and design consultant for SEDC. It will undertake the role of PMC for projects and facilities within the group and beyond. The vision for this consultancy firm is to bring together highly innovative, creative, and critical thinkers who can instantaneously lead and solve engineering complexities. Through this consultancy firm and adoption of Building Information Management (BIM), SEDC will become the pacesetter to other engineering firms or organisations in Sarawak, by having better and more efficient methods in spearheading project management and design.



RENOVATION WORKS TO EXISTING SHOPLOT FOR NEW PUSAT INKUBATOR DAN BIMBINGAN USAHAWAN (PIBU) SONG AT FIRST FLOOR, SUBLOT 2, ON LOT 365, SONG TOWN DISTRICT, KAPIT, SARAWAK (RE-TENDER)

Completion Date: 31 May 2022





RENOVATION WORKS TO EXISTING SHOPLLOT FOR PUSAT INKUBATOR DAN BIMBINGAN USAHAWAN (PIBU) BELAGA AT GROUND FLOOR, LOT 1053, BLOCK 2, MAMAU LAND DISTRICT, 96900, BELAGA (RE-TENDER)

Completion Date: 20 December 2022



ENCHANCEMENT WORKS FOR KOMPLEKS KUBAH RIA, KUCHING, SARAWAK

Completion Date: 4 October 2022



ENGINEERING & CONSTRUCTION (cont'd)



RENOVATION WORKS TO EXISTING BUILDING FOR NEW PUSAT INKUBATOR DAN BIMBINGAN USAHAWAN (PIBU) AT RURAL TRANSFORMATION CENTRE (RTC), KAMPUNG JAMPAT, SEBANGAN, SEBUYAU

Completion Date: 20 December 2022



UPGRADING OF REST AND RECREATIONAL COMMERCIAL CENTRE ("R&R") MID LAYAR BETONG

Estimated Completion Date: 7 March 2023

ONGOING PROJECT





ENHANCEMENT WORKS TO EXISTING MEDAN NIAGA PERMAIDANI KAMPUNG BOYAN-GERSIK-SOURABAYA (BGS-PHASE 2)

Estimated Completion Date: 9 August 2023

ONGOING PROJECT



CORNED BEEF FACTORY ON LOT 1641, BLOCK 5, SENTUH-SEGU LAND DISTRICT, SIBURAN, KUCHING, SARAWAK

Estimated Completion Date: 24 April 2023

ONGOING PROJECT



ENGINEERING & CONSTRUCTION (cont'd)



PAN BORNEO HIGHWAY IN THE STATE OF SARAWAK - WPC06 SG AWIK TO BINTANGOR JUNCTION

Estimated Completion Dates:

- Sebangkoi Package - 27 May 2023
- Sarikei Package - 26 July 2023

ONGOING PROJECT

CONSTRUCTION AND COMPLETION OF THE SARAWAK COASTAL ROAD: PACKAGE 05: PROPOSED CONSTRUCTION AND COMPLETION OF BINTULU-JEPAK BRIDGE CROSSING KUALA KEMENA, BINTULU DIVISION

Estimated Completion Date: 31 October 2024

ONGOING PROJECT





SARAWAK MUSEUM CAMPUS AND HERITAGE TRAIL, KUCHING, SARAWAK

Estimated Completion Dates:
Stage 1 Part 1 - 17 May 2019
Stage 1 Part 2 - 17 December 2021
Stage 2 - 24 March 2021



SITE PREPARATION WORKS FOR ONSHORE GAS PLANT (OGP1) AT PARTS OF LOT 789 AND LOT 2861, BLOCK 20, KEMENA LAND DISTRICT, TANJUNG KIDURONG, BINTULU, SARAWAK

Estimated Completion Date: 31 March 2023



ONGOING PROJECT

ENERGY

HIGHLIGHTS & ACHIVEMENTS

H2biscus Project Development	<ul style="list-style-type: none">• MOU signed with Samsung Engineering, POSCO and Lotte Chemicals in January 2022.• Develop, build and operate green Hydrogen, Ammonia and/or Methanol plant in Bintulu.
SMITH Ground Breaking	<ul style="list-style-type: none">• Ground breaking ceremony in February 2022.
Multifuel Station	<ul style="list-style-type: none">• Soft launch event of Darul Hana station in March 2022.• First 3 in 1 Multifuel Station (Conventional Fuel, EV Charger & Hydrogen Refuelling System).
Supply, sell and lease of EV	<ul style="list-style-type: none">• MOU signed with PEKEMA in March 2022.• Importation of EV for sale and lease.
Multifuel Station	<ul style="list-style-type: none">• Grand opening of Darul Hana flagship multifuel station in April 2022.
LNG domestic supply	<ul style="list-style-type: none">• MOU signed with Transwater in May 2022.• To source and supply LNG for domestic industrial market.
Hydrogen electrolyzer supply for multifuel station (Darul Hana)	<ul style="list-style-type: none">• Supply Agreement signed with Petronas in July 2022.
Microalgae oil production technology	<ul style="list-style-type: none">• Joint Technology Development Agreement signed with Petronas Research in July 2022.• Collaboration for Microalgae Oil Production Technology.
Joint study of electricity supply and cooperation of H2biscus hydrogen project	<ul style="list-style-type: none">• MOU signed between Sarawak Energy Berhad, Samsung Engineering, Lotte Chemical and POSCO Holding in September 2022.
Proton Exchange Membrane (PEM) Electrolyzers	<ul style="list-style-type: none">• Collaboration with Petronas Research for PEM Electrolyzer Manufacturing & Assembly in Sarawak.• Heads of Agreement (HoA), signed between Lestari H2 GaaS & PERIC for PEM & AWE Electrolyzer Manufacturing & Assembly October 2023.
Project H2biscus	<ul style="list-style-type: none">• Collaboration with Korean Consortium (Samsung, Lotte & Posco) for Feasibility Study of Green Hydrogen Production Plant and Ammonia Plant in Bintulu.• Completion of Feasibility Study in December 2022.
Project H2ornbill	<ul style="list-style-type: none">• Collaboration with Japanese Consortium (Sumitomo & ENEOS) for Feasibility Study of Green Hydrogen Production Plant and MCH Plant in Bintulu.• Completion of Feasibility Study in October 2022.• Joint Development Agreement between Sumitomo & ENEOS for Project H2ornbill, 25 October 2023.



Grand Launching of Multifuel Station in Darul Hana, Kuching on the 1 April 2022.



Algae Cultivation for Crude Oil ("CAO).

ENERGY (cont'd)



Sarawak Medical Innovation Hub (SMITH).

TRANSPORTATION

Transportation Sector

The demand for efficient public transportation services in most major cities around the world can only be met with the provision of a modern high-quality public transport system.

SEDC, through our wholly-owned subsidiary, Sarawak Metro, has been entrusted by the Sarawak Government to transform the public road transport system in major urban areas under the Kuching Urban Transportation System (KUTS) Project, which will be implemented in phases, starting with Phase 1; involving the development of the Blue Line, Red Line and Green Line. KUTS is envisioned to serve as the backbone of the public transport system for Greater Kuching in minimising and alleviating traffic congestion as well as being a catalyst to economic opportunities along its routes.

The KUTS project will enhance the socio-economic wellbeing of the people, through the spill over, spin-off, and ripple effects brought about from development of the Autonomous Rapid Transit (ART) system. Its alignment would pass through strategic locations such as hospitals providing mobility and boosting Medical and Health Tourism, and major business centres to spur economic development.

Construction works of phase 1 of the KUTS Project began last year and the ART passenger service is scheduled to be introduced in phases starting from the fourth quarter of 2025.

The Rembus depot which have begun construction works will also be the site of the KUTS hydrogen feeder bus fleet depot, as well as SEDC Energy Sdn Bhd's hydrogen production plant. Other facilities to be built there include the hydrogen refuelling facility, stabling yard, test track, automatic wash plant, mechanical and infrastructure workshop and administration building. The Rembus depot is scheduled to begin its operation in the fourth quarter of 2025, coinciding with the opening of stage 1 of the ART passenger service for the Blue Line.

Another strategic initiative is the implementation of Sarawak Metro's Socio-Economic Enhancement Development (SEED) programme. This will increase local industry players' participation to create a new supply chain to support the ART system operations.

In addition, one of the focus areas under the SEED Programme is the Young Talent Programme (YTP) which focuses on developing local readiness and succession plan. Various training programmes are being developed and followed through by succession planning in the near future.

In 2022, Sarawak Metro has started the negotiation with two SEED Providers, namely; the Systems Package Contractor 1 (EPR-Mobilus-Global Rail JV) in July and the Systems Package Contractor 2 (Dom-EEB JV) in December. Sarawak Metro will be signing the SEED Programme Agreement with both SEED Providers this year.

Under the SEED Programme, there are 10 projects negotiated with the Systems Package Contractor 1, which consists of Sarawak Local Content (SLC) initiatives, Capacity & Capability Development, Transfer of Knowledge & Technology, as well as Research & Technology initiatives.

For Sarawak Local Content initiatives, the EPR-Mobilus-Global Rail JV is looking to establish an assembly plant and to develop a local company and workforce for the assembly and installation of the ART vehicles and its related systems.

Apart from that, under Sarawak Local Content, EPR-Mobilus-Global Rail JV will prioritise local Sarawak companies in some of the work packages, including in the set-up of the assembly plant, engineering services and product supplies, which can also be an opportunity for SEDC subsidiaries to participate.

Sarawak Metro also has signed three MOUs with Universiti Teknikal MARA Sdn Bhd (UniKL), Centre of Technology Excellence (CENTEXS) and Universiti Teknologi MARA (UiTM), in line with the development of the Centre of Excellence initiative for KUTS.

HIGHLIGHTS & ACHIVEMENTS

<p>MOU Signing between Sarawak Metro with Ibraco Bhd – 28 January 2022</p>	<ul style="list-style-type: none"> • Collaboration on the construction of an ART Station at Ibraco Bhd’s The Northbank Integrated Township
<p>MOU Signing Between Sarawak Metro with Universiti Malaysia Sarawak (UNIMAS) – 4 March 2022</p>	<ul style="list-style-type: none"> • Exchange of knowledge, Human Capital Development and Centre of Excellence
<p>Study visit to Gemilang Coachworks in Johor & Dom Industries in Selangor – 10 March 2022</p>	<ul style="list-style-type: none"> • Study visit under the SEED Programme
<p>Kick-off meeting on SEED Programme with System Package Contractor (SPC) 1 Contractor – 7 July 2022</p>	<ul style="list-style-type: none"> • Briefing on the proposal list of projects under SPC1
<p>Sarawak Metro exhibit at SHEDA Expo 2022 in Kuching – 30 September 2022</p>	<ul style="list-style-type: none"> • Collaboration with SHEDA to showcase KUTS Project
<p>KUTS Alignment Workshop with various local government agencies in Kuching – 1 November 2022</p>	<ul style="list-style-type: none"> • To update local authorities/agencies on the progress of KUTS Project
<p>Advanced Works Contractor Kick-off Meeting – 17 November 2022</p>	<p>-</p>
<p>Handover of Letter of Award for the KUTS Project’s Systems Package (SPC) 2 contract – 23 November 2022</p>	<ul style="list-style-type: none"> • THE SPC 2 contract include Telecommunication (Comms); Supervisory Control and Data Acquisition (SCADA); Automatic Fare Collection (AFC); Computerised Maintenance Management System (CMMS); Operation Control Centre (OCC); and Information Technology System (ITS)

SARAWAK METRO EXHIBIT AT THE CENTEXS DIGITAL TECH EVENT 2022: INTERNATIONAL SYMPOSIUM ON DIGITAL INDUSTRY TRANSFORMATION IN KUCHING

7 June 2022

Collaboration with CENTEXS in conjunction with International Digital Economy Conference Sarawak (IDECS) 2022.



HANDOVER OF LETTER OF AWARD FOR THE KUTS PROJECT’S SYSTEM PACKAGE 1 CONTRACT

18 July 2022

System Package 1 of the KUTS Project involves the supply of the rolling stock, which is the hydrogenpowered Autonomous Rapid Transit (ART) vehicles, depot equipment and maintenance vehicles (DEMVs), signalling and control system (S&CS) and the automatic platform gate (APG).

PRESENTATIONS ON KUTS PROJECT AT ASEAN AUSTRALIAN ENGINEERING CONGRESS (AAEC2022) IN KUCHING

7 July 2022

Knowledge sharing on KUTS Project.



SARAWAK METRO EXHIBIT AT THE RAIL TECHNOLOGY EXPO (RTX) 2022 IN KUALA LUMPUR

11 August 2022

Collaboration with MOT Malaysia to showcase KUTS Project.

SARAWAK METRO EXHIBIT AT LAN BERAMBEH ANAK SARAWAK 2022 EVENT IN KUALA LUMPUR

15 October 2022

To showcase Government's initiative to Sarawakians based in Peninsular Malaysia.



TRANSPORTATION (cont'd)

STAGE 2 - CERTIFICATION AUDITS BY SIRIM QAS INTERNATIONAL SDN BHD

28 October 2022

Certified for:

- ISO 9001 – Quality Management
- ISO 14001 – Environmental Management System
- ISO 45001 – Occupational Health & Safety Management Systems



THE OFFICIAL LAUNCHING OF KUTS PROJECT - PHASE 1 BY THE PREMIER OF SARAWAK, THE RIGHT HONOURABLE DATUK PATINGGI TAN SRI (DR) ABANG HAJI ABDUL RAHMAN ZOHARI BIN TUN ABANG HAJI OPENG

16 December 2022

- The Premier also presented compensation cheques to landowners affected by the development of Rembus Depot.
- Exchange of the MoU documents also took place between Sarawak Metro with Universiti Teknikal Mara Sdn Bhd (UniKL), Universiti Teknologi MARA (UiTM) and Centre for Technology Excellence Sarawak Sdn Bhd (CENTEXS).



Corporate Activities

CORPORATE GOVERNANCE ACTIVITIES

HIGHLIGHTS & ACHIEVEMENTS

MS ISO 37001:2016 Anti-Bribery Management Systems (ABMS)

- Institut Integriti Malaysia (IIM) was the consultant for the development of ABMS and there were 5 phases involved from October 2021 to April 2022 as follows:
 - Phase 1: Gap Analysis
 - Phase 2: ABMS Clause Interpretation
 - Phase 3: System Design
 - Phase 4: System Implementation
 - Phase 5: System Verification
- SEDC was audited in June and July 2022, and thereafter received the certification on 12 August 2022 from Sirim QAS International Sdn Bhd who was the certification body.



NO.	DOCUMENT NO.	DOCUMENT NAME	EFFECTIVE DATE	CUSTODIAN
INTERNAL DOCUMENTS				
ABMS MANUAL				
1	IAI-SEDC-01	ABMS Manual	17 August 2022	IRMU
ABMS PROCEDURES/GUIDELINES				
1	AG-SEDC-01	Document Control	19 August 2022	IRMU
2	AG-SEDC-02	Internal Audit	17 August 2022	IRMU
3	AG-SEDC-03	Corrective Action	17 August 2022	IRMU
4	AG-SEDC-04	Management Review	17 August 2022	IRMU
5	AG-SEDC-05	Corporate Donation	17 August 2022	CRC
6	AG-SEDC-06	Corporate Funds	17 August 2022	CRC
7	AG-SEDC-07	Corporate Gifts and Souvenirs	17 August 2022	CRC
8	AG-SEDC-08	Corporate Social Responsibility	17 August 2022	CRC
9	AG-SEDC-09	Procedure of Appointment of Director(s)	17 August 2022	SSU
10	AG-SEDC-10	Procedure of Incorporation	17 August 2022	SSU
11	AG-SEDC-11	IT Equipment Audit	6 September 2022	ICT
12	AG-SEDC-12	Account Receivable (Debit Memo/Note & Credit Memo/Note)	17 August 2022	CFD
13	AG-SEDC-13	Account Receivable (Invoicing)	17 August 2022	CFD
14	AG-SEDC-14	Account Receivable (Receiving)	17 August 2022	CFD
15	AG-SEDC-15	Tax Computation, Revision & Submission	17 August 2022	CFD
16	AG-SEDC-16	Garis Panduan Pengurusan Aduan Berkanun Jsu Integriti	17 August 2022	IRMU
17	AG-SEDC-17	Garis Panduan Fungsional Pengurusan dan Pengesahan (R&P)	17 August 2022	IRMU
ABMS POLICIES				
1	AP-SEDC-01	Anti-Bribery and Corruption Policy (ABC Policy)	17 August 2022	IRMU
2	AP-SEDC-02	SEDC Code of Business Ethics (SCOMB)	17 August 2022	IRMU
3	AP-SEDC-03	Whistleblowing Policy	17 August 2022	IRMU

NO.	DOCUMENT NAME	CUSTODIAN
EXTERNAL DOCUMENTS		
MS ISO 9001:2015 QMS		
QUALITY MANUAL		
1	QM-SEDC-01 Quality Manual	IQD
QUALITY PROCEDURES		
1	QP-SEDC-01 Preparation of Project and Programme Proposal Under the Malaysia Plan	CFD
2	QP-SEDC-02 Preparation of Annual Budget	CFD
3	QP-SEDC-03 Feasibility Study for Proposed Projects	PSD
4	QP-SEDC-04 Appointment of Consultant	PTY
5	QP-SEDC-05 Approval for Project Implementation	PTY
6	QP-SEDC-06 Preparation of Joint Venture Agreement	LAD
7	QP-SEDC-07 Project Funding	CFD
8	QP-SEDC-08 Procurement	HRA
9	QP-SEDC-09 Contract Administration	ENG
10	QP-SEDC-10 Project Implementation	ENG
11	QP-SEDC-11 Project Handing Over	PTY
12	QP-SEDC-12 Sales & Rental of Premises	PTY
13	QP-SEDC-13 Land Acquisition	PTY
14	QP-SEDC-14 Payment	CFD
15	QP-SEDC-15 Asset Management	HRA
16	QP-SEDC-16 Application & Approval of Financial Aids & Equipment for Bumputera Entrepreneur	ECD
17	QP-SEDC-17 Collection	ECD
18	QP-SEDC-18 Training	HRA
19	QP-SEDC-19 Document Control	IQD
20	QP-SEDC-20 Data Control	ICT
21	QP-SEDC-21 Record Management	HRA
22	QP-SEDC-22 Customers Feedback	CRC
23	QP-SEDC-23 Internal Quality Audit	IQD
24	QP-SEDC-24 Corrective Action	IQD
25	QP-SEDC-25 Management Review	IQD
26	QP-SEDC-26 Risk Management	IRMU

NO.	DOCUMENT NAME	CUSTODIAN
EXTERNAL DOCUMENTS		
DIVISION/UNIT INTERNAL POLICIES, PROCEDURES AND GUIDELINES		
1	Authorised Signatories	CFD
2	SEDC Financial & Accounting Procedure Regulations 2021	CFD
3	Guidelines for Budget Preparation	CFD
4	Limits of Authority (LOA) Manual	CFD
5	Investment and Financing Policies (Revised 2015)	CFD
6	Provision for Doubtful Debts and Written-Off of Bad Debts Policy	CFD
7	Human Resource Policies and Guidelines (Revised 2014)	HRA
8	Offer Letter	HRA
9	Annual Training Plan 2022 (In-House Programmes)	HRA
10	General Administration Policies and Guidelines (Revised 2011)	HRA
11	Competency Dictionary (CD)	HRA
12	Format Laporan JSP1 (Quotation Evaluation Report)	HRA
13	SEDC Procurement Code of Ethics and Conduct ("PCEC")	HRA
14	Tatacara Perolehan Badan-Badan Berkanun Negeri Sarawak	HRA
15	Prosedur Operasi Standard Pengurusan Aset Alih SEDC	HRA
16	Individual Development Plan (IDP)	HRA
17	Policies & Guidelines for Entrepreneur Development Programme	ECD
18	Policy & Guidelines for Business Premises	ECD
19	Manual Prosedur Kerja Program Peningkatan Usahawan Bumputera (PUTERA)	ECD
20	Manual Prosedur Kerja Pusat Inkubator & Bimbingan Usahawan (PIBU)	ECD
21	Standard Contract Government of Malaysia	ENG
22	Format of contract JKR Sarawak	ENG
23	Tender Evaluation Report	ENG
24	Step-by-Step Detailed Checklists of Surprise Cash Count Process	IAD
25	Step-by-Step Detailed Checklists of Stock Take Process – Attending as Witness to Verify the Physical Existence and Conditions of Stocks	IAD
26	Step-by-Step Detailed Checklist of Physical Verification Process - Attending as Witness to Verify Physical Existence, Removal, Hand Over of Fixed Assets/ Inventories	IAD
27	Step-by-Step Detailed Checklists of Auditing Process	IAD
28	Property Division (PTY) Rental Policy and Guidelines	PTY
29	Policy and Guidelines for Sale of Properties	PTY
30	Manual Perolehan Perkhidmatan Perunding Kerajaan Negeri	PTY
31	Exit Clause	LAD
32	Integrity Pact	LAD
33	Dasar Keselamatan ICT Kerajaan Negeri Sarawak	ICT
34	Corporate Communications Policy (Version 1.0)	CRC
35	Integrity Pledge	IRMU

PHASE 4: SYSTEM IMPLEMENTATION – DOCUMENT REVIEW AND FINALISATION

19 January 2022



PHASE 5: SYSTEM VERIFICATION - INTERNAL AUDIT TRAINING & MANAGEMENT REVIEW

8 - 31 March 2022



AUDITING BY SIRIM QAS INTERNATIONAL SDN BHD

June - July 2022

HANDOVER OF MS ISO 37001:2016 ANTI-BRIBERY MANAGEMENT SYSTEMS (ABMS) CERTIFICATION TO SEDC

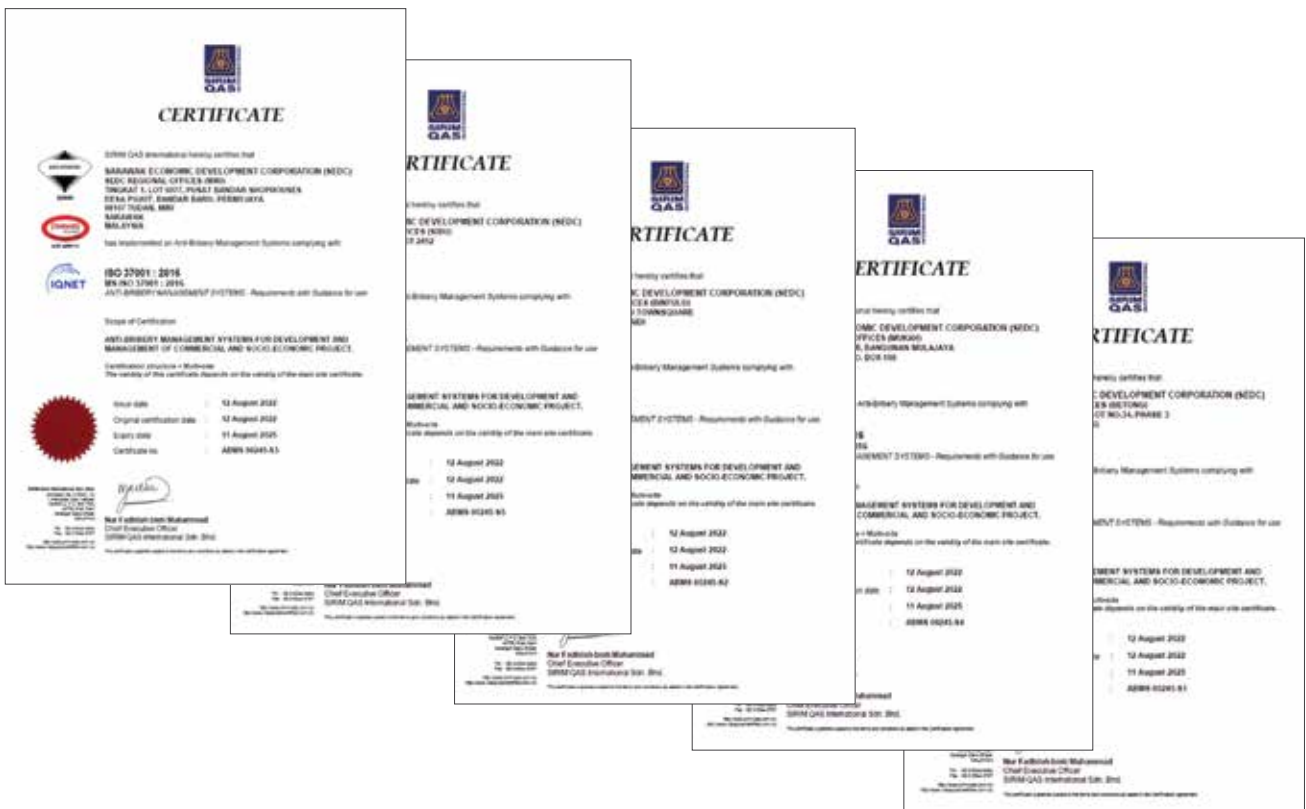
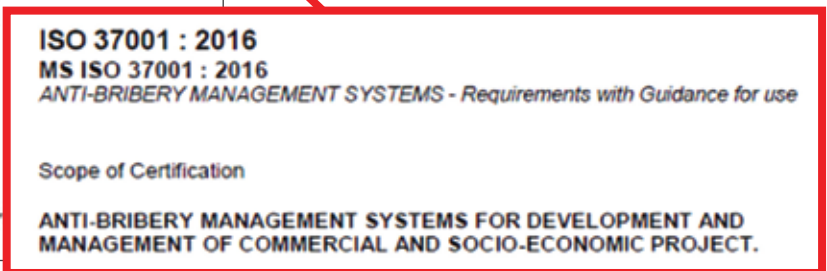
8 November 2022



CORPORATE GOVERNANCE ACTIVITIES (cont'd)



CERTIFICATION BY SIRIM QAS INTERNATIONAL SDN BHD



HIGHLIGHTS & ACHIVEMENTS

Anugerah Integriti, Governans dan Antirasuah (AIGA) 2022 organised by Institut Integriti Malaysia (IIM)

- SEDC was one of the 10 government agencies from Sarawak which had participated in AIGA 2022 organised by *Institut Integriti Malaysia* (IIM). Apart from documents review, the corporation was assessed through online engagement by external examiners in August 2022.
- On 5 January 2023, SEDC had received invitation letter mentioning the Corporation had won a Silver award and to attend the award ceremony on 18 January 2023.

SEDC Integrity Day 2022

- SEDC Integrity Day 2022 was held on 10 November 2022 which was officiated by YAB Premier of Sarawak Datuk Patinggi Tan Sri (Dr.) Abang Haji Abdul Rahman Zohari bin Datuk Abang Haji Openg, who is the Minister in charge of SEDC.
- The event was attended by 720 guests and activities involved such as integrity talks by Tan Sri Abu Kassim Mohammed entitled “The Art of Saying No” and Encik Firdaus Ramlan entitled “Systemic Corruption” and exhibitions by relevant government agencies and entrepreneurs.



**ANUGERAH
INTEGRITI,
GOVERNANS DAN
ANTIRASUAH
(AIGA) 2022**

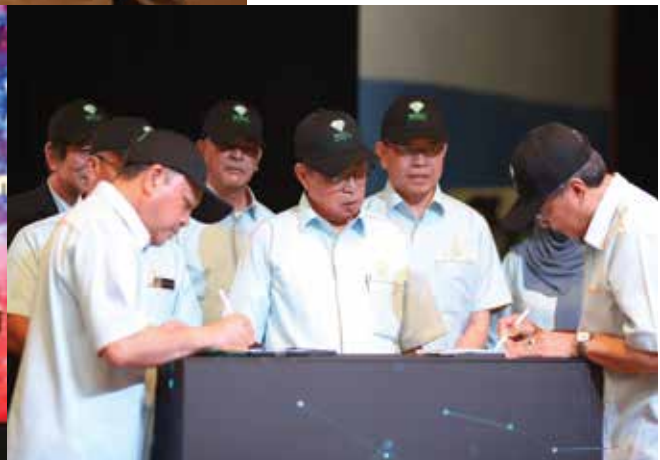


CORPORATE GOVERNANCE ACTIVITIES (cont'd)



SEDC INTEGRITY DAY 2022

10 November 2022



HIGHLIGHTS & ACHIVEMENTS

Integrity Enhancement Programmes

- As part of continuous engagement with SEDC staff, the following activities were conducted in 2022:
 - i) Talk on Whistleblower Protection Act 2010 & Whistleblowing Channel by Tuan Chang Ching, Deputy Director (Prevention) of MACC Sarawak on 12 August 2022 involving 52 staff.
 - ii) Engagement session on Corruption Risk Assessment (CRA) with staff of Regional offices and PIBU on 10 November 2022 involving 40 staff.
 - iii) Talk on Anti-Bribery and Corruption Policy (ABC Policy) & SEDC Code of Business Ethic (SCOB E) on 9 September 2022 involving 39 staff.
 - iv) Printing of buntings and posters on Integrity-related for display at HQ and Regional Offices
 - v) e-Survey on Integrity-related policies where on average 91% of staff understood the policies.

TALK ON WHISTLEBLOWER PROTECTION ACT 2010 & WHISTLEBLOWING CHANNEL

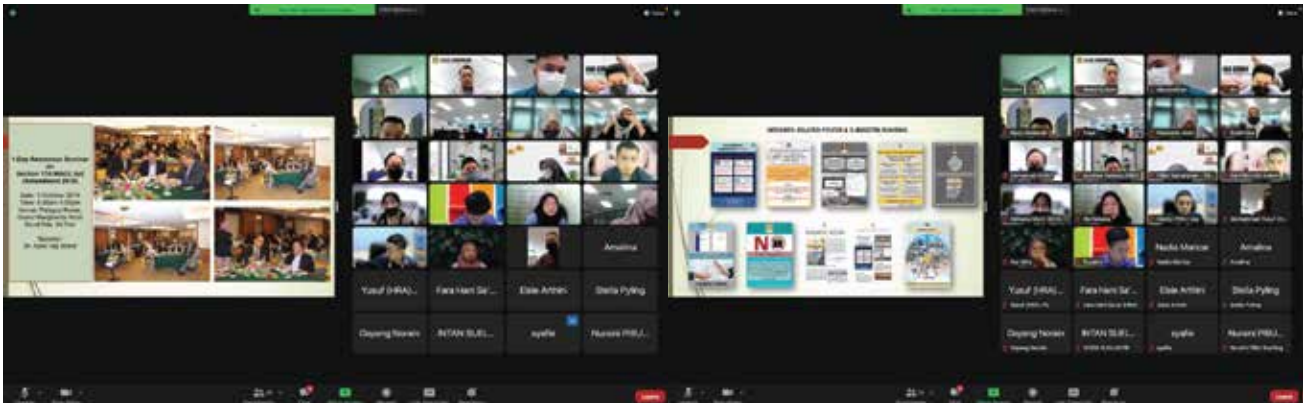
12 August 2022
Dewan Kenyalang,
Menara SEDC



ENGAGEMENT SESSION ON CORRUPTION RISK ASSESSMENT WITH STAFF REGIONAL OFFICE

10 November 2022

CORPORATE GOVERNANCE ACTIVITIES (cont'd)



This block contains four informational posters:

- SCOBE (SEDC CODE OF BUSINESS ETHIC):** Emphasizes the principle of Good Discipline and Good Conduct. It lists 'OUR DEALING WITH:' CUSTOMERS, ENTREPRENEURS, and COMMUNITIES.
- STAFF SUGGESTION FORM TO IMPROVE ABMS:** A poster encouraging staff to give suggestions to improve ABMS in SEDC. It includes a QR code and contact information for NORD JAHJARI, NORDI SUFIZIA, and NIDRA SABARIDA.
- SOAL SELIDIK BERKAITAN INTEGRITY RELATED POLICIES:** A poster with a bar chart showing awareness levels for 'Awareness Campaigns' (80%) and 'Promotional Material' (80%) across quarters Q1 to Q4.
- WHISTLEBLOWING:** A poster titled 'How Can We Earn Product You?' with a QR code for reporting.

The slide is titled 'SOAL SELIDIK BERKAITAN ANTI-BRIBERY AND CORRUPTION POLICY (ABC POLICY) / SEDC CODE OF BUSINESS ETHIC (SCOBE) & WHISTLEBLOWING POLICY'. It includes the text 'I. Saya pernah menerima emel mengenai ABC policy, SCOBE & Whistleblowing policy.' and a pie chart showing the results of the survey:

Response	Percentage
YA (Yes)	84%
TIDAK (No)	14%
TIDAK PASTI (Not Sure)	2%

The slide is attributed to the 'INTEGRITY AND RISK MANAGEMENT UNIT'.

TALK ON ANTI-BRIBERY AND CORRUPTION POLICY (ABC POLICY) & SEDC CODE OF BUSINESS ETHIC (SCOBE)

9 September 2022

HIGHLIGHTS & ACHIEVEMENTS

Risk Management

On 20 April 2022, SEDC had organised a major Risk Management review involving 59 officers at Grand Margherita hotel, Kuching. Engagement with ROs and AROs/ subsidiary companies/other agencies as follows:

- a) Engagement with PPES Ternak Sdn Bhd on 25 February 2022 & 8 April 2022.
- b) Engagement on RM Review with relevant Divisions/Units on:
 - 4 April 2022 - CFD
 - 5 April 2022 - ENG & HRA
 - 6 April 2022 - AGRO & PTY
 - 8 April 2022 - IQD, LAD, ECD, THD, IAD & ICT
 - 11 April 2022 - CRC & PBD
 - 12 April 2022 - SSU
- c) Sharing by Sarawak Metro Sdn Bhd & SEDC Energy Sdn Bhd on risk management practices at 30th RiMC on 30 August 2022.
- d) Sharing by Sarawak Metro Sdn Bhd on their risk management practice and system on 19 October 2022.

The Corporation had conducted 3 RiMC meetings and 3 BRiC meetings in 2022 as per scheduled.



RISK MANAGEMENT REVIEW

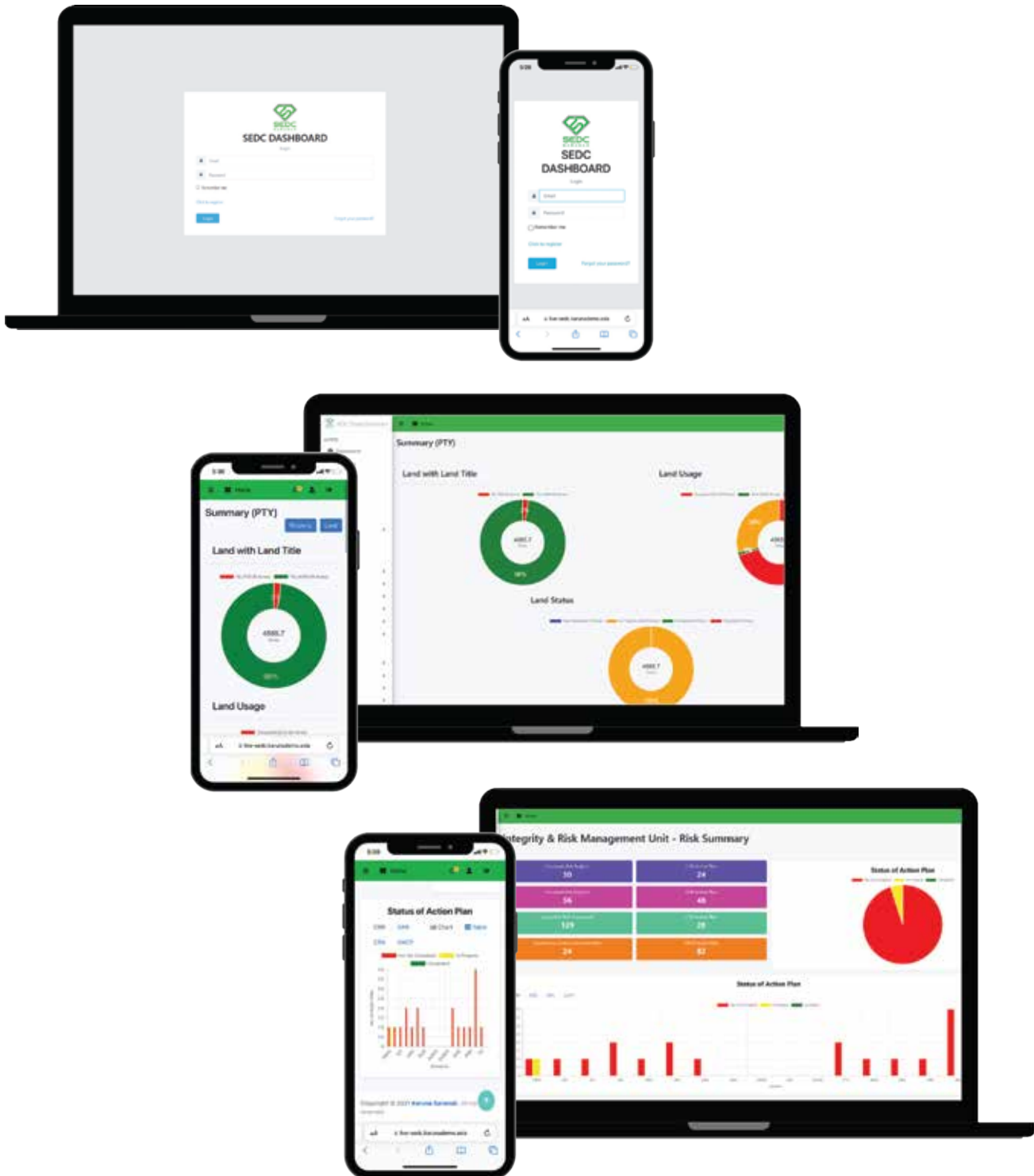
20 October 2022

DIGITAL INITIATIVE IN SEDC

HIGHLIGHTS & ACHIEVEMENTS (ON GOING)

SEDC Digital Dashboard

The SEDC Digital Dashboard project marks a pivotal leap forward in enhancing SEDC's organisational effectiveness and decision-making capabilities. The SEDC Digital Dashboard is designed to empower SEDC with real-time insights and data-driven intelligence. It provides SEDC various divisions with reporting capabilities, strategic planning tools, and seamless integration with existing systems, ultimately leading to transparency, efficiency, and informed decision-making.



INNOVATION & QUALITY PROGRAMMES

HIGHLIGHTS & ACHIVEMENTS

Malaysia Productivity Corporation (MPC) Productivity Champion Sarawak 2022

- Ten (10) SEDC and Group executives received on 30 June 2022.
- Given by MPC to recognise SEDC and Group efforts in improving productivity regardless of its level, be it country, national, industry or organisational level.

Konvensyen Innovation Control Circle (ICC) / Kumpulan Kecil Inovatif & Kreatif (KIK) Malaysia 2022

- D'Isthmus, SEDC ICC Group won a 2-star Award organised by QKM Consults Sdn Bhd and Associates Consultants ICC/KIK.
- 24 November 2022 at Hotel Premeira, Kuala Lumpur.

Research and Innovation

- Numerous activities were conducted to leverage the latest technologies and innovations which can be implemented in our organisation.
- Networking & collaboration:
 - Technology Summit (WCIT) held in Penang on 14 – 16 August 2022, Malaysia Innovate Summit in Kuala Lumpur on 1 – 2 August 2022.
- Benchmarking and study visits:
 - 25 Startup, Penang Digital Corporation, Fusionex Technologies, Aerodyne Technologies Sdn Bhd, UPM (Faculty of Research & Innovation), MIMOS Research Technologies, Efinity Social Enterprise, Nano Malaysia, Microsoft Malaysia, MDEC, Tourism Malaysia (Northern Region), Yayasan Inovasi Malaysia and MRANTI.



MPC PRODUCTIVITY CHAMPION SARAWAK 2022

30 June 2022

Name	Category
Datu Haji Abdul Hadi bin Datuk Haji Abdul Kadir	Leader
Hajah Siti Nurazlina Bt. Haji Dollah Ahmat Usop	Leader
Puan Jane Lian Labang	Leader
Encik Kenny Tham	Leader
Puan Martina Patalene Ango Michael	Practitioner
Encik Abdul Maulud bin Ahmad	Practitioner
Encik Joseph Chaong Jouse	Practitioner
Encik Zainuddin bin Mohammad Apandi	Practitioner
Puan Hapiza Haji Zaini	Practitioner
Puan Nursyafina Jiba	Practitioner
Puan Rohaida Nawawi	Practitioner

Innovation & Quality Programmes (cont'd)



KONVENSYEN INNOVATION CONTROL CIRCLE (ICC) / KUMPULAN KECIL INOVATIF & KREATIF (KIK) MALAYSIA 2022

24 November 2022



INNOVATION & QUALITY CONVENTION 2022 HELD BY INNOVATION & QUALITY DIVISION

30 June 2022



RE-CERTIFICATION IN QUALITY MANAGEMENT SYSTEM (QMS) - MS ISO 9001: 2015

6 April 2022

CULTURE BUILDING

“WE CARE” CULTURE



BEREAVEMENT

GET WELL SOON

STAFF BIRTHDAY

WEDDING

Culture Building (cont'd)

“WE CARE” CULTURE (cont'd)



NEW BORN



RETIREMENT

FATHERS & MOTHERS DAY CELEBRATION



FESTIVE CELEBRATION



**MAJLIS GAWAI
RAYA SEDC**

CULTURE BUILDING (cont'd)



SEDC GOLDEN JUBILEE APPRECIATION CEREMONY 2022
10 June 2022



Staff Exemplary Award



SEDC Golden Blood Donors



SEDC Appreciation Certificates
All Divisional Directors & OIC Officer

SEDC GOLDEN JUBILEE APPRECIATION AWARD 2022 AWARDS & RECOGNITION RECIPIENTS



SEDC GET-TOGETHER 2022

Dewan Kenyalang, Menara SEDC



MICROSOFT OFFICE EXCEL COURSE

18 - 19 April 2022



CUSTOMER CARE & CLIENT COMMUNICATIONS

25 - 26 May 2022
Dewan Kenyalang, Menara SEDC

CULTURE BUILDING (cont'd)



DIGITAL TRANSFORMATION LEADERSHIP

13 - 14 June 2022
Dewan Kenyalang, Menara SEDC



INDUSTRY-BASED BLOCK CHAIN TECHNOLOGY

20 - 21 June 2022
Grand Margherita Hotel, Kuching

BUSINESS INTELLIGENCE & ANALYTICS

26 - 27 June 2022
Dewan Kenyalang, Menara SEDC



MOTIVATION TEAM DEVELOPMENT

18 - 19 July 2022



LEADERSHIP COACHING

19 - 20 July 2022
Dewan Kenyalang, Menara SEDC

CULTURE BUILDING (cont'd)

SEDC SOCIAL AND RECREATION CLUB (PEDAS)



BLOOD DONATION



BADMINTON FRIENDLY MATCH

Between *Atlet Para Negeri Sarawak* and SEDC at SEDC Clubhouse.

Objective:

To create a good relationship among SEDC players and *Atlet Para Negeri Sarawak*.

Achievement:

- Successfully conducted on 24 February 2022
- Total participation of 28 pax

MINI GEMAPUTERA SPORT 2022 AND SEDC GROUP GOLDEN GOLF TOURNAMENT

Damai Golf and Country Club ("DGCC")

Objective:

To foster cordial relationship among golfers who were representing state SEDCs.

Achievement:

- Successfully conducted on 5-6 March 2022
- Total participation of 49 pax





FUTSAL COMPETITION (MEN'S CATEGORIES) MALAYSIA SPORTS LEAGUE (MSL) 2022

Peringkat Bahagian Kuching at Gelanggang Futsal Redeem, Kampung Apar, Bau.

Objective:

To produce active staff and foster sportsmanship and self-discipline among staff of SEDC.

Achievement:

- Successfully participated on 21-22 May 2022
- Total participation of 8 pax

PEDAS DIAMOND INTERHOUSE SPORTS CARNIVAL 2022 (CARROM)

At Lobby Level 1, Menara SEDC

Objective:

To practice a healthy lifestyle and strengthen unity and relationship among staff of SEDC.

Achievement:

- Successfully conducted on 15 June 2022
- Total participation of 46 pax



MAKSAK SARAWAK GAMES 2022

Badminton Antara Kelab Gabungan MAKSAK at Arena Lawn Bowl, Sarawak

Objective:

To create a good relationship among *Kelab Gabungan* MAKSAK Sarawak and select the players to represent MAKSAK Sarawak.

Achievement:

- Successfully conducted on 20-25 June 2022
- Total participation of 335 pax

CULTURE BUILDING (cont'd)



PEDAS DIAMOND INTERHOUSE SPORTS CARNIVAL 2022 (FUTSAL)

At Padang Selepas, Kompleks Sukan Satok.

Objective:

To practice a healthy lifestyle and strengthen unity and relationship among staff of SEDC.

Achievement:

- Successfully participated on 16 July 2022
- Total participation of 72 pax

PERTANDINGAN KAROM TERBUKA MAJMA

At Arcum Tent, Majma

Objective:

To encourage cooperation among SEDC players.

Achievement:

- Successfully conducted on 30-31 July 2022 and 6-7 August 2022
- Total participation of 10 pax



PEDAS DIAMOND INTERHOUSE SPORTS CARNIVAL 2022 (TENPIN BOWLING)

At Riverside Superbowl, Kuching

Objective:

To practice a healthy lifestyle and strengthen unity and relationship among staff of SEDC.

Achievement:

- Successfully conducted on 13 August 2022
- Total participation of 47 pax



PEDAS DIAMOND INTERHOUSE SPORTS CARNIVAL 2022 (BADMINTON)

At Dewan Persatuan Badminton Bumiputera Sarawak ("PBBS"), Kuching

Objective:

To practice a healthy lifestyle and strengthen unity and relationship among staff of SEDC.

Achievement:

- Successfully participated on 20 August 2022
- Total participation of 53 pax

MAKSAK SARAWAK GAMES 2022

Futsal Antara Kelab Gabungan MAKSAK at Arena Sukan, Simpang Tiga, Jalan Wan Alwi, Kuching

Objective:

To create a good relationship among *Kelab Gabungan* MAKSAK Sarawak and select the players to represent MAKSAK Sarawak.

Achievement:

- Successfully conducted on 9-11 September 2022
- Total participation of 10 pax



SANTUBONG INTERNATIONAL NATURE TRAIL RUN 2022

Objective:

To provide opportunity for the local tourism activity and promote healthy activity for the family.

Achievement:

- Successfully conducted on 18 September 2022
- Total participation of 10 pax

CULTURE BUILDING (cont'd)



APMS FUTSAL SERIAN TOURNAMENT OPEN

At Gelanggang Futsal Tertutup Serian

Objective:

To produce active staff and foster sportsmanship and self-discipline among staff of SEDC.

Achievement:

- Successfully participated on 24-25 September 2022
- Total participation of 8 pax

KUCHING MARATHON 2022

Objective:

An international affair that takes runners through an illuminating run through Kuching city's rich cultural and colonial history expressed in its unique architectural buildings and landmarks couched in natural surroundings.

Achievement:

- Successfully conducted on 2 October 2022
- Total participation of 19 pax



KEJOHANAN SUKAN GEMAPUTERA XVI 2022

In Terengganu

Objective:

To foster cordial relationship among players who were representing state SEDCs.

Achievement:

- Successfully conducted on 22-26 November 2022
- Total participation of 42 pax



ORA ET LABORA RUN 2022

At SMK St. Joseph, Kuching

Objective:

Contribute to the increasing awareness of the importance of teamwork and volunteering for good and others.

Achievement:

- Successfully participated on 3 December 2022
- Total participation of 3 pax



ZIVEB FUTSAL TOURNAMENT (MEN OPEN)

At Futsal Indoor Samarahan

Objective:

To produce active staff and foster sportsmanship and self-discipline among staff of SEDC.

Achievement:

- Successfully conducted on 18 December 2022
- Total participation of 8 pax



SEDC MORNING EXERCISE

Objective:

To provide an avenue for SEDC staff to stay healthy and energized.

Achievement:

- Successfully conducted from 24 January 2022 – 21 February 2022 on every Tuesday and Thursday.
- At respective levels and Regional Offices.

CULTURE BUILDING (cont'd)

SEDC BIGGEST LOSER 2.0

Objective:

To encourage SEDC staff to maintain ideal body weight for a better lifestyle.

Achievement:

- Successfully conducted from 12 September 2022 – 17 October 2022 on every Tuesday and Thursday @5.15pm – 6.15pm at SEDC Lower Ground.
- Total participation of 29 pax



TRAINING EXCO OF GEMAPUTERA

SEDC Sarawak was selected to head the Training EXCO for 2021 and 2022

Objective:

Assisting GEMAPUTERA in identifying relevant and good courses for agencies under GEMAPUTERA. Topics were selected based on survey conducted among agencies.

Achievement:

- Administrative Brand Presence in the New Norm from 27-28 May 2021 through Zoom Platform for Grade 29-36. Received a total participation of 39 pax from 9 agencies.
- Developing Future Workforce with Inclusion & Diversity from 25 - 26 May 2022 at Le Meridien, Kota Kinabalu, Sabah for Grade 41-48. Received a total participation of 25 pax from 7 agencies.
- Preparing Workforce of the Future: The Competing Forces Shaping 2030 from 14 - 15 June 2022 at Grand Margherita Hotel for Grade 48 and above. Received a total participation of 24 pax from 8 agencies.
- Assertive Crisis Communication from 13 - 14 September 2022 at Damai Beach Resort, Kuching, Sarawak for Grade 41 – 48. Received a total participation of 16 pax from 6 agencies.
- Design Thinking & Agile Mindset from 12 - 13 October 2023 at Le Meridien, Kota Kinabalu, Sabah for Grade 44 and above / Executives. Received a total participation of 24 pax from 7 agencies.

CORPORATE SOCIAL RESPONSIBILITY



LOVE-IN-A-BOX PROGRAMME FOR CHILDREN OF PERKATA IN CONJUNCTION WITH CHINESE NEW YEAR

10 February 2022



MAJLIS BERBUKA PUASA WITH PREMIER SARAWAK AND PERYATIM CHILDREN'S HOME

14 April 2022



CORPORATE SOCIAL RESPONSIBILITY (cont'd)



ZIARAH KASIH RAYA CEREMONY WITH SELECTED SCHOOLS IN MUKAH DISTRICTS

20 May 2022



MAJLIS BERBUKA PUASA WITH TYT SARAWAK & TOH PUAN HAJAH NORKIAH CHILDREN'S HOME (RKKTPHN) & DATUK AJIBAH ABOL CHILDREN'S HOME, SRI AMAN (RKKDAA)

22 April 2022





ZIARAH KASIH GAWAI CEREMONY WITH SELECTED SCHOOLS IN KAPIT DISTRICTS

16 June 2022



MYKASIH CHARITY BEEF BASKET PROGRAMME 2022

4 August 2022

CORPORATE SOCIAL RESPONSIBILITY (cont'd)



BELAIAN KASIH PROGRAMME WITH RESIDENTS OF SERI KENANGAN HOUSE KUCHING

28 October 2022



LOVE-IN-A-BOX PROGRAMME FOR CHILDREN OF SIBU AUTISTIC IN CONJUNCTION WITH CHRISTMAS CELEBRATION

13 December 2022



**Memorandum of Understanding
Signing Ceremony
for Sarawak H2biscus Project**
24th Jan 2022



MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN SEDC ENERGY SDN BHD AND SOUTH KOREA'S SAMSUNG ENGINEERING, LOTTE CHEMICAL AND POSCO

24 January 2022

MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN SEDC AND BANK KERJASAMA RAKYAT BERHAD

28 January 2022



CORPORATE EVENTS



**COURTESY VISIT
BY YAYASAN
KEMAJUAN INSAN
SARAWAK (YAKIN)**

31 January 2022
Menara SEDC



SEDC CHAIRMAN'S PRESIDENTIAL ADDRESS 2022

16 February 2022



**COURTESY VISIT BY
HIGH COMMISSIONER
OF AUSTRALIA, HIS
EXCELLENCY DR
JUSTIN LANCE LEE**

24 February 2022
Menara SEDC



**GROUND BREAKING CEREMONY OF
SARAWAK MEDICAL INNOVATION &
TECHNOLOGY HUB (SMITH)**

8 March 2022
Tanjung Kidurong, Bintulu



CORPORATE EVENTS (cont'd)



SIGNING OF SHAREHOLDERS AGREEMENT BETWEEN PPS CONSULT SDN BHD (OCSB) & OPUS INTERNATIONAL (M) SDN BHD (OIMB)

10 March 2022



OPENING CEREMONY OF PETROLEUM SARAWAK GAS STATION (PETROS) OFFICIATE BY YAB DATUK PATINGGI TAN SRI (DR) ABANG ABDUL RAHMAN ZOHARI BIN TUN DATUK ABANG OPENG

1 April 2022



COURTESY VISIT BY YANG AMAT MULIA DATO' SERI DIRAJA SYED RAZLAN IBNI ALMARHUM TUANKU SYED PUTRA JAMALULLAIL FROM UNIVERSITI PUTRA MALAYSIA (UPM) AND DELEGATES

12 April 2022



**COURTESY VISIT
BY THE KEY
STAKEHOLDERS
ON THE
DEVELOPMENT
OF AN
INTEGRATED AND
COORDINATED
CIRCULAR BIO-
BASED INDUSTRIES
IN SARAWAK**

20 April 2022

**MEMORANDUM OF
UNDERSTANDING
(MOU) BETWEEN
SEDC ENERGY
SDN BHD WITH
PERSATUAN
PENGIMPORT
DAN PENIAGA
KENDERAAN
MELAYU MALAYSIA
(PEKEMA)
SARAWAK**

21 April 2022



**COURTESY VISIT BY YB DATO SERI MUSTAPHA MOHAMMED,
FEDERAL MINISTER IN PRIME MINISTER'S DEPARTMENT (ECONOMY)**

25 May 2022

CORPORATE EVENTS (cont'd)

**COURTESY VISIT BY
SEDC CHAIRMAN, YANG
BERBAHAGIA TAN SRI
DATUK AMAR (DR)
ABDUL AZIZ DATO HAJI
HUSAIN TO YB DATO
SRI DR SIM KUI HIAN,
DEPUTY PREMIER OF
SARAWAK CUM MINISTER
FOR PUBLIC HEALTH,
HOUSING AND LOCAL
GOVERNMENT SARAWAK**

31 May 2022



**SEDC 50TH ANNIVERSARY DINNER HELD AT SARAWAK CHAMBERS, RIVERSIDE MAJESTIC HOTEL
HONORED BY HIS RIGHT HONOURABLE DATUK PATINGGI TAN SRI (DR) ABANG HAJI ABDUL RAHMAN
ZOHARI BIN TUN DATUK ABANG HAJI OPENG, THE PREMIER OF SARAWAK**

4 July 2022



**COURTESY VISIT BY
HIS EXCELLENCY
MR CHARLES HAY,
THE BRITISH HIGH
COMMISSIONER TO
MALAYSIA AND HIS
ENTOUAGE**

19 July 2022



**COURTESY CALL
BY SEDC GENERAL
MANAGER, TUAN HAJI
ABDUL HADI DATUK
HAJI ABDUL KADIR
WITH MEMBERS FROM
SEDC SARAWAK AND
HEMISPHERE GROUP
WITH THE SARAWAK'S
MINISTER OF TOURISM,
CREATIVE INDUSTRIES
& PERFORMING ARTS
(MTCIP), YB DATUK
SRI ABDUL KARIM
RAHMAN HAMZAH**

15 August 2022



**NEU PENDINGTON GROUNDBREAKING
CEREMONY BETWEEN SEDC SARAWAK
AND UDA HOLDINGS BERHAD
OFFICIATED BY DATUK PATINGGI TAN
SRI (DR) ABANG HAJI ABDUL RAHMAN
ZOHARI BIN TUN DATUK ABANG HAJI
OPENG, PREMIER OF SARAWAK**

13 September 2022



CORPORATE EVENTS (cont'd)



HANDING OVER CEREMONY OF MEMBERSHIP CERTIFICATE OF MALAYSIA PRODUCTIVITY AND INNOVATION CLASS BY MALAYSIA PRODUCTIVITY CORPORATION TO GRAND MARGHERITA HOTEL, A SUBSIDIARY OF SEDC FOR BEING SUCCESSFULLY CERTIFIED AS MALAYSIA BUSINESS EXCELLENCE FRAMEWORK PRACTITIONER

27 September 2022



COURTESY VISIT BY HER EXCELLENCY PAM DUNN, NEW ZEALAND HIGH COMMISSIONER AND DELEGATES TO SEDC CHAIRMAN, YBHG TAN SRI DATUK AMAR (DR.) HAJI ABDUL AZIZ BIN DATO HAJI HUSAIN

7 October 2022
Menara SEDC

MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN SEDC AND SIRIM BERHAD



Signing Ceremony
7 November 2022 | Dewan Kenyalang, Level 1, Menara SEDC



Handing Over Ceremony
8 November 2022 | Imperial Hotel, Kuching



COURTESY VISIT BY CONSULATE GENERAL OF BRUNEI DARUSSALAM AND DELEGATES WITH SEDC CHAIRMAN, YANG BERBAHAGIA TAN SRI DATUK AMAR (DR) HAJI ABDUL AZIZ BIN DATO HAJI HUSAIN

10 November 2022



COURTESY VISIT BY
MS. SUNITA LUKKHOO,
HEAD OF EUROPEAN
INVESTMENT BANK
(EIB) REGIONAL
REPRESENTATION FOR
SOUTHEAST ASIA AND
PACIFIC, MR. DANIEL
HACHEZ, MINISTER
COUNSELLOR AND
DELEGATES

15 November 2022
Menara SEDC

CORPORATE EVENTS (cont'd)



MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN SARAWAK ECONOMIC DEVELOPMENT CORPORATION (SEDC) AND MAJLIS ISLAM SARAWAK

3 December 2022



OFFICIAL LAUNCHING OF KUCHING URBAN TRANSPORTATION SYSTEM PROJECT - PHASE 1 AT KOTA SAMARAHAN

12 December 2022



Media Highlight / Awards

MEDIA HIGHLIGHTS



SINGAPORE MONEY WORLD LIFE EATING DRINK SHOWBIZ OPINION SPORTS TECH/GADGETS WHAT YOU THINK

MALAYSIA

Sarawak CM: Major expansion plan being developed for state's methanol project to cater for more investors

Abang Johari (second right) looks at a document during his visit to the methanol project site. — Picture courtesy of OKAL via Bernece Post Online

Wednesday, 23 Mar 2022 10:37 AM MYT

BINTULU, March 23 — A comprehensive expansion plan for the development of the methanol project at Tanjung Kidurong is being made by the state government to cater for more investors in the near future.

"Now they are in the first phase of implementation of their investment plan with a cost of RM200 million. The second phase of their investment will be RM500 million.

"Another proposal we have received is the development of a hydrogen plant at the same site next year," he told reporters when met after visiting the Sarawak Methanol Plant project site here yesterday.

Abang Johari said his visit to the site was to make a comprehensive plan in terms of land usage and to plan for housing facilities for the workers as he expects there will be as many as 15,000 workers in Tanjung Kidurong by 2026.

His visit was also to plan for a better road to the area.

"We will start the hydrogen project after the development of the methanol project.

"There is another investment from an oil company to develop a medical hub.

"These investments are estimated to be able to contribute at least six to seven per cent to our Gross Domestic Product (GDP) up to beyond 2027 because its implementation is between this year and 2027," he said.

Earlier, Abang Johari attended a briefing by Sarawak Petchem Sdn Bhd project director Mohammad Ibrahim on the progress of the methanol project.

Sarawak Petchem is a state-owned company that operates the methanol hub project on 432 hectares of land at Tanjung Kidurong. — Borneo Post Online



SEDC in joint venture to further propel growth

News Desk Serawak News 12 March 2022 12:35 pm



(from left) Rais Ibrahim addressing Chan holding the joint venture agreement with Abdul Halil, while also witnessed by Dr Ting Siu Chun

KUCHING: The Sarawak Economic Development Corporation (SEDC) has entered a joint venture with Opus International (M) Berhad (OIMB) to promote economic development in Sarawak.

In a statement on Friday (Mar 11), said the joint venture will propel further collaboration and sharing of resources between the two parties to ensure smooth delivery of mega infrastructure projects in Sarawak.

"This collaboration will also support the development of local expertise with Opus Consultants (Sarawak) Sdn Bhd (OCS) providing project management and engineering design consultancy services for Sarawak's key construction and engineering projects.

"In addition, through this strategic partnership, the two parties will conduct joint collaborations over the next five years focusing on innovation exchanges to develop and build technical engineering capabilities across the commercial, industrial and socio-economic sectors of Sarawak," it said.

PPES Consults Sdn Bhd (PPCSB) is a wholly-owned subsidiary of SEDC while OIMB is a wholly-owned subsidiary of UEM Edgenta Berhad (UEM Edgenta), through OCS.



New integrated development to rejuvenate Pending, says Sarawak Premier

By SHARON LING

SARAWAK SARAWAK

Monday, 12 Sep 2022 8:29 PM MYT



KUCHING: A new project in Pending here is set to breathe new life into the area with its integrated development of apartments, shops and a hotel.

Sarawak Premier Tan Sri Abang Johari Tun Openg said the New Pendington project would complement urban renewal efforts in Kuching while providing conducive amenities to Sarawakians and investors.

"This project will change the landscape of Pending into a modern area.

"Pending is a strategic area near the Sarawak River and across from Petra Jaya, where we are currently renewing Kampung Seberang Hill through the Danul Mans development project.

"So this whole area will be developed while retaining Kuching as a heritage city," he said at the earth-breaking ceremony for New Pendington on Monday (Sept 12).

The project is a joint venture between Uda Holdings Bhd and the Sarawak Economic Development Corporation (SEDC).

Abang Johari said the state government's approach to urban renewal involved modernising the older parts of town while preserving heritage areas.

tv5 Entertainment News

Berita Sarawak Nasional Dunia Alam Hiburan Ekonomi PRQ-16 Sukan

PENYAMPAIAN CENDERAMATA

Premier Sarawak, Datuk Patinggi Tan Sri Abang Johari Tun Openg menyerahkan Hari Megat Perbadanan Pembangunan Ekonomi Sarawak (SEDC) 2022. Foto: T18

Budaya integriti tonggak utama Sarawak maju menjelang 2030 – Abang Johari

By Ahmad Burhanudin / BBN, Berita Sarawak, November 18, 2022

KUCHING, 10 Nov: Budaya integriti merupakan satu tonggak yang menjadi tulang belakang kepada pertumbuhan ekonomi sesebuah negeri dan negara, kata Premier Sarawak Datuk Patinggi Tan Sri Abang Johari Tun Openg.

Tegas beliau kerjakan Sarawak percaya matlamat menubuhkan integriti akan membentuk tabir urus amalan korporat yang baik selaras dengan visi untuk berpolar negeri maju menjelang 2030.

Mensurat beliau sekiranya integriti tidak damaikan, secara tidak langsung akan memecahbelahkan politik, ekonomi serta kekuatan sosial sesebuah negara.

"Integriti yang lemah boleh membawa kepada tabir urus yang buruk dan membawa ke arah kegagalan prestasi ekonomi," katanya berucap pada Majlis Perasmian Sambutan Hari Integriti Perbadanan Pembangunan Ekonomi Sarawak (SEDC) 2022, di sini, hari ini.

THE STRAITS TIMES

PRN 2023 NEWS BUSINESS LIFE & TIMES SPORTS WORLD

Sarawak to achieve true economic success with bolder initiatives

By John See / July 6, 2022 @ 10:00am

For all the energy and funding invested in the industry through SEDC and other government-linked agencies, Sarawak tourism still looks like a poor cousin of Sabah's more privately-driven tourism. - BERNAMA FILE PIC

THE Sarawak Economic Development Corporation (SEDC), a state-owned statutory body, celebrates 50 years since its incorporation, this year.

Like its counterparts in the rest of the country, SEDC was created in the aftermath of the May 13, 1969 race riots to implement principles and policies of the New Economic Policy towards greater economic empowerment of Bumiputras.

Although such a bedrock raison d'être of SEDC remains, it has somewhat taken an apparent backburner in recent years. In its walk, the parallel role of SEDC to chart new economic frontiers for the state has taken on greater prominence.

THE Sarawak Economic Development Corporation (SEDC), a state-owned statutory body, celebrates 50 years since its incorporation, this year.

Like its counterparts in the rest of the country, SEDC was created in the aftermath of the May 13, 1969 race riots to implement principles and policies of the New Economic Policy towards greater economic empowerment of Bumiputras.

Laman utama / Sarawak

Projek Neu Pendington Rancakkan Pembangunan Pending - Abang Johari

Projek pembangunan bersepadu pertama di Sarawak, Neu Pendington, Projek Neu Pendington rancakkan pembangunan Pending. Berita Sarawak terkini

Kuching, 10 Nov: Projek pembangunan bersepadu pertama di Sarawak, Neu Pendington, Projek Neu Pendington rancakkan pembangunan Pending. Berita Sarawak terkini

KUCHING—Projek pembangunan bersepadu pertama di Sarawak, "Neu Pendington" dilihat dapat merancakkan pembangunan di Pending yang merupakan sebuah kawasan strategik dan bakal dilengkapi kemudahan dan perkhidmatan asas.

Premier Sarawak Tan Sri Abang Johari Tun Openg berkata lokasi projek "Neu Pendington" hasil kerjasama UDA Holdings Berhad (UDA) sebuah syarikat peraju hartanah, pengurusan aset, fasiliti dan perhotelan dengan Perbadanan Pembangunan Ekonomi Sarawak (SEDC) yang dijangka siap sepenuhnya pada 2029 dan bakal menjadi antara hentian tren bagi projek Sistem Transit Aliran Autonomi (ART) di negeri ini kelak.

"Pending ini memang kita tahu kawasan yang agal strategik kerana berhadapan dengan Sungai Sarawak dan seberang kawasan Petra Jaya yang membangun... mengubah landskap dan dinamik kawasan ini ke arah pembangunan.

Hab petrokimia di Tanjung Kidurong buka peluang industri hiliran

© 2022-08-23 12:58:04 +0800



EDUTULU Pelaksanaan projek lab petrokimia di Tanjung Kidurong akan membolehkan Kerajaan Sarawak menarik industri hiliran yang lain khususnya dalam sektor penerbangan, kata Premier Sarawak Datuk Patinggi Tan Sri Abang Johari Tun Openg (gambar).

Jelasnya, lagi tujuan itu kerajaan berhasrat memajukan industri pengilangan bahan komposit yang merupakan salah satu komponen dalam pesawat.

"Saya berpendapat bahawa sekiranya projek ini dilaksanakan, ia akan menarik penggiat industri penerbangan untuk datang melakukan pelaburan lagi membangunkan sektor tersebut di Kidurong," ujarnya pada sidang media selepas merasmikan Majlis Penghantaran Model dan Pemasangan Tapak Petchem Sarawak di tapak projek di Tanjung Kidurong di sini, semalam.

Ketanya, pelaksanaan projek ini nanti akan membolehkan Kerajaan Sarawak menjadi anak jati tempatan khususnya dalam bidang bajet tersebut bagi mengendalikannya sebagai gas salah satu lagi penerbangan Sarawak dalam sektor perindustrian berat selepas industri minyak dan gas.


"Dengan itu, projek ini nanti sebagai gas akan membolehkan Sarawak menjadi pembekal bahan komposit kepada sektor penerbangan di negara ini," jelasnya.

Mengulas mengenai Datalog Strategik Taburan Sarawak-Petronas (ASD) 2022 di Millennium Ballroom 4, Hotel Parkcity Everly sebelumnya, Abang Johari berkata, perhimpunan Kerjasama Sarawak dengan Petronas telah menghasilkan perolehan yang membangunkan.

Bekas berkata, bekalan gas yang disediakan Petronas akan membolehkan Sarawak memajukan industri hiliran di negara ini khususnya dalam pembangunan projek melalui di kawasan perindustrian tersebut.

The Malaysian Reserve

Petronas partners SEDC to accelerate green energy in Sarawak



Published: July 26, 2022 @ 12:00pm (News)

The partnership will enable greater access to cleaner energy sources for the economic growth of Sarawak
by **MURUL SUHAIDI** / pic: **TMR FILE**

PETROLIUM Nasional Bhd (Petronas) and SEDC Energy Sdn Bhd, a subsidiary of Sarawak Economic Development Corp, have entered into two arrangements to accelerate the development and adoption of hydrogen and renewable oil as alternative fuels.

They are the supply arrangement on hydrogen production technology and a joint technology collaboration arrangement on renewable oil.

The arrangements also cover the supply and operation of Petronas' proprietary proton-exchange membrane electrolyser for the production of green hydrogen.

Sarawak Premier Tan Sri Abang Johari Tun Openg said this collaboration between two local companies is a testament for stronger homegrown technology cultivation.

The green energy would be delivered to the Danul Mans and Batu Kawah refining stations.


Meanwhile, Petronas president and group CEO Datuk Tengku Muhammad Toufik Tengku Aziz (picture) said the partnership with SEDC Energy is a strong testimony to the shared vision of both parties to unlock the possibilities of what renewables can offer.

"We remain committed to collaborating and supporting the Sarawak government as its strategic energy partner, leveraging on our technological capabilities," he said in a statement today.

THE STRAITS TIMES | PERN 2022 | NEWS | BUSINESS | LIFE & TIMES | SPORTS | WORLD | NET PODCAST

Samsung Engineering inks MoU to supply hydro-based renewable power to H2biscus project in Sarawak

By **NET Bureau** | September 8, 2022 @ 2:12pm



Samsung Engineering chief financial officer and executive vice president Ju-Seong Cheong said the company expects the signing of this MoU for renewable power supply will be an important milestone in the Sarawak H2biscus project.

KUALA LUMPUR Korean construction and project management company Samsung Engineering Co Ltd, together with SEDC Energy, Sarawak Energy Bhd, Lotte Chemical and Posco Holdings, signed a memorandum of understanding (MoU) to study the potential of supplying at least 900 megawatts (MW) of hydro-based renewable power for the H2biscus project in Sarawak, Malaysia.

Today's MoU builds upon the earlier MoU signed between Samsung Engineering, Lotte Chemical, and Posco Holdings with SEDC Energy for the H2biscus project earlier this year.

SEDC Energy is a wholly owned subsidiary of Sarawak Economic Development Corporation.

Samsung Engineering chief financial officer and executive vice president Ju-Seong Cheong said the company expects the signing of this MoU for renewable power supply will be an important milestone in the Sarawak H2biscus project.

Integrity, transformation synergy will help SEDC become high performing organisation, says chairman

BY BERNESE POSTAL COMMUNICATIONS SD BHD, THE BORNEO POST GROUP



Abang Johari takes a closer look at one of the products on display at a booth held in conjunction with SEDC Integrity Day. Accompanying him is Abdul Aziz (third right). — Photo by Muhammad Rais Samud

KUCHING (Nov 10) The synergy of integrity and transformation will form a powerful essence for Sarawak Economic Development Corporation (SEDC) to achieve 'high performing' organisation that is the pride and crown jewel of Sarawak, says Tan Sri Datuk Amar Abdul Aziz Hussain.

The SEDC chairman said with SEDC embarking on a transformation journey, integrity would play a vital role for the corporation to move forward.

"In this transformation journey, we need to allow some headspace for our integrity to grow and evolve as well.

"Integrity is being internalised in all our businesses, not to forget also in our people. With our people spearheading all our day-to-day business with integrity embedded in their hearts, it will be shown in a top-notch quality service, rendered to the people," he said at SEDC Integrity Day which was officiated at by Premier Datuk Patinggi Tan Sri Abang Johari Tun Openg here yesterday.

He said SEDC has remained committed to upholding integrity as its work culture.

Sarawak Petchem disaran bina loji metanol kedua

© 2022-08-23 14:19:02 - 08:00

24 bagi menghangatkan serta memperkasa industri petrokimia di negeri ini. Lant. Abang Johari



Abang Johari (berdiri di tengah) bersama tetamu kehormat lain merasmikan gambar bersama dengan kontrak perjanjian lima juta jen ringgit selamat tanpa kehadiran di tapak projek Petchem pada majlis kelulusan di Bintulu.

"Bagi tujuan ini, saya mencabar Sarawak Petchem untuk mengambil langkah pertama dengan menjalankan kajian kebolehlaksanaan loji metanol yang kedua di Tanjung Kidurong, Bintulu."

Datuk Patinggi Tan Sri Abang Johari Tun Openg
Premier Sarawak

Oleh Andrew Riang

BINTULU: Sarawak Petchem yang dijenalikannya sebagai anak jati Sarawak diarahkan membina loji metanol kedua di negeri ini dalam usaha menghangatkan serta memperkasa industri petrokimia di negeri ini, kata Premier Sarawak Datuk Patinggi Tan Sri Abang Johari Tun Openg.

Menurutnya, sekiranya Sarawak ingin bergerak lebih jauh dalam bidang petrokimia, loji metanol kedua harus dibina kerana ia berupaya membara pasaran baratan yang ingin menjadikan negeri ini sebagai negeri perindustrian sepenuhnya menjelang 2030.

"Bagi tujuan ini, saya mencabar Sarawak Petchem untuk mengambil langkah pertama dengan menjalankan kajian kebolehlaksanaan loji metanol yang kedua di Tanjung Kidurong, Bintulu," ujarnya.

Beliau berkata demikian semasa berucap merasmikan Majlis Penghantaran Model dan Pemasangan Tapak Petchem Sarawak di tapak projek di Tanjung Kidurong di sini, semalam.

Beliau bersama dengan kakitangan serta kebajikan warga Sarawak, Petchem akan mampu menjadikan negeri ini sebagai penggiat perindustrian gas dan minyak yang lebih progresif pada masa depan.

Beliau berkata, pelaksanaan projek mega ini secara tidak langsung akan berupaya mengubah Sarawak menjadi lab petrokimia negara sekali gus menggalakkan pertumbuhan industri kiliran.



MONEY WORLD LIFE BUSINESS SHOWS OPINION SPORTS TECH/GADGETS WHAT YOU THINK MALAYSIA

SEDC crucial to Sarawak's R&D on renewable energy, says premier



Sarawak Premier Tan Sri Abang Johari Tun Openg hands over the Sarawak Economic Development Corporation's new logo to its chairman Tan Sri Abdul Aziz Hussain at SEDC's 50th Anniversary Dinner in Kuching, July 4, 2022. — Bernama pic

Monday, 04 Jul 2022 11:09 PM MYT

KUCHING, July 4 — The Sarawak Economic Development Corporation (SEDC) will become a crucial arm for the state government in developing more research and development on renewable energy, said Sarawak Premier Tan Sri Abang Johari Tun Openg.

He said this would be in line with the state's agenda towards promoting green energy by 2030.

"Our journey towards 2030 is very clear and our agenda is by 2030, there will be a developed Sarawak with a high income economy. We have to do a lot of research in terms of producing renewable energy.

"Sarawak is very fortunate as we can produce a lot of hydrogen since we have several water dams. This can be an environmental-friendly source of energy. I have requested SEDC to play its roles to make use of this," he said when speaking at SEDC's 50th Anniversary Dinner here, today.



Neu Pendington property opens to non-Sarawakians, foreigners

By Lian Cheng and Chris Bishop

KUCHING, Sept 12: Non-Sarawakians are allowed to buy Neu Pendington property following the 5.1-hectare land being declared as a 'development area' by Sarawak Premier Datuk Patinggi Abang Johari Tun Openg.

This is another step taken by the Sarawak government to attract more foreign talents, apart from the fact that Sarawak has been given five-year working visas for foreigners.

"(Neu) Pendington has been declared as a 'development area', meaning those who are non-Sarawakians are allowed to buy its property. So it can become Malaysia My Second Home (for foreigners).

"So I leave it to Uda (Uda Holding Berhad) to launch its own marketing so that people can invest and own property here with easy access.

"I had given instruction for expatriate officers serving in foreign companies. They are given working visas at one go — five years. (There are) no more year by year (application). So we develop our industrial area so that they can stay in modern apartments." Abang Johari said during the Neu Pendington earth-breaking ceremony today.

Situated at Pending, Neu Pendington, a new joint venture development project of modern apartments, shophouses, hotels, and offices, is undertaken by Uda and Sarawak Economic Development Corporation (SEDC).

It will be linked to other notable locations and destinations in Kuching through Autonomous Rapid Transit (ART) due to its strategic position linking downtown Kuching to Isthmus and Petra Jaya to the Kuching Airport.

Naim Group collaborates with SEDC on urban transportation project in Kuching

By NTF Business - July 18, 2022 @ 5:30pm

Group managing director Datuk Hasni Hassan said the project would minimise and alleviate traffic congestion across the Greater Kuching area.

KUALA LUMPUR: Naim Group of Companies is collaborating with the Sarawak Economic Development Corporation (SEDC) on implementing and managing the Kuching Urban Transportation System (KUTS) at Kuching Paragon.

SEDC's wholly owned subsidiary, Sarawak Metro Sdn Bhd, has been entrusted by the Sarawak state government to develop KUTS to alleviate traffic congestion in Kuching and its surrounding areas.

The development of KUTS is also expected to spur productivity and economic growth.

This was also in line with the Kuching Smart City Masterplan (2021-2025) initiative to address the need for a modern public transportation system and realise the state's aspiration of becoming a developed and high-income state by 2030.

New SARAWAK TRIBUNE

"Love-In-A-Box" charity programme close to SEDC's heart

Danny Wong Sarawak News 14 December 2022 7:49 am



A group photo of the recipients and their parents with the organising committee.

SIBU: The "Love-In-A-Box" programme has been part of Sarawak Economic Development Corporation's (SEDC) corporate social responsibility (CSR).

SEDC chairman Tan Sri Datuk Amar Abdul Aziz Husain said SEDC and its groups had continued to undertake various CSR programmes and initiatives aimed at helping the underprivileged.

"This is especially during the joyful atmosphere of seasonal festivities we are celebrating such as Christmas.

"For this year, we dedicate the programme to the children at Sibu Autistic Association (SAA)," he said via Zoom at the programme held at Agape Centre here on Tuesday (Dec 13).

The programme involved a total of 40 children from SAA – 20 of them attended the event physically.

SEDC Corporate Relations & Communications Division acting director Judith Angela Skinner handed over Christmas gifts and pocket money to the children present.

Others in attendance were SAA president David Ngu Tai Giin, SAA manager Winnie Siong as well as staff from SEDC headquarters and its Sibu office.

Abdul Aziz said apart from Love-In-A-Box, among the CSR initiatives undertaken through Jelajah CSR were Majlis Befaalan Kasih with residents of Rumah Seri Kenangan Kuching and breaking of fast with orphans.

In his address earlier, Ngu expressed his appreciation to SEDC for their support.

"Their love and support have given hope and warmth to the children and their family members.

"SEDC never forgets to take care of those who are in need. It is a great honour for SAA to be the beneficiary of SEDC's kindness and generosity," Ngu noted.



SEDC beri sumbangan kepada pelajar di Mukah

5:16 Hari Berita Sarawak May 11, 2022

MUKAH, 11 Mei - Perbadanan Pembangunan Ekonomi Sarawak (SEDC) menerusi inisiatif tanggungjawab sosial korporat (CSR) buat julung kalinya melaksanakan Program Ziarah Kasih Adilfitri SEDC di luar Kuching dan menaiki pesawat in sebagai laluan pengangkutan kali ini.

Menerusi Pengarah Bahagian Usahawan dan Pembangunan Komuniti, SEDC Ngi Adam Kipili seramai 90 pelajar yang terdiri daripada enam buah sekolah di Mukah mendapat baki raya dan juga kelengkapan barisan.

Antara sekolah yang terlibat adalah Sekolah Kebangsaan (SK) Penakap Ulu, SK Dabak Anak Ulu, SK Kampong Petanak, Sekolah Menengah Kebangsaan (SMK) Mukah, SMK St. Patrick dan SMK Three Rivers.

"Ini juga bersempena dengan ulang tahun SEDC yang ke-33 tahun pada kali ini. SEDC melalui pelbagai inisiatif CSR telah memilih pelajar dari sekolah di Mukah sebagai penerima sumbangan.

"Usaha-usaha sebagai akan kita teruskan lagi ke bahagian lain di seluruh Sarawak melalui menerusi pelbagai CSR," katanya ketika berucap pada majlis yang diadakan di Hotel Kinross Resort Mukah di sini hari ini.

Penerima terdiri daripada golongan pelajar yang kurang berkemampuan dari enam buah sekolah terpilih berkenaan.

Ujarnya lagi ia juga merupakan program CSR tahunan SEDC Sarawak yang mana pada tahun sebelumnya, program tersebut telah tertunda di sekolah-sekolah di daerah Kuching.

Turut hadir Timbalan Pengarah Perhubungan Korporat dan Komunikasi selaku pengarah program iaitu Judith A. Skinner, Penangku Pengarah Pendidikan Daerah Mukah Clement Liam dan guru-guru pengiring dari enam sekolah terlibat. - TVS

THE BORNEO POST 45

SEDC to set up corned beef processing plant



Dr Abdul Rahman (front row, fifth left) seen with Abdul Aziz (front row, sixth right) and other officials at the Halal Abattoir Complex in Siburan during the visit to the abattoir. - Photo via Facebook/SEDC Sarawak

KUCHING (June 29) - Sarawak Economic Development Corporation (SEDC) is setting up a corned beef processing plant with a capacity of producing 18,000 cans per day.

Its chairman Tan Sri Datuk Amar Abdul Aziz Husain made the announcement in his speech during his visit to the Halal Abattoir Complex in Siburan yesterday.

"This corned beef processing plant is fully designed by our in-house project management team and is expected to start operating in the first quarter of 2023, God-willing," he said.

Abdul Aziz was accompanying Deputy Minister of Utility and Telecommunication II Datuk Dr Abdul Rahman Junaidi and members of Sarawak Islamic Council's (MIS) Halal committee during the visit to the abattoir.

With a vision to lead the development of agriculture and food industry in the state, Abdul Aziz said he is optimistic that the SEDC Agro sector can be a supplier of affordable high quality protein in the country.

AWARDS & RECOGNITIONS

RE-CERTIFICATION IN QUALITY MANAGEMENT SYSTEM (QMS) - MS ISO 9001: 2015

SEDC obtained its Re-certification from Intertek Certification International Sdn. Bhd on 6 April 2022.



LEAD AUDITOR FOR QMS – MS ISO 9001:2015

Three (3) SEDC executives have been Certified by SIRIM QAS International on 17-21 October 2022.

Name	Division
Puan Hapiza Zaini	Property Division
Cik Siti Badariah Sheikh Salleh	Human Resource and Administration Division
Encik Abdul Maulud bin Ahmad	Innovation & Quality Division



INTERNAL HALAL AUDITOR BY SIRIM STS SDN. BHD

Eight (8) IQD executives have been certified by SIRIM STS Sdn. Bhd on 23 - 27 May 2022.

Name

Cik Hajah Siti Nurazlina Haji Dollah Ahmat Usop
Puan Sharifah Zurina Haji Wan Noruddin
Puan Martina Patalene Ango Michael
Encik Zainuddin Mohd Apanidi
Encik Abdul Maulud Ahmad
Encik Louis Ringem
Encik Haziq Hazwani Hatta
Puan Fiona Nawah Angking



PROFESSIONAL HALAL EXECUTIVE FOR HALAL DEVELOPMENT

Three (3) SEDC executives have been certified by Ministry of Entrepreneur and Cooperatives Development (MECD) on 17 November 2022.

Name

Encik Harith Hamizan Ja'afar
Encik Iftiqhar Qarmal Ismail
Encik Haziq Hazwani Hatta

Division

Entrepreneur & Community Development Division
Innovation & Quality Division

AWARDS & RECOGNITIONS (cont'd)



**SILVER AWARD FOR
ANUGERAH INTEGRITI,
GOVERNANCE DAN ANTI-
RASUAH (AIGA) 2022**





SECTION 4

Financial Statements

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SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENT BY THE CHAIRMAN AND A BOARD MEMBER

We, YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain and YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar, being the Chairman and one of the Board Members of **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**, do hereby state that, in the opinion of the Board Members, the accompanying Statements of Financial Position, Statements of Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows, together with the notes thereon are prepared so as to give a true and fair view of the financial position of the Group and of the Corporation as of 31 December 2022 and of their financial performance and cash flows for the financial year ended on that date.

On behalf of the Board,

YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz
Bin Dato Haji Husain
Chairman

Date: **26 APR 2023**

KUCHING

On behalf of the board,

YBhg. Dato Sri Dr. Haji Wan Lizozman
Bin Wan Omar
Member

Date: **26 APR 2023**

KUCHING

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATUTORY DECLARATION

I, YBhg Datu Haji Abdul Hadi Bin Datuk Haji Abdul Kadir, being the General Manager, primarily responsible for the financial management and accounting records of **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**, do solemnly and sincerely declare that the accompanying Statements of Financial Position, Statements of Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows, together with the notes thereon are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declaration Act 1960.

Subscribed and solemnly declared
by the abovementioned
at Kuching
in the State of Sarawak on **28 APR 2023**



.....
YBhg Datu Haji Abdul Hadi Bin Datuk Haji Abdul Kadir
General Manager

Before me,



.....
Commissioner for Oaths
Kuching



PHANG DAH NAN
Commissioner For Oaths
No. 55, 1st Floor,
Jalan Chan Bee Kiew
Off Jalan Padungan,
93100 Kuching, Sarawak.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

MEMBERS' REPORT

The Members of the Board ("Members") hereby submit their report and the audited financial statements of the Group and of the Corporation for the financial year ended 31 December 2022.

PRINCIPAL ACTIVITIES

The Corporation is principally engaged in activities related to tourism and leisure, agro-food, energy, transportation, property development, mineral and mining, community development, commercial and socio-economic projects substantially through its investments in subsidiaries and associated companies. The principal activities of the subsidiaries are set out in Note 8 to the financial statements.

RESULTS

	The Group RM'000	The Corporation RM'000
Loss after taxation for the financial year	(18,911)	(22,434)
Loss after taxation:-		
Owners of the Corporation	(14,785)	(22,434)
Non-controlling interests	(4,126)	-
	(18,911)	(22,434)

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Corporation were made out, the Members took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the provision of allowance for impairment losses on receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the Members are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Corporation.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

MEMBERS' REPORT

CURRENT ASSETS

Before the financial statements of the Group and of the Corporation were made out, the Members took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their values as shown in the accounting records of the Group and of the Corporation, have been written down to an amount which they might be expected so to realise.

At the date of this report, the Members are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

VALUATION METHODS

At the date of this report, the Members are not aware of any arising circumstances which would render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Corporation misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Corporation that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Corporation which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Corporation has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Members, will or may substantially affect the ability of the Group and of the Corporation to meet their obligations when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the Members are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Corporation which would render any amount stated in the financial statements misleading.

ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Corporation during the financial year were not, in the opinion of the Members, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Members, to affect substantially the results of the operations of the Group and of the Corporation for the financial year in which this report is made.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

MEMBERS' REPORT

MEMBERS

The names of Members of the Corporation who served during the financial year and up to the date of this report are as follows:-

Chairman

YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain

State Financial Secretary Representative

YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar

Federal Treasury Representative

YBhg. Encik Boniface anak Edwin Manung

YB. Datuk Amar Haji Mohamad Abu Bakar Bin Marzuki

Yang Arif Dato Sri Talat Mahmood Bin Abdul Rashid

YBhg. Datu Laura Lee Ngien Hion

YBhg. Datu Sr. Zaidi Bin Haji Mahdi

YBhg. Datu Dr. Muhammad Abdullah Bin Haji Zaidel

YBhg. Dato Dr. Philip Raja

SUBSIDIARIES

The details of the Corporation's subsidiaries are disclosed in Note 8 to the financial statements.

Signed on behalf of the Board in accordance with a resolution of the Members dated **26 APR 2023**

YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain

YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar



**SIJIL KETUA AUDIT NEGARA
MENGENAI PENYATA KEWANGAN
PERBADANAN PEMBANGUNAN EKONOMI SARAWAK
BAGI TAHUN BERAKHIR 31 DISEMBER 2022**

Sijil Mengenai Pengauditan Penyata Kewangan

Pendapat

Saya telah memberikan kuasa kepada firma audit swasta di bawah subseksyen 7(3) Akta Audit 1957 [Akta 62] untuk mengaudit Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak. Penyata kewangan tersebut merangkumi Penyata Kedudukan Kewangan pada 31 Disember 2022 Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan dan Penyata Pendapatan Komprehensif dan Penyata Perubahan Dalam Ekuiti serta Penyata Aliran Tunai bagi tahun berakhir pada tarikh tersebut dan nota kepada penyata kewangan termasuklah ringkasan polisi perakaunan yang signifikan seperti yang dinyatakan pada muka surat 10 hingga 79.

Pada pendapat saya, penyata kewangan ini memberikan gambaran yang benar dan saksama mengenai kedudukan kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan pada 31 Disember 2022 dan prestasi kewangan serta aliran tunai bagi tahun berakhir pada tarikh tersebut selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS) dan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972.

Asas Kepada Pendapat

Pengauditan telah dilaksanakan berdasarkan Akta Audit 1957 dan International Standards of Supreme Audit Institutions. Tanggungjawab saya dihuraikan selanjutnya di perenggan Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan dalam sijil ini. Saya percaya bahawa bukti audit yang diperoleh adalah mencukupi dan bersesuaian untuk dijadikan asas kepada pendapat saya.

Kebebasan dan Tanggungjawab Etika Lain

Saya adalah bebas daripada Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan serta telah memenuhi tanggungjawab etika lain berdasarkan International Standards of Supreme Audit Institutions.

Maklumat Lain Selain Daripada Penyata Kewangan dan Sijil Juruaudit Mengenainya

Lembaga Pengarah, Perbadanan Pembangunan Ekonomi Sarawak bertanggungjawab terhadap maklumat lain dalam Laporan Tahunan. Pendapat saya terhadap Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan tidak meliputi maklumat lain selain daripada penyata kewangan dan Sijil Juruaudit mengenainya dan saya tidak menyatakan sebarang bentuk kesimpulan jaminan mengenainya.

Tanggungjawab Lembaga Pengarah Terhadap Penyata Kewangan

Lembaga Pengarah bertanggungjawab terhadap penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan yang memberi gambaran benar dan saksama selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS) dan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972. Lembaga Pengarah juga bertanggungjawab terhadap penetapan kawalan dalaman yang perlu bagi membolehkan penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan yang bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan.

Semasa penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, Lembaga Pengarah bertanggungjawab untuk menilai keupayaan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan untuk beroperasi sebagai satu usaha berterusan, mendedahkannya jika berkaitan serta menggunakannya sebagai asas perakaunan.

Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan

Objektif saya adalah untuk memperoleh keyakinan yang munasabah sama ada Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan secara keseluruhannya adalah bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan, dan mengeluarkan Sijil Juruaudit yang merangkumi pendapat saya. Jaminan yang munasabah adalah satu tahap jaminan yang tinggi, tetapi bukan satu jaminan bahawa audit yang dijalankan mengikut International Standards of Supreme Audit Institutions akan sentiasa mengesan salah nyata yang ketara apabila ia wujud. Salah nyata boleh wujud daripada fraud atau kesilapan dan dianggap ketara sama ada secara individu

atau agregat sekiranya boleh dijangkakan dengan munasabah untuk mempengaruhi keputusan ekonomi yang dibuat oleh pengguna berdasarkan penyata kewangan ini.

Sebagai sebahagian daripada pengauditan mengikut International Standards of Supreme Audit Institutions, saya menggunakan pertimbangan profesional dan mengekalkan keraguan profesional sepanjang pengauditan. Saya juga:


- a. mengenal pasti dan menilai risiko salah nyata ketara dalam Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, sama ada disebabkan fraud atau kesilapan, merangka dan melaksanakan prosedur audit yang responsif terhadap risiko berkenaan serta mendapatkan bukti audit yang mencukupi dan bersesuaian untuk memberikan asas kepada pendapat saya. Risiko untuk tidak mengesan salah nyata ketara akibat daripada fraud adalah lebih tinggi daripada kesilapan kerana fraud mungkin melibatkan pakatan, pemalsuan, ketinggalan yang disengajakan, representasi yang salah, atau mengatasi kawalan dalaman;
- b. memahami kawalan dalaman yang relevan untuk merangka prosedur audit yang bersesuaian tetapi bukan untuk menyatakan pendapat mengenai keberkesanan kawalan dalaman Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan;
- c. menilai kesesuaian dasar perakaunan yang diguna pakai, kemunasabahan anggaran perakaunan dan pendedahan yang berkaitan oleh Lembaga Pengarah;
- d. membuat kesimpulan terhadap kesesuaian penggunaan asas perakaunan untuk usaha berterusan oleh Lembaga Pengarah dan berdasarkan bukti audit yang diperoleh, sama ada wujudnya ketidakpastian ketara yang berkaitan dengan peristiwa atau keadaan yang mungkin menimbulkan keraguan yang signifikan terhadap keupayaan Perbadanan Pembangunan Ekonomi Sarawak atau Kumpulan sebagai satu usaha berterusan. Jika saya membuat kesimpulan bahawa ketidakpastian ketara wujud, saya perlu melaporkan dalam Sijil Juruaudit terhadap pendedahan yang berkaitan dalam Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan atau, jika pendedahan tersebut tidak mencukupi, pendapat saya akan diubah. Kesimpulan saya dibuat berdasarkan bukti audit yang diperoleh sehingga tarikh Sijil Juruaudit. Bagaimanapun, peristiwa atau keadaan pada masa hadapan berkemungkinan menyebabkan Perbadanan Pembangunan Ekonomi Sarawak atau Kumpulan tidak lagi berupaya meneruskan operasi secara usaha berterusan;
- e. menilai persembahan secara keseluruhan, struktur dan kandungan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, termasuk pendedahannya, dan sama ada penyata kewangan tersebut telah melaporkan asas-asas urus niaga dan peristiwa-peristiwa yang memberikan gambaran saksama; dan

- f. mendapatkan bukti audit yang mencukupi dan bersesuaian berkaitan maklumat kewangan entiti dan aktiviti perniagaan dalam Kumpulan untuk memberikan pendapat terhadap Penyata Kewangan Kumpulan. Saya bertanggungjawab untuk hala tuju, pengawasan dan pelaksanaan pengauditan kumpulan. Saya hanya bertanggungjawab terhadap pendapat saya.

Lembaga Pengarah telah dimaklumkan, antaranya mengenai skop dan tempoh pengauditan yang dirancang serta penemuan audit yang signifikan termasuk kelemahan kawalan dalaman yang dikenal pasti semasa pengauditan.

Hal-hal Lain

Sijil ini dibuat untuk Lembaga Pengarah, Perbadanan Pembangunan Ekonomi Sarawak berdasarkan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972 dan bukan untuk tujuan lain. Saya tidak bertanggungjawab terhadap pihak lain bagi kandungan sijil ini.



(DATUK WAN SURAYA BINTI WAN MOHD RADZI)
KETUA AUDIT-NEGARA
MALAYSIA

PUTRAJAYA

12 OKTOBER 2023



SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2022

	NOTE	The Group		The Corporation	
		2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
ASSETS					
NON-CURRENT ASSETS					
Property, plant and equipment	4	1,313,288	1,287,265	584,751	586,760
Land held for property development		4,648	5,007	2,015	2,298
Investment properties	5	127,961	166,472	-	-
Biological assets	6	195	282	-	-
Intangible assets	7	1,215	428	-	-
Investment in subsidiaries	8	-	-	478,994	476,594
Investment in associates	9	105,017	78,757	44,347	44,347
Investment in jointly controlled entities	10	241,314	224,680	24,937	24,937
Other investments	11	125,167	160,717	117,212	141,958
Deferred tax assets	12	431	913	-	-
		1,919,236	1,924,521	1,252,256	1,276,894
CURRENT ASSETS					
Inventories	13	56,491	57,737	5,424	5,750
Trade and other receivables	14	1,414,898	1,546,933	1,528,427	1,678,083
Government grant		-	479	-	-
Current tax assets		2,163	2,072	227	445
Other investments	11	15,906	14,644	2,028	2,001
Fixed deposits with financial institutions	15	7,502	6,326	-	-
Cash and cash equivalents	16	469,414	331,602	314,691	180,293
		1,966,374	1,959,793	1,850,797	1,866,572
TOTAL ASSETS		3,885,610	3,884,314	3,103,053	3,143,466

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2022

	NOTE	The Group		The Corporation	
		2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
EQUITY AND LIABILITIES					
EQUITY					
Reserves	17	1,171,452	1,196,272	752,283	774,717
Equity attributable to owners of the Corporation		1,171,452	1,196,272	752,283	774,717
Non-controlling interests		14,565	16,485	-	-
TOTAL EQUITY		1,186,017	1,212,757	752,283	774,717
NON-CURRENT LIABILITIES					
State government equity grant	18(a)	6,199	12,397	6,199	12,397
State government contribution for equity participant	18(b)	264,677	264,677	264,677	264,677
Development funds	19	103,935	115,198	103,935	115,198
Government term loans and other borrowings	20	973,891	574,887	886,807	507,083
Finance lease payables	21	227	-	-	-
Deferred tax liabilities	12	38,418	44,169	-	-
Deferred income	22	181,608	138,955	82,862	79,247
Employee benefits	23	1,010	2,401	832	2,215
		1,569,965	1,152,684	1,345,312	980,817
CURRENT LIABILITIES					
Trade and other payables	24	89,407	83,838	3,651	7,459
Employee benefits	23	1,531	207	1,531	208
Deferred income	22	31,425	50,307	-	-
Government term loans and other borrowings	20	1,002,719	1,382,263	1,000,276	1,380,265
Finance lease payables	21	51	-	-	-
Current tax liabilities		4,495	2,258	-	-
		1,129,628	1,518,873	1,005,458	1,387,932
TOTAL LIABILITIES		2,699,593	2,671,557	2,350,770	2,368,749
TOTAL EQUITY AND LIABILITIES		3,885,610	3,884,314	3,103,053	3,143,466

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR 31 DECEMBER 2022**

	NOTE	The Group		The Corporation	
		2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
REVENUE	25	294,853	150,746	35,183	38,138
COST OF SALES		(183,769)	(64,030)	(321)	(414)
GROSS PROFIT		111,084	86,716	34,862	37,724
OTHER INCOME	26	61,775	55,406	14,926	20,781
DISTRIBUTION COSTS		(4,348)	(5,869)	-	-
ADMINISTRATIVE EXPENSES		(177,210)	(137,060)	(27,391)	(24,547)
OTHER OPERATING EXPENSES		(51,918)	(117,985)	(44,497)	(107,812)
LOSS FROM OPERATIONS		(60,617)	(118,792)	(22,100)	(73,854)
FINANCE COSTS	27	(2,946)	(3,274)	(301)	(308)
SHARE OF NET PROFITS OF EQUITY ACCOUNTED ASSOCIATES		18,136	3,986	-	-
SHARE OF NET PROFITS OF JOINTLY CONTROLLED ENTITIES		28,639	27,099	-	-
GAIN ON DISPOSAL OF A SUBSIDIARY		1	-	-	-
LOSS BEFORE TAXATION	28	(16,787)	(90,981)	(22,401)	(74,162)
TAXATION	29	(2,124)	(3,034)	(33)	-
LOSS AFTER TAXATION		(18,911)	(94,015)	(22,434)	(74,162)
OTHER COMPREHENSIVE EXPENSES					
<u>Items that will not be reclassified subsequently to Profit or Loss</u>					
Translation differences of foreign operations		(1,041)	(1,471)	-	-
Revaluation (deficit)/surplus of leasehold land and building		(8,994)	24,253	-	-
TOTAL COMPREHENSIVE EXPENSES FOR THE FINANCIAL YEAR		(28,946)	(71,233)	(22,434)	(74,162)

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR 31 DECEMBER 2022 (CONT'D)**

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
		(Restated)		
(LOSS)/PROFIT AFTER TAXATION				
ATTRIBUTABLE TO:-				
Owners of the Corporation	(14,785)	(94,675)	(22,434)	(74,162)
Non-controlling interests	(4,126)	660	-	-
	<u>(18,911)</u>	<u>(94,015)</u>	<u>(22,434)</u>	<u>(74,162)</u>
TOTAL COMPREHENSIVE (EXPENSES)/				
INCOME ATTRIBUTABLE TO:-				
Owners of the Corporation	(24,820)	(71,893)	(22,434)	(74,162)
Non-controlling interests	(4,126)	660	-	-
	<u>(28,946)</u>	<u>(71,233)</u>	<u>(22,434)</u>	<u>(74,162)</u>

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

	Capital Reserve RM'000	Revaluation Reserve RM'000	Translation Reserve RM'000	Revenue Reserve RM'000	Attributable to Owners of the Corporation RM'000	Non-controlling interests RM'000	Total Equity RM'000
The Group							
Balance at 1.1.2021	353	134,018	2,852	1,151,384	1,288,607	14,939	1,303,546
- As previously reported	-	(15,610)	-	(4,839)	(20,449)	-	(20,449)
- Prior year adjustments	37						
- As restated	353	118,408	2,852	1,146,545	1,268,158	14,939	1,283,097
(Loss)/Profit after taxation for the financial year							
- As previously reported	-	-	-	(94,675)	(94,675)	660	(94,015)
- Prior year adjustments	37	(1,705)	-	1,705	-	-	-
- As restated	-	(1,705)	-	(92,970)	(94,675)	660	(94,015)
Acquisition of a subsidiary	-	-	-	-	-	400	400
Dilution of interest	-	-	-	7	7	486	493
Other comprehensive income/(expenses)							
- As previously reported	-	28,145	(1,471)	-	26,674	-	26,674
- Prior year adjustments	-	(3,892)	-	-	(3,892)	-	(3,892)
- As restated	-	24,253	(1,471)	-	22,782	-	22,782
Balance at 31.12.2021	353	140,956	1,381	1,053,582	1,196,272	16,485	1,212,757

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)**

	< ----- Non-Distributable ----- >						
	Capital Reserve	Revaluation Reserve	Translation Reserve	Revenue Reserve	Attributable to Owners of the Corporation	Non-controlling interests	Total Equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
The Group							
Balance at 1.1.2022	353	140,956	1,381	1,053,582	1,196,272	16,485	1,212,757
Loss after taxation for the financial year	-	-	-	(14,785)	(14,785)	(4,126)	(18,911)
Acquisition of a subsidiary	-	-	-	-	-	2,206	2,206
Other comprehensive expenses	-	(8,994)	(1,041)	-	(10,035)	-	(10,035)
Transfer from revaluation reserve to revenue reserve	-	(2,220)	-	2,220	-	-	-
Balance at 31.12.2022	353	129,742	340	1,041,017	1,171,452	14,565	1,186,017

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)

	Revenue Reserve RM'000	Total Equity RM'000
The Corporation		
Balance at 1.1.2021	848,879	848,879
Loss after taxation for the financial year	(74,162)	(74,162)
Balance at 31.12.2021/1.1.2022	774,717	774,717
Loss after taxation for the financial year	(22,434)	(22,434)
Balance at 31.12.2022	752,283	752,283

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022**

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES				
Loss before taxation	(16,787)	(90,981)	(22,401)	(74,162)
Adjustments for:-				
Allowance for/(Reversal of) impairment loss on:				
- investment in associates	-	-	-	1,814
- investment in subsidiaries	-	-	-	2,320
- other investments	-	556	-	-
- trade and other receivables	(294)	(25,108)	(862)	(25,131)
Amortisation of:				
- deferred income	(2,392)	(2,943)	-	-
- intangible assets	55	50	-	-
- government grant	(6,198)	(6,198)	(6,198)	(6,198)
- goodwill	88	-	-	-
Adjustment on property, plant and equipment	-	-	-	-
Bad debts written off	281	109	180	-
Depreciation:				
- property, plant and equipment	39,407	32,685	4,530	4,825
- investment properties	2,081	2,082	-	-
- biological assets	31	26	-	-
Deposit forfeited written off	-	2	-	-
Dividend income	-	-	(18,145)	(26,174)
Employee benefits obligations	405	392	405	355
(Gain)/Loss on disposal of				
- property, plant and equipment	(21)	(118)	1	(88)
- other investments	1,488	-	800	-
Gain on foreign exchange				
- realised	(117)	(5)	(110)	-
- unrealised	(1)	(17)	-	-
Loss on fair value changes in				
- other investments	20,416	80,911	19,432	81,414
Impairment loss on:				
- investment properties	36,430	1,230	-	-
- property, plant and equipment	-	5,602	-	-
- intangible assets	9	9	-	-
Inventory written off	283	-	283	-
Property, plant and equipment written off	4	239	1	41
Interest expenses	2,946	3,274	302	308
Interest income	(1,559)	(6,525)	(9,710)	(7,936)
Share of net profits of equity accounted associates	(18,136)	(3,986)	-	-
Share of net profits of equity accounted jointly controlled entities	(28,639)	(27,099)	-	-
Operating profit/(loss) before working capital changes	29,780	(35,813)	(31,492)	(48,612)

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)

	NOTE	The Group		The Corporation	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
BALANCE BROUGHT FORWARD		29,780	(35,813)	(31,492)	(48,612)
Decrease in inventories		963	1,405	326	416
Increase/(Decrease) in deferred income		32,793	(37,204)	-	-
Decrease/(Increase) in trade and other receivables		135,034	58,386	(11,902)	5,163
Increase/(Decrease) in trade and other payables		5,465	38,697	(2,711)	2
Increase/(Decrease) in biological assets		56	(54)	-	-
CASH FROM/(FOR) OPERATIONS		204,091	25,417	(45,779)	(43,031)
Interest paid		(2,900)	(3,274)	(302)	(308)
Interest received		1,559	6,525	9,710	7,936
Tax (paid)/refund		(3,718)	(4,851)	184	(130)
Employee benefits paid		(470)	(299)	(464)	(299)
NET CASH FROM/(FOR) OPERATING ACTIVITIES		198,562	23,518	(36,651)	(35,832)
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES					
Additional investments in existing - subsidiaries	8(b)	-	-	-	(21,650)
- associates		-	(3,000)	-	(3,000)
Acquisition of associates		-	(6,643)	-	-
Acquisition of jointly controlled entities		(127)	(2,213)	-	(2,213)
Acquisition of other investments		(526)	(54,555)	(26)	(48,416)
Acquisition of intangible assets		(54)	-	-	-
Decrease in land held for development		359	75	-	-
Acquisition of subsidiaries, net of cash and cash equivalents acquired	30(c)	(1,944)	-	(1,950)	-
Advances to associates		-	(1,000,000)	-	(999,349)
Advances to subsidiaries		-	-	(23,731)	(25,765)
Advances repaid from associates		-	-	185,520	-
Dividend received		14,753	23,815	18,145	26,174
Disposal of investment in a subsidiary	8(c)	-	-	-	100
(Increase)/Decrease in fixed deposits with maturity more than three months		(1,176)	8,047	-	-
Purchase of property, plant and equipment	31	(83,006)	(73,780)	(10,139)	(19,357)
Purchase of investment properties		-	-	-	-
Net movement in associates		(10,745)	(1,300)	-	-
Proceeds from disposal of other investments		8,767	-	4,514	-
Withdrawal of cash management fund		4,144	-	-	-
Proceeds from disposal of property, plant and equipment		499	407	1	90
NET CASH (FOR)/FROM INVESTING ACTIVITIES		(69,056)	(1,109,147)	172,334	(1,093,386)

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)**

		The Group		The Corporation	
	NOTE	2022	2021	2022	2021
		RM'000	RM'000	RM'000	RM'000
CASH FLOWS FROM/(FOR) FINANCING ACTIVITIES					
Drawdown of term loan and other borrowings		20,562	1,000,000	-	1,000,000
Repayment of term loan		(1,024)	(2,444)	(266)	(450)
Repayment of lease payables		(4)	-	-	-
Government grant received		-	19,592	-	-
Disbursement of development funds		(11,263)	(10,238)	(1,019)	(5,646)
NET CASH FROM/(FOR) FINANCING ACTIVITIES		8,271	1,006,910	(1,285)	993,904
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		137,777	(78,719)	134,398	(135,314)
EFFECTS OF FOREIGN EXCHANGE TRANSLATION		35	3,053	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		331,602	407,268	180,293	315,607
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	16	469,414	331,602	314,691	180,293

The annexed notes form an integral part of these financial statements

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

1. CORPORATION INFORMATION

The Corporation is principally engaged in activities related to tourism and leisure, agro-food, property development, community development, mineral and mining, commercial and socio-economic projects substantially through its investments in subsidiaries and associated companies.

The Corporation is established under the Perbadanan Pembangunan Ekonomi Sarawak Ordinance, 1972 (Sarawak Cap.35). The registered office is located at Menara SEDC, Level 3-11, Lot 2787, Isthmus, off Jalan Bako, 93050 Kuching, Sarawak.

The financial statements were authorised for issue by the Board of Members in accordance with a resolution of the Members dated 26 April 2023.

2. BASIS OF PREPARATION

The financial statements of the Group and the Corporation are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard ("MPERS").

3. SIGNIFICANT ACCOUNTING POLICIES

3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

(b) Valuation of Investment Properties

Investment properties of the Group are reported at fair value which is based on valuations performed by independent professional valuers.

The independent professional valuers have exercised judgement in determining market rental and other factors used in the valuation process. Also, judgement has been applied in estimating prices for less readily observable external parameters. Other factors such as model assumptions, market dislocations and unexpected correlations can also materially affect these estimates and the resulting fair value.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(c) **Impairment of Property, Plant and Equipment**

The Group and the Corporation determine whether an item of their property, plant and equipment is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates which are subject to higher degree of estimation uncertainties due to volatility in markets in which the Group and the Corporation operate.

(d) **Impairment of Inventories**

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

(e) **Impairment of Trade and Other Receivables**

An impairment loss is recognised when there is objective evidence that a financial asset is impaired. Management specifically reviews its trade and other receivables and analyses their ageing profiles, historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in the customer payment profile when making a judgement to evaluate the adequacy of the allowance for impairment losses. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. If the expectation is different from the estimation, such difference will impact the carrying value of receivables.

(f) **Impairment of Investment in Subsidiaries, Jointly Controlled Entities, Associates and Other Investments**

The Group and the Corporation determine whether their investments in jointly controlled entities, associates and other investments is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(g) **Fair Value of Livestock**

Livestock are measured at fair value less costs to sell. The fair value is measured based on either the market prices as at the reporting date adjusted with reference to the species, age and growing condition to reflect differences in characteristics of the livestock; or the present value of expected net cash flows from the livestock when market prices are unavailable. Any change in the estimates may affect the fair value of the livestock significantly.

(h) **Income Taxes**

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Corporation recognise tax liabilities based on their understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

(i) **Deferred Tax Assets**

Deferred tax assets are recognised for all deductible temporary differences or unused tax losses or unabsorbed capital allowances to the extent that it is probable that future taxable profits would be available against which the deductible temporary differences or unused tax losses or unabsorbed capital allowances could be utilised. Management judgement is required to determine the amount of deferred tax assets that can be recognised, based on the assessment of the probability of the future taxable profits.

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the Group's and the Corporation's accounting policies which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

(a) **Classification of Leasehold Land**

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management consider that the present value of the minimum lease payments approximates to the fair value of the land at the inception of the lease. Accordingly, management judge that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

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(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.2 BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Corporation and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities controlled by the Group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

(a) Business Combinations

Acquisitions of businesses are accounted for using the purchase method. Under the purchase method, the cost of a business combination is measured at the aggregate of the fair values at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued plus any costs directly attributable to the business combination.

If an associate becomes a subsidiary, the Group remeasures its previously held equity interests to fair value and any corresponding gain or loss is recognised in profit or loss. The remeasured carrying amount forms part of the cost of business combination.

Non-controlling interests in the acquiree are measured at the non-controlling interest's proportionate share of the acquiree's recognised identifiable net assets at the date of acquisition.

(b) Non-controlling Interests

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Corporation. Profit or loss and each component of other comprehensive income are attributed to the owners of the Corporation and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

(c) Changes in Ownership Interests in Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in the equity of the Group.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.2 BASIS OF CONSOLIDATION (CONT'D)

(d) Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss in profit or loss which is calculated as the difference between the proceeds from the disposal of the subsidiary and its carrying amount at the date of disposal.

If the Group retains any interest in the former subsidiary, that investment is accounted for as a financial asset from the date the entity ceases to be a subsidiary, provided that it does not become an associate or a jointly controlled entity. The carrying amount on that date is regarded as the cost of the initial measurement of the financial asset.

3.3 GOODWILL

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation is recognised in profit or loss on a straight-line method over a period of 10 years.

Under the purchase method, any excess of the cost of business combination over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities recognised, is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain (negative goodwill) and is recognised in profit or loss immediately.

Goodwill arises on the acquisition of equity-accounted associates is recorded as part of the carrying amount at the date of acquisition. The Group adjusts its share of the post acquisition profits or losses of associates to account for the amortisation of the goodwill.

3.4 FUNCTIONAL AND FOREIGN CURRENCIES

(a) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Corporation's functional and presentation currency.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.4 FUNCTIONAL AND FOREIGN CURRENCIES (CONT'D)

(b) Foreign Currency Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition using exchange rates at the transaction dates. At the end of the reporting period, foreign currency monetary assets and liabilities are retranslated at the exchange rates of that date. Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date.

All foreign currency exchange differences arising from the settlement of monetary items or on the retranslation of monetary items are recognised in profit or loss in the period in which they arise.

(c) Foreign Operations

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group's presentation currency at the exchange rates at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Corporation and non-controlling interests, as appropriate.

On the disposal of a foreign operation, all of the exchange differences accumulated in equity in respect of that foreign operation are not reclassified to profit or loss. In relation to partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests.

In the consolidated financial statements, when the settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income. The cumulated foreign currency differences are not reclassified to profit or loss on the disposal of the net investment.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.5 FINANCIAL INSTRUMENTS

(a) Initial Recognition and Measurement

Financial assets and financial liabilities are recognised in the statements of financial position when the Group and the Corporation have become a party to the contractual provisions of the instruments.

A financial instrument is recognised initially at the transaction price, including transaction costs. For a financial asset or a financial liability that is subsequently measured at fair value through profit or loss, transaction costs are recognised in profit or loss when incurred.

(b) Subsequent Measurement

Debt instruments that are classified as current assets or current liabilities are measured at the undiscounted amount of cash or other consideration expected to be paid or received. Other debt instruments are measured at amortised cost using the effective interest method.

Investments in non-puttable ordinary shares are measured at cost less impairment unless the shares are publicly traded or their fair value can otherwise be measured reliably without undue cost or effort, in which case the investments are measured at fair value with changes in fair value recognised in profit or loss.

Other than the above, all financial assets and financial liabilities are measured at fair value with changes in fair value recognised in profit or loss.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.5 FINANCIAL INSTRUMENTS (CONT'D)

(c) Derecognition

A financial asset or a part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or are settled, or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount of the financial asset derecognised and the consideration received (including any newly created rights and obligations) is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expires. A substantial modification to the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

For this purpose, the Group and the Corporation consider a modification as substantial if the present value of the revised cash flows of the modified terms discounted at the original effective interest rate differs by 10% or more when compared with the carrying amount of the original liability.

3.6 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries are measured in the statement of financial position of the Corporation at cost less any impairment losses. The cost of the investments includes transaction costs.

3.7 INVESTMENTS IN ASSOCIATES

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture.

The investment in an associate is accounted for in the consolidated financial statements using the equity method based on the financial statements of the associate made up to 31 December 2022. The Group's share of the post-acquisition profits and other comprehensive income of the associate is included in the consolidated statement of comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases. Dividends received and receivable from associates are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the associate.

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.7 INVESTMENTS IN ASSOCIATES (CONT'D)

Unrealised gains and losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate.

When the Group loses significant influence over an associate as a result of a full or partial disposal, any retained interest in the former associate at the date is measured at fair value and this amount is regarded as the initial carrying amount of a financial asset. The difference between the fair value of any retained interest plus proceeds from the interest disposed of and the carrying amount of the investment at that date is recognised in profit or loss. In addition, any gains or losses previously recognised in other comprehensive income are also reclassified to profit or loss if that gain or loss would be required to be reclassified to profit or loss on the disposal of the related assets or liabilities.

In the separate financial statements of the Corporation, investments in associates are stated at cost less any impairment losses. The cost of the investment includes transaction costs. Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition. Any gain or loss arising from the disposal of an associate is recognised in profit or loss.

3.8 INVESTMENTS IN JOINTLY CONTROLLED ENTITIES

A jointly controlled entity is a corporation, partnership or other entity over which there is a contractual arrangement between the parties that have joint control over the economic activity of the entity.

The Group accounts for its interest in the jointly controlled entities using the equity method based on the financial statements of the jointly controlled entities made up to 31 December 2022. The Group's share of the post-acquisition profits and other comprehensive income of the jointly controlled entities is included in the consolidated statement of comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases. Dividends received and receivable from jointly controlled entities are recognised as a reduction in the carrying amount of the investment.

In the separate financial statements of the Corporation, investments in jointly controlled entities are stated at cost less any impairment losses. The cost of the investment includes transaction costs. Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the jointly controlled entities arising before or after the date of acquisition. Any gain or loss arising from the disposal of a jointly controlled entity is recognised in profit or loss.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.9 PROPERTY, PLANT AND EQUIPMENT

All items of property, plant and equipment are initially measured at cost. Cost includes expenditure that are directly attributable to the acquisition of the asset and other costs directly attributable to bringing the asset to working condition for its intended use.

Subsequent to initial recognition, all property, plant and equipment, other than freehold land, are stated at cost less accumulated depreciation and any impairment losses.

Freehold land is stated at valuation less any impairment losses recognised after the date of the revaluation.

Freehold land is revalued periodically. Surpluses arising from the revaluation are recognised in other comprehensive income and accumulated in equity under the revaluation reserve to the extent that it reverses a revaluation deficit of the same asset previously recognised in profit or loss. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group or the Corporation and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purpose are:-

Long leasehold land	2%
Short leasehold land	2%
Buildings and improvements	2% - 33.33%
Leasehold improvements	2% - 20%
Plant, machinery and equipment	2% - 33.33%
Vessel	10%

Crockery, glassware, cutlery and linen for subsidiaries involved in hotel operations are capitalised at the minimum level requirement for normal operation. Additions and replacements are written off in the year in which they are acquired.

Capital work-in-progress included in property, plant and equipment are not depreciated as these assets are not yet available for use.

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Group and the Corporation expect to consume an asset's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of property, plant and equipment is recognised in profit or loss. The revaluation reserve included in equity is transferred directly to retained profits on retirement or disposal of the asset.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.10 INVESTMENT PROPERTIES

Investment properties are properties which are owned or held under a leasehold interest to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are initially measured at cost. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

Subsequent to initial recognition, hotel and investment properties are stated at fair value if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

Any gain or loss arising from the disposal of investment properties is recognised in profit or loss.

3.11 INTANGIBLE ASSETS

Intangible assets are recognised when it is probable that expected future economic benefits that are attributable to the assets will flow to the Group, the cost or value of the assets can be measured reliably and the assets do not result from expenditure incurred internally on an intangible asset. Intangible assets are amortised over 5 to 10 years.

3.12 IMPAIRMENT

(a) Impairment of Financial Assets

All financial assets (except for financial assets measured at fair value through profit or loss) are assessed for impairment at each reporting date when there is objective evidence of impairment.

For a financial asset measured at amortised cost, the impairment loss is the difference between the financial asset's carrying amount and the present value of estimated cash flows discounted at the financial asset's original effective rate.

For a financial asset measured at cost less impairment, the impairment loss is the difference between the financial asset's carrying amount and the best estimate of the amount that would be received for the financial asset if it were to be sold at the reporting date.

All impairment losses are recognised in profit or loss immediately.

If, in a subsequent period, the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previous recognised impairment loss is reversed to the extent that the carrying amount of the financial asset does not exceed its amortised cost at the reversal date. The amount of impairment reversal is recognised in profit or loss.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.12 IMPAIRMENT (CONT'D)

(b) Impairment of Non-Financial Assets

The carrying values of non-financial assets, other than those to which *Section 27 - Impairment of Assets* does not apply, are reviewed at the end of each reporting period for impairment when there is an indication that the assets might be impaired.

Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the asset's fair value less costs to sell and its value in use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where it is not possible to estimate the recoverable amount of an individual asset, the Group and the Corporation determine the recoverable amount of the cash-generating unit to which the asset belongs. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units of the Group that is expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

An impairment loss is recognised in profit or loss unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset. Any impairment loss recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

In respect to non-financial assets other than goodwill, when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) if no impairment loss had been recognised. The reversal is recognised in profit or loss immediately unless the asset is carried at its revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

3.13 LEASED ASSETS

(a) Finance Lease

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incidental to ownership. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. The corresponding liability is included in the statement of financial position as hire purchase payables.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.13 LEASED ASSETS (CONT'D)

(a) Finance Lease (Cont'd)

Minimum lease payments made under finance leases are apportioned between the finance costs and the reduction of the outstanding liability. The finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised in the profit or loss and allocated over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability for each accounting period.

(b) Operating Lease

All leases that do not transfer substantially to the Group all the risks and rewards incidental to ownership are classified as operating leases and, the leased assets are not recognised on the statement of financial position of the Group.

Payments made under operating leases are recognised as an expense in the profit or loss on a straight-line method over the term of the lease.

3.14 INVENTORIES

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition.

For items of inventory that are individually significant or are segregated for individual projects, cost is measured using the specific identification method. For homogeneous items of inventory, cost is determined on either a first-in first-out basis or a weighted average cost formula. Net realisable value is determined on an item-by-item basis or on group of similar items basis.

At each reporting date, the Group and the Corporation assess whether any inventories are impaired by comparing the carrying amount of each item of inventory with its selling price less costs to complete and sell. If an item of inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised in profit or loss immediately.

For the foreign incorporated subsidiary, livestock inventory is recorded in accordance with MPERS 34 "Agriculture" which requires that livestock be reported at their market value at each reporting date. Net market value is the amount which could be expected to be received from the disposal of the livestock in an active and liquid market after deducting costs expected to be incurred in realising the proceeds of such a disposal. The method takes into account the different types and weights of animals. Prices for each category are established in accordance with Directors valuation based on current sale yard reports or actual sales achieved by the foreign subsidiary. Net increments and decrements in the net market value of livestock are recognised in the statement of comprehensive income as revenue or expenses in the financial year in which they occur.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.15 BIOLOGICAL ASSETS

Biological assets breeder heifers, pasture development expenditure and plantation development expenditure.

Breeder heifers are measured at cost less accumulated amortisation and accumulated impairment losses. Cost of breeder heifers are based on the weighted average of the purchase price.

Pasture development expenditure incurred in the planting and maintenance of immature areas of pasture is capitalised as pasture development expenditure and amortised over 5 years. Upon maturity, all subsequent maintenance expenditure is charged to the statement of comprehensive income.

Plantation development expenditure comprise costs and other expenses incurred in the cultivation of oil palm plantation. These biological assets are measured using the cost model as the fair value cannot be measured reliably without undue cost or effort because an external professional valuation would involve significant costs that substantially exceed the benefits to users, there are no comparable market prices and significant uncertain variables would be needed to perform an internal valuation.

3.16 LAND HELD FOR PROPERTY DEVELOPMENT

Land held for future property development represents land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle.

Land held for future property development is stated at cost less any accumulated impairment losses.

The cost comprises cost associated with the purchase of land, conversion fees and other relevant levies, and an appropriate proportion of common infrastructure costs.

Net realisable value represents the estimated selling price of intended properties that to be developed less the estimated costs of completion and the estimated costs necessary in selling the properties. If future development layout plan is not available, the replacement cost of the land held for future property development will be the best available measure of the net realisable value.

Land held for future property development is transferred to property development cost category when development activities have commenced and are expected to be completed within the normal operating cycle.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.17 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances and demand deposits. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged fixed deposits with licensed banks.

3.18 PROVISIONS

Provisions are recognised when the Group and the Corporation have a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The discount rate shall be a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as interest expense in profit or loss.

3.19 EMPLOYEE BENEFITS

(a) Short-term Benefits

Wages, salaries, paid annual leave and bonuses are measured on an undiscounted basis and are recognised in profit or loss in the period in which the associated services are rendered by employees of the Group and the Corporation.

(b) Defined Contribution Plans

The Group's and the Corporation's contributions to defined contribution plans are recognised in profit or loss in the period to which they relate. Once the contributions have been paid, the Group and the Corporation have no further liability in respect of the defined contribution plans.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.20 INCOME TAXES

(a) Current Tax

Current tax assets and liabilities are the expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

(b) Deferred Tax

Deferred tax is recognised using the liability method for all temporary differences other than those that arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Where investment properties are carried at their fair value, the amount of deferred tax recognised is measured using the tax rates that would apply on sale of those assets at their carrying value at the reporting date unless the property is depreciable and is held with the objective to consume substantially all of the economic benefits embodied in the property over time, rather than through sale.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the same taxation authority.

3.21 BORROWING COSTS

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.22 STATE GOVERNMENT EQUITY GRANT

The State Government Equity Grant represents funds injected into the Corporation by the State Government of Sarawak to finance investments in subsidiaries which undertake commercial projects.

The State Government Equity Grant will be amortised over 5 years commencing from 2019.

3.23 STATE GOVERNMENT CONTRIBUTION FOR EQUITY PARTICIPATION

The State Government Contribution for equity participation represents funds injected into the Corporation by the State Government of Sarawak to finance investments in subsidiaries.

The State Government Contribution for Equity Participation is repayable only upon request by the State Government when investments in subsidiaries are disposed.

3.24 DEVELOPMENT FUNDS

Development funds are assistance by government in the form of a transfer of resources to an entity in return for past or future compliance with certain conditions relating to the operating activities of the entity.

Development funds received before the revenue recognition criteria are satisfied are recognised as liabilities in the statement of financial position. The development funds are measured at transacted price of proceeds.

3.25 DEFERRED INCOME

Deferred income comprises government grants, rental income and membership fees.

Deferred income are recognised initially at their fair value in the statement of financial position as deferred income where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Grants that compensate the Group and the Corporation for expenses incurred are recognised as income over the periods necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Grants that compensate the Group and the Corporation for the cost of an asset are recognised as income on a systematic basis over the useful life of the asset.

Rental income and membership fees received in advance are recognised as revenue on a straight-line basis throughout the lease term and membership period.

3.26 CONTINGENT LIABILITIES

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group and the Corporation. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

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3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

3.26 CONTINGENT LIABILITIES (CONT'D)

A contingent liability is not recognised but is disclosed in the notes to the financial statements, unless the probability of outflow of economic benefits is remote. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

3.27 REVENUE AND OTHER INCOME

Revenue is measured at the fair value of the consideration received or receivable, net of returns, goods and services tax, cash and trade discounts.

(a) Sales of Goods

Revenue from sale of goods is recognised when significant risks and rewards of ownership of the goods have been transferred to the buyer and where the Group and the Corporation do not have continuing managerial involvement and effective control over the goods sold.

(b) Services

Revenue is recognised upon the rendering of services and when the outcome of the transaction can be estimated reliably by reference to the stage of completion at the end of the reporting period. When the outcome of the transaction cannot be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

(c) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

(d) Dividend Income

Dividend income from investment is recognised when the right to receive dividend payment is established.

(e) Rental Income

Rental income is accounted for on a straight-line method over the lease term.

(f) Government Grants

Government grants are recognised as income at their fair value when the proceeds are receivable and all attached conditions are met.

Grant received when the Group and the Corporation have yet to comply with all attached conditions are recognised as a deferred income and recognised as income when all performance conditions are met.

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4. PROPERTY, PLANT AND EQUIPMENT

The Group	At 1.1.2022 RM'000	Additions RM'000	Acquisition of subsidiary RM'000	Disposals RM'000	Write off RM'000	Adjustments RM'000	Transfer RM'000	Revaluation Adjustment RM'000	Exchange Differences RM'000	Depreciation Charged to Development Grant (Note 22) RM'000	Depreciation Charges RM'000	At 31.12.2022 RM'000
<i>Carrying Amount</i>												
Freehold land	496,027	1,534	-	-	-	-	-	(884)	(829)	-	-	495,848
Long leasehold land	166,498	-	-	-	-	-	1	(11,013)	-	-	(2,572)	152,914
Short leasehold land	13,877	-	-	-	-	-	-	-	-	-	(527)	13,350
Buildings and improvements	494,264	1,827	-	-	(3)	(987)	72,832	1,373	(91)	(6,629)	(21,993)	540,593
Plant, machinery and equipment	41,017	11,677	1	(478)	(1)	-	6,071	-	(51)	-	(12,634)	45,602
Leasehold improvements	16,584	697	-	-	-	-	(1)	-	(106)	-	(1,467)	15,707
Vessel	-	672	2,440	-	-	-	-	-	-	-	(214)	2,898
Capital and construction work- in-progress	58,998	66,881	-	-	-	(600)	(78,903)	-	-	-	-	46,376
	1,287,265	83,288	2,441	(478)	(4)	(1,587)	-	(10,524)	(1,077)	(6,629)	(39,407)	1,313,288

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4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At 1.1.2021 RM'000	Additions RM'000	Disposals RM'000	Write off RM'000	Reclassification/ Transfer RM'000	Revaluation Adjustment RM'000	Exchange Differences RM'000	Depreciation Charged to Development Grant (Note 22) RM'000	Depreciation Charges RM'000	Impairment Losses RM	At 31.12.2021 RM'000
<i>Carrying Amount</i>											
Freehold land	484,956	13,771	-	-	-	-	(2,700)	-	-	-	496,027
Long leasehold land	164,006	-	-	-	783	4,185	-	-	(2,417)	(59)	166,498
Short leasehold land	14,404	-	-	-	-	-	-	-	(527)	-	13,877
Buildings and improvements	502,237	2,529	-	(37)	4,082	17,256	(133)	(6,231)	(19,896)	(5,543)	494,264
Plant, machinery and equipment	43,739	6,628	(289)	(15)	-	-	(45)	-	(9,001)	-	41,017
Leasehold improvements	16,407	1,173	-	-	-	-	(152)	-	(844)	-	16,584
Capital and construction work-in progress	9,506	49,679	-	(187)	-	-	-	-	-	-	58,998
	1,235,255	73,780	(289)	(239)	4,865	21,441	(3,030)	(6,231)	(32,685)	(5,602)	1,287,265

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4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At 1.1.2022 RM'000	Additions RM'000	Disposals RM'000	Write-off RM'000	Transfer RM'000	Adjustments RM'000	Depreciation Charged to Development Grant (Note 22) RM'000	Depreciation Charges RM'000	At 31.12.2022 RM'000
The Corporation									
<i>Carrying Amount</i>									
Freehold land	364,946	1,059	-	-	-	-	-	-	366,005
Long leasehold land	3,672	-	-	-	-	-	-	-	3,672
Short leasehold land	19,946	-	-	-	-	-	-	(526)	19,420
Buildings and improvements	189,719	1,149	-	-	5,268	(987)	(6,629)	(3,201)	185,319
Plant, machinery and equipment	2,700	304	(1)	(1)	-	-	-	(803)	2,199
Capital and construction work-in progress	5,777	7,627	-	-	(5,268)	-	-	-	8,136
	586,760	10,139	(1)	(1)	-	(987)	(6,629)	(4,530)	584,751

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4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	At 1.1.2021 RM'000	Additions RM'000	Disposals RM'000	Write-off RM'000	Depreciation Charged to Development Grant (Note 22) RM'000	Depreciation Charges RM'000	At 31.12.2021 RM'000
The Corporation							
<i>Carrying Amount</i>							
Freehold land	351,187	13,759	-	-	-	-	364,946
Long leasehold land	3,672	-	-	-	-	-	3,672
Short leasehold land	20,472	-	-	-	-	(526)	19,946
Buildings and improvements	198,940	135	-	(37)	(6,231)	(3,088)	189,719
Plant, machinery and equipment	3,007	910	(2)	(4)	-	(1,211)	2,700
Capital and construction work-in progress	1,224	4,553	-	-	-	-	5,777
	578,502	19,357	(2)	(41)	(6,231)	(4,825)	586,760

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

The Group	At Cost RM'000	At Valuation RM'000	Accumulated Depreciation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2022					
Freehold land	421,417	74,431	-	-	495,848
Long leasehold land	83,838	74,554	(5,419)	(59)	152,914
Short leasehold land	21,459	-	(8,109)	-	13,350
Buildings and improvements	440,478	229,886	(119,999)	(9,772)	540,593
Plant, machinery and equipment	226,407	-	(180,459)	(346)	45,602
Lease improvements	40,522	-	(24,815)	-	15,707
Vessel	3,614	-	(716)	-	2,898
Capital and construction work-in progress	46,653	-	(194)	(83)	46,376
	1,284,388	378,871	(339,711)	(10,260)	1,313,288

The Group	At Cost RM'000	At Valuation RM'000	Accumulated Depreciation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2021					
Freehold land	420,711	75,316	-	-	496,027
Long leasehold land	87,738	82,989	(4,169)	(60)	166,498
Short leasehold land	21,459	-	(7,582)	-	13,877
Buildings and improvements	408,597	203,051	(107,613)	(9,771)	494,264
Plant, machinery and equipment	210,401	-	(169,038)	(346)	41,017
Lease improvements	40,010	-	(23,426)	-	16,584
Capital and construction work-in progress	59,275	-	(194)	(83)	58,998
	1,248,191	361,356	(312,022)	(10,260)	1,287,265

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4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Corporation	At Cost RM'000	At Valuation RM'000	Accumulated Depreciation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2022					
Freehold land	366,005	-	-	-	366,005
Long leasehold land	2,559	1,154	(41)	-	3,672
Short leasehold land	27,397	-	(7,977)	-	19,420
Buildings and improvements	262,735	-	(77,242)	(174)	185,319
Plant, machinery and equipment	18,315	-	(16,116)	-	2,199
Capital and construction work-in progress	8,136	-	-	-	8,136
	685,147	1,154	(101,376)	(174)	584,751

The Corporation	At Cost RM'000	At Valuation RM'000	Accumulated Depreciation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2021					
Freehold land	364,946	-	-	-	364,946
Long leasehold land	2,559	1,154	(41)	-	3,672
Short leasehold land	27,397	-	(7,451)	-	19,946
Buildings and improvements	257,934	-	(68,041)	(174)	189,719
Plant, machinery and equipment	18,032	-	(15,332)	-	2,700
Capital and construction work-in progress	5,777	-	-	-	5,777
	676,645	1,154	(90,865)	(174)	586,760

- (a) The land titles for landed properties of the Corporation and certain subsidiaries of the Group have yet to be issued by the relevant authorities.
- (b) Included in property, plant and equipment of the Group are the following assets which have been charged to licensed banks as securities for banking facilities granted to the Group as disclosed in Note 20.

	The Group	
	2022 RM'000	2021 RM'000
Freehold lands	129,718	130,956
Buildings	6,800	6,969
	136,518	137,925

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5. INVESTMENT PROPERTIES

	The Group	
	2022	2021
	RM'000	RM'000
At Fair Value		
<i>Carrying Amount</i>		
At 1 January	118,190	119,465
Changes in fair value recognised in profit or loss	(36,430)	(1,230)
Transferred to property, plant and equipment	-	(45)
At 31 December	<u>81,760</u>	<u>118,190</u>

The fair value of investment properties of the Group was measured by IPC Island Property Consultant Sdn. Bhd. and Henry Butcher Malaysia (Sarawak) Sdn. Bhd., independent professional valuers, using depreciated replacement cost method and by reference to comparable market prices of similar property of recent transactions within the area of the subject property.

	The Group	
	2022	2021
	RM'000	RM'000
At Cost		
<i>Carrying Amount</i>		
At 1 January	48,282	50,364
Depreciation charges	(2,081)	(2,082)
At 31 December	<u>46,201</u>	<u>48,282</u>
Total carrying amount of hotel and investment properties	<u>127,961</u>	<u>166,472</u>

	The Group	
	2022	2021
	RM'000	RM'000
Represented by:-		
Building, at fair value	60,001	98,014
Building, at cost	47,784	48,282
Leasehold land, at fair value	20,176	20,176
	<u>127,961</u>	<u>166,472</u>

SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****6. BIOLOGICAL ASSETS**

	The Group	
	2022	2021
	RM'000	RM'000
Breeder heifers, at cost	164	220
Pasture development expenditure*	31	62
Oil palm plantation**	-	-
	195	282

*Pasture development expenditure:

	The Group	
	2022	2021
	RM'000	RM'000
<u>Cost</u>		
At 1 January and 31 December	2,568	2,568
<u>Accumulated Depreciation</u>		
At 1 January	(593)	(567)
Charge for the financial year	(31)	(26)
At 31 December	(624)	(593)
<u>Accumulated Impairment Loss</u>		
At 1 January and 31 December	(1,913)	(1,913)
	31	62

**Oil palm plantation:

	The Group	
	2022	2021
	RM'000	RM'000
<u>Cost</u>		
At 1 January and 31 December	7,725	7,725
<u>Accumulated Depreciation</u>		
At 1 January and 31 December	(3,304)	(3,304)
<u>Accumulated Impairment Loss</u>		
At 1 January	(4,421)	(4,421)
At 31 December	(4,421)	(4,421)
	-	-

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

7. INTANGIBLE ASSETS

The Group	At 1.1.2022 RM'000	Additions RM'000	Amortisation RM'000	Impairment Loss RM'000	Exchange Differences RM'000	At 31.12.2022 RM'000
<i>Carrying Amount</i>						
Computer software	381	54	(38)	-	-	397
Corporate membership membership	47	-	(16)	(9)	(1)	21
Goodwill (Note 30(d))	-	885	(88)	-	-	797
	428	939	(142)	(9)	(1)	1,215

The Group	At 1.1.2021 RM'000	Additions RM'000	Amortisation RM'000	Impairment Loss RM'000	Exchange Differences RM'000	At 31.12.2021 RM'000
<i>Carrying Amount</i>						
Computer software	415	-	(34)	-	-	381
Corporate membership membership	73	-	(16)	(9)	(1)	47
Goodwill	-	-	-	-	-	-
	488	-	(50)	(9)	(1)	428

The Group	At Cost RM'000	Accumulated Amortisation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2022				
Computer software	585	(188)	-	397
Corporate membership	123	(57)	(45)	21
Film financing "Rajah"	920	(920)	-	-
Goodwill (Note 30(d))	885	(88)	-	797
	2,513	(1,253)	(45)	1,215

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

7. INTANGIBLE ASSETS (CONT'D)

The Group	At Cost RM'000	Accumulated Amortisation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2021				
Computer software	531	(150)	-	381
Corporate membership	125	(42)	(36)	47
Film financing "Rajah"	920	(920)	-	-
Goodwill	9	-	(9)	-
	<u>1,585</u>	<u>(1,112)</u>	<u>(45)</u>	<u>428</u>

The film financing "Rajah" represent the amount invested through the equity barter agreement entered between a subsidiary, Hemisphere Corporation and Margate House Film LLC (MHF) for production of the film title "Edge of the World" (formerly referred to as "Rajah").

8. INVESTMENT IN SUBSIDIARIES

	The Corporation	
	2022 RM'000	2021 RM'000
Unquoted shares, at cost	579,218	576,818
Accumulated impairment losses:-		
At 1 January	(100,224)	(97,904)
Addition during the financial year	-	(2,320)
At 31 December	<u>(100,224)</u>	<u>(100,224)</u>
	<u>478,994</u>	<u>476,594</u>

The details of the subsidiaries are as follows:-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Bukit Saban Resort Sdn. Bhd.*	Malaysia	100	100	Inactive
Damai Beach Golf Course Bhd.	Malaysia	100	100	Investment holding
Damai Holdings Sdn. Bhd. *	Malaysia	100	100	Inactive
Damai Cove Resorts Sdn. Bhd. *	Malaysia	100	100	Extraction and sale of timber, investment and property holding

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

8. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Eastern Empress Silk Sdn. Bhd.*	Malaysia	100	100	Rental of property
Hemisphere Corporation Sdn. Bhd.	Malaysia	100	100	Hotel management
Kuching Hotels Sdn. Bhd.	Malaysia	89	89	Owner and operator of hotel and shopping complex
Permaisara Sdn. Bhd.	Malaysia	100	100	Investment holding
Permata Carpark Sdn. Bhd.	Malaysia	100	100	Letting of commercial car park complex
PPES Aqua (Santubong) Sdn. Bhd.	Malaysia	100	100	Aquaculture and investment holding
PPES Consults Sdn. Bhd.	Malaysia	100	100	Project management consultancy and investment holding
PPES Ternak Holdings Sdn. Bhd.	Malaysia	100	100	Investment holding
SEDC Nutreco Sdn. Bh. (formerly known as Sara Concrete Poles Sdn. Bhd.)	Malaysia	100	100	Pre-operating
Sara Great Horizon Sdn. Bhd. *	Malaysia	100	100	Letting of a recreational and camping facilities at Camp Permai
Sara-HL Plantation Sdn. Bhd.*	Malaysia	100	100	Inactive
Sara Rasa Sdn. Bhd.^	Malaysia	85	85	Inactive
Sara Resorts Sdn. Bhd.	Malaysia	100	100	Owner and operator of resort hotel

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8. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Sara Resorts Management Sdn. Bhd.	Malaysia	100	100	Management and service provider for trainings and events
Sara Spectrum Holdings Sdn. Bhd.*	Malaysia	100	100	Investment holding
Sara Tourism & Leisure Sdn. Bhd.	Malaysia	100	100	Extraction and sale of timber
Sara Urusharta Sdn. Bhd.	Malaysia	100	100	Property management
Sara Worldwide Vacations Bhd.*	Malaysia	100	100	Management of timeshare membership schemes
Sarawak Cultural Village Sdn. Bhd.	Malaysia	100	100	Management and operation of a cultural park and centre
Sarawak Metro Sdn. Bhd.	Malaysia	100	100	Service activities incidental to land transportation N.E.C as well as urban and suburban railway passenger transport service
SEDC Energy Sdn. Bhd.*	Malaysia	100	100	Undertake oil and gas downstream activities, marketing and trading of petroleum products and its derivatives
SEDC Petchem Hub Sdn. Bhd.	Malaysia	100	100	Undertake development of petrochemical hub, provision of centralised and shared utilities and facilities and management of real estate
Sejadu Sdn. Bhd.	Malaysia	100	100	Owner and operator of hotel and shopping complex
Tanjung Datu Beach Resort Sdn. Bhd. *	Malaysia	100	100	Inactive

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8. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
SEDC Fisheries Sdn. Bhd. (formerly known as Fieldmart Fishing Fleet Sdn. Bhd.)	Malaysia	60	-	Fishing on commercial basis in ocean and coastal waters, processing and preserving of fish and other seafood.
Held through subsidiaries:				
<u>Subsidiaries of Damai Beach Golf Course Bhd.</u>				
Damai Golf and Country Club Bhd.	Malaysia	90	90	Management of golf club
<u>Subsidiaries of PPES Ternak Holdings Sdn. Bhd.</u>				
PPES Ternak Sdn. Bhd.	Malaysia	100	100	Rearing and marketing of livestock and operating food and beverage outlets
Rosewood Station Pty Ltd.	Australia	100	100	Cattle farming
Rosewood Livestock Exports Pty Ltd.	Australia	100	100	Pre-operating
<u>Subsidiaries of Sara Spectrum Holdings Sdn. Bhd.</u>				
Hakanda Sdn. Bhd.	Malaysia	100	100	Land owner
Sarawak Coconut Enterprise Sdn. Bhd.*	Malaysia	100	100	Rental of factory building
<u>Subsidiaries of Sara Worldwide Vacations Bhd.</u>				
Asia Vacations Club Sdn. Bhd.*	Malaysia	90	90	Inactive
<u>Subsidiaries of PPES Consults Sdn. Bhd.</u>				
SEDC Castwell Sdn. Bhd.	Malaysia	100	100	Pre-operating

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8. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Held through subsidiaries (Cont'd):				
<u>Subsidiaries of SEDC Energy Sdn. Bhd.</u>				
SEDC Gafung Sdn. Bhd.	Malaysia	60	60	Pre-operating
Sarawak Medical Innovation & Technology Hub Sdn. Bhd.**	Malaysia	-	100	Pre-operating

* The auditors' report on the financial statements of these subsidiaries include "Material Uncertainty Related to Going Concern" regarding the abilities of these subsidiaries to continue as going concern in view of their capital deficiencies position as at the end of current reporting period. The financial statements of these subsidiaries were prepared on going concern basis as the Corporation has undertaken to provide continued financial support to these subsidiaries.

** On 24 January 2022, SEDC Energy Sdn. Bhd. diluted its 100% equity interest held in Sarawak Medical Innovation & Technology Hub Sdn. Bhd.. As a result, Sarawak Medical Innovation & Technology Hub Sdn. Bhd. ceased to be a subsidiary and become associate of the Company.

^ The subsidiary has resolved to liquidate the Company and the financial statements of the Company have been prepared on a break up basis.

All of the subsidiaries are not audited by the Auditor General of Malaysia.

- (a) During the financial year, the Corporation acquired 60% equity interest in SEDC Fisheries Sdn Bhd (formerly known as Fieldmart Fishing Fleet Sdn Bhd). The details of the acquisition are disclosed in Note 30.
- (b) In the last financial year, the Corporation has subscribed for additional share capital in Hemisphere Corporation Sdn. Bhd., SEDC Petchem Sdn. Bhd. and PPES Consults Sdn. Bhd. by way of cash of RM16,649,998. The Corporation has also increased its investment in Damai Cove Resorts Sdn. Bhd. by way of capitalisation of amount owing by the subsidiary of RM5,000,000.

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8. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (c) On 30 July 2021, the Corporation disposed of its entire equity interest in SEDC Castwell Sdn. Bhd. to its other subsidiary, PPES Consults Sdn. Bhd. for a consideration of RM100,000. The cash flows arising from the disposal are summarised below:

	The Corporation 2021 RM'000
Amount owing by related companies	93
Other payables	(1)
	<hr/>
Carrying amount of net assets disposed of	92
Gain on disposal of a subsidiary	8
	<hr/>
Consideration received	100
Less: cash and bank balances of subsidiary disposed of	-
	<hr/>
Net cash inflow from the disposal of a subsidiary	<u>100</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

9. INVESTMENT IN ASSOCIATES

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Unquoted shares, at cost	64,827	54,207	46,161	46,161
Share of post acquisition profits	43,095	27,579	-	-
	107,922	81,786	46,161	46,161
Less: Accumulated impairment losses	(2,905)	(3,029)	(1,814)	(1,814)
	105,017	78,757	44,347	44,347

The details of the associates are as follows:-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022	2021	
		%	%	
CMS Infra Trading Sdn. Bhd.	Malaysia	49	49	General trading and construction of telecommunication towers, products and services
CMS Land Sdn. Bhd.	Malaysia	49	49	Property holding, property development and construction
CMS Property Management Sdn. Bhd.	Malaysia	49	49	Management and marketing of realty and property projects
Comerich Sdn. Bhd.	Malaysia	20	20	Supplier of chicken and beef
Fieldmart Care Sdn. Bhd.	Malaysia	40	40	Investment holding
Good Harvest Plantation Sdn. Bhd.*	Malaysia	30	30	Cultivation of coconut and oil palm
IMSA Sebor (Sarawak) Holdings Sdn. Bhd.**	Malaysia	33	33	Investment holding
Sarawak Petchem Sdn. Bhd.	Malaysia	30	30	Investment in petrochemical
SOP Karabungan Sdn. Bhd.	Malaysia	30	30	Oil palm plantation

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9. INVESTMENT IN ASSOCIATES (CONT'D)

The details of the associates are as follows (Cont'd):-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
SPB PPES Karabungan Plantation Sdn. Bhd.	Malaysia	30	30	Cultivation of oil palm
Syarikat Sebangun Sdn. Bhd.	Malaysia	21	21	Extraction and processing of silica sand
Associates of Sara Spectrum Holdings Sdn. Bhd.				
Carbon Supplies (Sarawak) Sdn. Bhd. *	Malaysia	40	40	Rental of factory building
Kemudi Saling Sdn. Bhd. *	Malaysia	30	30	Oil palm plantation
Associates of Eastern Empress Silk Sdn. Bhd.				
Hope Aspire Sdn. Bhd.	Malaysia	30	30	Agarwood plantation, fisheries and agro tourism related activities
Associates of Permaisara Sdn. Bhd.				
Stigang Quarry Sdn. Bhd.	Malaysia	30	30	Quarrying activities
Syarikat Pendu Quarry (Serian) Sdn. Bhd.	Malaysia	30	30	Quarrying activities
Bukit Piring Quarry Sdn. Bhd.	Malaysia	30	30	Quarrying activities
IBZ Mineral Resources Sdn. Bhd.	Malaysia	30	-	Quarrying activities - Pre-operating

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9. INVESTMENT IN ASSOCIATES (CONT'D)

The details of the associates are as follows (Cont'd):-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Associates of SEDC Energy Sdn. Bhd.				
Borneo United Consortium Sdn. Bhd.	Malaysia	30	-	Development and construction of liquefied natural gas (LNG) ISO tank filling station facilities
Sarawak Medical Innovation & Technology Hub Sdn. Bhd.	Malaysia	40	-	Pre-operating

* *The auditors' report on the financial statements of the associate include "Material Uncertainty Related to Going Concern" regarding the abilities of the associate to continue as going concern in view of its capital deficiencies position as at the end of current reporting period. The financial statements of the associate were prepared on going concern basis as the holding company has undertaken to provide continued financial support to the associate.*

** *The associate is in the process of liquidation*

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9. INVESTMENT IN ASSOCIATES (CONT'D)

The share of the Group in the associates' capital commitments is as follows:

	The Group	
	2022	2021
	RM'000	RM'000
Approved but not contracted for:		
- Property, plant and equipment	4	10
	<u>4</u>	<u>10</u>

10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Unquoted shares, at cost	25,064	24,937	24,937	24,937
Share of post acquisition profits:				
- previously held through investments in associates	183,306	183,306	-	-
- share of profits under joint venture, net of dividend received	32,944	16,437	-	-
	<u>241,314</u>	<u>224,680</u>	<u>24,937</u>	<u>24,937</u>

The details of the jointly controlled entities are as follows:-

Name of Jointly Controlled Entities	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022	2021	
		%	%	
SEDC Resources Sdn. Bhd.	Malaysia	51	51	Investment and property holding
PPES Works (Sarawak) Sdn. Bhd.	Malaysia	51	51	Civil engineering contractor and road maintenance
Subsidiaries held through SEDC Resources Sdn. Bhd.				
SEDC Quarries Sdn. Bhd.	Malaysia	51	51	Quarry operations, marketing of aggregates and road construction
CMS Penkuari Sdn. Bhd.	Malaysia	-	31	Liquidated

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES (CONT'D)**

The details of the jointly controlled entities are as follows (Cont'd):-

Name of Jointly Controlled Entities	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2022 %	2021 %	
Subsidiaries held through SEDC Resources Sdn. Bhd. (Cont'd)				
SEDC Premix (Betong) Sdn. Bhd. *	Malaysia	41	41	Production and sale of premix and road construction
SEDC Premix Sdn. Bhd.	Malaysia	31	31	Production and sale of premix and road construction
SEDC Premix (Miri) Sdn. Bhd.	Malaysia	31	31	Production and sale of premix and road construction
Borneo Granite Sdn. Bhd.	Malaysia	29	29	Quarry operations
SEDC Concrete Product Sdn. Bhd.	Malaysia	51	51	Manufacture and sale of concrete products
Subsidiaries held through PPES Works (Sarawak) Sdn. Bhd.				
PPESW BPSB JV Sdn. Bhd.	Malaysia	36	36	Developing and upgrading the Pan Borneo Highway from Sg. Awik Bridge to Bintangor Junction
PPES Works CCCC JV Sdn. Bhd.	Malaysia	36	36	Construction and completion of Bintulu-Jepak Bridge crossing Kuala Kemena, Bintulu
Joint venture held through PPES Consults Sdn. Bhd.				
OPUS Consultants (Sarawak) Sdn. Bhd.	Malaysia	51	-	Project management and engineering consultancy

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10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES (CONT'D)

* *The auditors' report on the financial statements of the jointly controlled entities include "Material Uncertainty Related to Going Concern" regarding the abilities of the jointly controlled entities to continue as going concern in view of its capital deficiencies position as at the end of current reporting period. The financial statements of the jointly controlled entities were prepared on going concern basis as the holding company has undertaken to provide continued financial support to the jointly controlled entities.*

All of the jointly controlled entities are not audited by the Auditor General of Malaysia.

The share of the Group in the jointly controlled entities' capital commitments is as follows:

	The Group	
	2022	2021
	RM'000	RM'000
Approved and contracted for:		
- Property, plant and equipment	1171	799
	<u>1171</u>	<u>799</u>

11. OTHER INVESTMENTS

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Quoted shares, at fair value	118,721	146,048	108,973	133,300
Quoted unit trust, at fair value	14,646	21,607	2,561	2,953
Unquoted shares, at cost	7,706	7,706	7,706	7,706
	<u>141,073</u>	<u>175,361</u>	<u>119,240</u>	<u>143,959</u>
Represented by:-				
Non-current	125,167	160,717	117,212	141,958
Current	15,906	14,644	2,028	2,001
	<u>141,073</u>	<u>175,361</u>	<u>119,240</u>	<u>143,959</u>

- The fair value of quoted shares is determined by reference to their quoted closing bid price at the end of the reporting period.
- Investments in unquoted shares are stated at cost less accumulated impairment losses as their fair values cannot be reliably measured without undue cost or effort.
- The current portion consists of fund invests in short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less.

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NOTES TO THE FINANCIAL STATEMENTS

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12. DEFERRED TAX ASSETS/(LIABILITIES)

	The Group	
	2022 RM'000	2021 RM'000 (Restated)
At 1 January	(43,256)	(39,798)
Recognised in equity	1,530	(3,893)
Recognised in profit or loss	3,556	156
Exchange differences	183	279
At 31 December	<u>(37,987)</u>	<u>(43,256)</u>
Presented after appropriate offsetting as follows:		
Deferred tax assets	431	913
Deferred tax liabilities	(38,418)	(44,169)
	<u>(37,987)</u>	<u>(43,256)</u>

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:-

	At 1.1.2022 RM'000	Translation differences RM'000	Recognised in equity RM'000	Recognised in profit or loss RM'000	At 31.12.2022 RM'000
The Group					
2022					
<u>Deferred Tax Liabilities</u>					
Property, plant and equipment	(32,559)	30	1,530	(221)	(31,220)
Investment properties	-	-	-	3,643	3,643
Inventories	(11,114)	146	-	228	(10,740)
Provisions	106	(1)	-	(1)	104
Unabsorbed capital allowances and unused tax losses	5	-	-	-	5
Others	(607)	8	-	389	(210)
	<u>(44,169)</u>	<u>183</u>	<u>1,530</u>	<u>4,038</u>	<u>(38,418)</u>
<u>Deferred Tax Assets</u>					
Property, plant and equipment	(7)	-	-	7	-
Provisions	673	-	-	(592)	81
Unabsorbed capital allowances and unused tax losses	247	-	-	103	350
	<u>913</u>	<u>-</u>	<u>-</u>	<u>(482)</u>	<u>431</u>
	<u>(43,256)</u>	<u>183</u>	<u>1,530</u>	<u>3,556</u>	<u>(37,987)</u>

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

12. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:-

	At 1.1.2021 RM'000	Translation differences RM'000	Recognised in equity RM'000	Recognised in profit or loss RM'000	At 31.12.2021 RM'000
The Group (Restated)					
2021					
<u>Deferred Tax Liabilities</u>					
Property, plant and equipment	(28,220)	31	(3,893)	(477)	(32,559)
Inventories	(11,694)	236	-	344	(11,114)
Provisions	86	(2)	-	22	106
Unabsorbed capital allowances and unused tax losses	5	-	-	-	5
Others	(726)	14	-	105	(607)
	(40,549)	279	(3,893)	(6)	(44,169)
<u>Deferred Tax Assets</u>					
Property, plant and equipment	(1)	-	-	(6)	(7)
Provisions	673	-	-	-	673
Unabsorbed capital allowances and unused tax losses	79	-	-	168	247
	751	-	-	162	913
	(39,798)	279	(3,893)	156	(43,256)

At the end of the reporting period, the amounts of deferred tax assets not recognised (stated at gross) in respect of the following items:-

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Unused tax losses	176,946	124,743	77,703	60,789
Unabsorbed capital allowances	93,087	101,182	33,093	29,393
Unutilised investment tax allowance	163,908	161,635	-	-
Other deductible temporary differences	29,182	31,150	-	-
	463,123	418,710	110,796	90,182

The unutilised tax losses and unabsorbed capital allowances are available for offsetting against future taxable profit of the respective subsidiaries in which the losses arose. No deferred tax assets are recognised in respect of these items as it is not probable that taxable profits of the subsidiaries will be available against which the deductible temporary differences can be utilised. The unused tax losses are allowed to be utilised for seven (7) consecutive years of assessment while unabsorbed capital allowances are allowed to be carried forward indefinitely.

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	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Properties held for sales	8,612	8,933	5,381	5,702
Trading stocks	779	1,107	-	-
Livestock	44,522	46,327	-	-
Souvenir stocks	203	219	-	-
Materials and consumables	2,375	1,409	43	48
	56,491	57,995	5,424	5,750
Less: Provision for stock obsolescence	-	(258)	-	-
	56,491	57,737	5,424	5,750

Except for livestock, all other inventories are stated at cost. The valuation for livestock is as follows:

	The Group	
	2022 RM'000	2021 RM'000
Livestock		
At fair value	44,509	46,314
At cost	13	13
	44,522	46,327

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14. TRADE AND OTHER RECEIVABLES

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Trade receivables	74,910	32,038	27,833	23,901
Allowance for impairment losses	(3,985)	(4,080)	(2,625)	(2,671)
	<u>70,925</u>	<u>27,958</u>	<u>25,208</u>	<u>21,230</u>
Other receivables and prepayments	26,511	17,698	15,864	8,537
Advances to subsidiaries	-	-	175,141	212,502
Advances to associates	1,318,830	1,503,435	1,313,580	1,499,800
Allowance for impairment losses	(1,368)	(2,158)	(1,366)	(63,986)
	<u>1,343,973</u>	<u>1,518,975</u>	<u>1,503,219</u>	<u>1,656,853</u>
Total	<u>1,414,898</u>	<u>1,546,933</u>	<u>1,528,427</u>	<u>1,678,083</u>

The amounts due from subsidiaries and associates are unsecured, interest free and are repayable on demand except for certain advances to subsidiaries and associates which bear interest rates ranging from 4% to 5% (2021 – 4% to 5%) per annum.

15. FIXED DEPOSITS WITH FINANCIAL INSTITUTIONS

The fixed deposits with financial institutions at the end of reporting period bore effective interest rates of 1.70% to 3.70% (2021 – 1.60% to 3.70%) per annum with a maturity period of 6 to 12 months (2021 – 6 to 12 months). Fixed deposits with financial institutions are not considered as cash and cash equivalents if they are more than 3 months or pledged to the financial institutions.

16. CASH AND CASH EQUIVALENTS

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Cash and bank balances	308,770	162,927	181,380	52,644
Fixed deposits with licensed banks	168,146	175,001	133,311	127,649
	<u>476,916</u>	<u>337,928</u>	<u>314,691</u>	<u>180,293</u>
Less: Fixed deposits with maturity more than 3 months	(7,502)	(6,326)	-	-
Cash and cash equivalents	<u>469,414</u>	<u>331,602</u>	<u>314,691</u>	<u>180,293</u>

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16. CASH AND CASH EQUIVALENTS (CONT'D)

- (a) Included in the Group's fixed deposits was RM500,000 (2021 – RM500,000) placed on lien to licensed banks for bank guarantee facilities granted to certain subsidiaries of the Group.
- (b) The fixed deposits with financial institution of the Group and the Corporation at the end of the reporting period bore effective interest rates of 1.50% to 4.00% (2021 – 1.40% to 4.00%) per annum and 2.30% to 3.30% (2021 – 1.75% to 2.10%) per annum respectively with a maturity period of 3 months (2021 – 3 months).

17. RESERVES

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
Capital reserve	353	353	-	-
Revaluation reserve	129,742	140,956	-	-
Translation reserve	340	1,381	-	-
Revenue reserve	1,041,017	1,053,582	752,283	774,717
	<u>1,171,452</u>	<u>1,196,272</u>	<u>752,283</u>	<u>774,717</u>

- (a) Revaluation reserve arose from the revaluation of a foreign subsidiary's perpetual leasehold land.

	The Group	
	2022 RM'000	2021 RM'000 (Restated)
As at 1 January	140,956	118,409
Exchange differences	(884)	(1,393)
Revaluation (deficit)/ surplus	(8,110)	25,645
Transfer to revenue reserve	(2,220)	(1,705)
As at 31 December	<u>129,742</u>	<u>140,956</u>

- (b) Translation reserve represents foreign exchange differences arising from the translation of foreign operations.

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FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****18. STATE GOVERNMENT EQUITY GRANT AND CONTRIBUTION FOR EQUITY PARTICIPATION**

	The Group/The Corporation	
	2022 RM'000	2021 RM'000
(a) State government equity grant		
Sejadu Sdn. Bhd.	2,200	4,400
Sara Resorts Sdn. Bhd.	2,170	4,340
Damai Cove Resorts Sdn. Bhd.	1,629	3,257
PPES Aqua (Santubong) Sdn. Bhd.	200	400
	6,199	12,397
At 1 January	12,397	18,595
Amortisation of grants	(6,198)	(6,198)
At 31 December	6,199	12,397
(b) State government contribution for equity participation		
Sejadu Sdn. Bhd.	144,189	144,189
Sara Resorts Sdn. Bhd.	57,400	57,400
Kuching Hotels Sdn. Bhd.	24,088	24,088
Damai Cove Resorts Sdn. Bhd.	37,000	37,000
Borsamulu Resort Sdn. Bhd.	2,000	2,000
	264,677	264,677

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022

19. DEVELOPMENT FUNDS

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Bumiputra Participation Fund	86,245	93,765	86,245	93,765
Aquaculture Development Fund	4,851	4,851	4,851	4,851
Others	12,839	16,582	12,839	16,582
	103,935	115,198	103,935	115,198
At 1 January	115,198	125,436	115,198	125,436
Received during the year	84,377	110,563	84,377	110,563
Disbursed/utilised during the year	(95,640)	(120,801)	(95,640)	(120,801)
At 31 December	103,935	115,198	103,935	115,198

20. GOVERNMENT TERM LOANS AND OTHER BORROWINGS

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<u>Current liabilities</u>				
Government term loan	276	265	276	265
<i>Musyarakah</i> funding	-	380,000	-	380,000
QAH Loan	1,000,000	1,000,000	1,000,000	1,000,000
Term loans - <i>secured</i>	2,397	1,998	-	-
Term loans - <i>unsecured</i>	46	-	-	-
	1,002,719	1,382,263	1,000,276	1,380,265
<u>Non-current liabilities</u>				
Government term loan	6,807	7,083	6,807	7,083
<i>Musyarakah</i> funding	880,000	500,000	880,000	500,000
Term loans - <i>secured</i>	66,522	67,804	-	-
Term loans - <i>unsecured</i>	20,562	-	-	-
	973,891	574,887	886,807	507,083
Total	1,976,610	1,957,150	1,887,083	1,887,348

- (a) The government term loan bore an interest rate of 4% (2021 – 4%) per annum.
- (b) The *Musyarakah* funding is granted by SFS Investor to invest in the 'Methanol Project', where SFS Investor will become a party to the 'Methanol Project' via *Musyarakah* arrangement. The term of the Methanol Project *Musyarakah* shall be 21 years and the repayment shall commence on the 3rd anniversary date of the *Musyarakah* restructuring date until the 20th anniversary date.

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20. GOVERNMENT TERM LOANS AND OTHER BORROWINGS (CONT'D)

- (c) The Qard Al-Hasan (QAH) benevolent loan is a short-term interest-free bridge loan granted by Infrasar Ventures Tiga Sdn Bhd (SFS Investor) for the purpose of putting funds in Sarawak Petchem Sdn. Bhd. to meet its urgent payment obligations under the Methanol Project. The loan is repayable in full in a single bullet payment on 31 March 2022. However, the Corporation has been granted approval to vary the repayment terms from a single bullet payment to 3 instalment payments spread over 3 years until 31 December 2025.
- (d) The term loan (secured) provided by RHB Bank Berhad is for the purpose of refurbishment and upgrading works at Riverside Majestic Hotel Puteri Wing, which bears interest rate at 4.99% (2021: 4.99%) per annum and repayable in instalments up to 2037.
- (e) The borrowings of the Group are secured by the followings:-
- (i) Subsidiaries' buildings, freehold and perpetual leasehold land as disclosed in Note 4;
 - (ii) Foreign subsidiary's all cattle depastured at Rosewood and Carmor Plains;
 - (iii) "Open All Monies" Facility Agreement stamped for RM26 Million; and
 - (iv) 1st legal charge over the property at Lot 276 Section 48 Kuching Town Land District.
- (f) During the financial year, the subsidiary drew down RM20,562,000 out of RM77,000,000 term loan facility from Development Bank of Sarawak for financing the proposed refurbishment and upgrading works at Damai Lagoon Resort. The loan is unsecured, has a tenure of 16 years from the first release of the loan and bears interest at the rate of 1.75% per annum, above the Bank's cost of funds.

21. FINANCE LEASE PAYABLES

	The Group	
	2022	2021
	RM'000	RM'000
Minimum lease payments:		
- not later than one year	63	-
- later than one year and not later than five years	63	-
- later than five years	185	-
	<hr/>	<hr/>
	311	-
Less: Future finance charges	(33)	-
	<hr/>	<hr/>
Present value of hire purchase payables	278	-
	<hr/>	<hr/>
Analysed by:-		
Current liabilities	51	-
Non-current liabilities	227	-
	<hr/>	<hr/>
	278	-
	<hr/>	<hr/>

The finance lease bear interest rate of 1.14% (2021: Nil) above the bank's Base Rate ("BR") per annum and the remaining lease term is 5 years as at 31 December 2022.

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22. DEFERRED INCOME

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<u>Government Grant</u>				
At 1 January	179,939	202,185	79,247	80,886
Received during the year	60,790	19,592	10,244	4,592
Depreciation charges (Note 4)	(6,629)	(6,231)	(6,629)	(6,231)
Written off during the year	-	(10,470)	-	-
Utilised for projects	(23,869)	(22,194)	-	-
	<u>210,231</u>	<u>182,882</u>	<u>82,862</u>	<u>79,247</u>
Amortisation for the year	(2,884)	(2,943)	-	-
At 31 December	<u>207,347</u>	<u>179,939</u>	<u>82,862</u>	<u>79,247</u>

The government grant was partly for the development of the following projects:

- Development of Multifuel Refueling Stations project under the 11th and 12th Malaysian Plan and for the Hydrogen Fuel Cell Development project amounting to RM26.7 million.
- Development of Kuching Urban Transportation System ("KUTS") project via adoption of the hydrogen-powered Automated Rapid Transit ("ART") amounting to RM65.37 million.
- Construction and renovation of the Permata Carpark complex amounting to RM68 million.
- Fund the acquisition of one unit Catamaran Aquila Yacht for the development of Tourism and Hospitality Sector and Investor relation visits for Sarawak amounting to RM13.6 million.
- Business premises under the entrepreneurs program.

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22. DEFERRED INCOME (CONT'D)

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
<u>Rental income</u>				
At 1 January	209	219	-	-
Amortisation for the year	(10)	(10)	-	-
At 31 December	199	209	-	-
<u>Membership fees</u>				
At 1 January	9,114	13,644	-	-
Amount recognised in profit or loss during the year	(3,627)	(4,530)	-	-
At 31 December	5,487	9,114	-	-
Total deferred income	213,033	189,262	82,862	79,247
Analysed by:-				
Current liabilities	31,425	50,307	-	-
Non-current liabilities	181,608	138,955	82,862	79,247
	213,033	189,262	82,862	79,247

23. EMPLOYEE BENEFITS

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Long service leave	178	186	-	-
Annual leave and others	2,363	2,422	2,363	2,423
	2,541	2,608	2,363	2,423
Analysed by:-				
Current liabilities	1,531	207	1,531	208
Non-current liabilities	1,010	2,401	832	2,215
	2,541	2,608	2,363	2,423

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24. TRADE AND OTHER PAYABLES

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
Trade payables	10,612	5,103	-	-
Other payables and accruals	78,795	78,735	3,651	7,459
	<u>89,407</u>	<u>83,838</u>	<u>3,651</u>	<u>7,459</u>

The Group's other payables and accruals also include advances from a former Corporate Shareholder of a subsidiary amounting to RM1,281,912 (2021 – RM1,281,912). The amount due to the former corporate shareholder of a subsidiary, Sarawak Coconut Enterprise Sdn. Bhd., is unsecured, interest-free and repayable on demand.

25. REVENUE

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Contract customers	93,762	7,399	-	-
Dividend income	3,251	2,359	18,145	26,174
Function revenue	842	449	-	-
Hotel and cultural centre operations	64,406	35,130	-	-
Hotel management fees	3,339	1,795	-	-
Interest income	5,448	5,252	9,710	7,936
Licensing fees	268	331	268	331
Management fees	1,223	2,939	-	-
Property management	1,453	966	-	-
Rental income	7,516	3,956	4,689	2,300
Sales of fuel and diesel	26,455	5,031	-	-
Sales of livestock and meat	63,906	58,613	-	-
Sales of property development	2,371	629	2,371	629
Sales of timber	19,857	25,113	-	-
Sundry income	756	784	-	768
	<u>294,853</u>	<u>150,746</u>	<u>35,183</u>	<u>38,138</u>

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26. OTHER INCOME

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Amortisation of:				
- government grant	6,925	6,198	6,198	6,198
- deferred income	2,392	2,943	-	-
Fair value gain on other investments	116	579	-	-
Foreign exchange gains:				
- realised	117	7	110	-
- unrealised	1	18	-	-
Gain on disposal of property, plant and equipment	22	118	-	88
Government grant received	37,004	28,366	7,203	3,516
Dividend income	526	543	-	-
Interest income	1,513	1,273	-	-
Rental income	1,456	46	-	-
Reversal of allowance for impairment loss on receivables	263	9,888	862	9,652
Miscellaneous	11,440	5,427	553	1,327
	61,775	55,406	14,926	20,781

27. FINANCE COSTS

	The Group		The Corporation	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Interest expense on:-				
Bank borrowings	2,454	1,645	-	-
Government loan	294	304	294	304
Lease liabilities	1	-	-	-
Others	197	1,325	7	4
	2,946	3,274	301	308

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FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022****28. LOSS BEFORE TAXATION**

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
Loss before taxation is arrived at after charging:-				
Auditors' remuneration:				
- current financial year	408	367	50	50
- underprovision in the previous financial year	200	-	-	-
Allowance for/(Reversal of) impairment losses on:				
- investment in associates	-	-	-	1,814
- investment in subsidiaries	-	-	-	2,320
- other investments	-	556	-	-
- trade and other receivables	(294)	(25,108)	(862)	(25,131)
Amortisation of:				
- goodwill	88	-	-	-
- deferred income	(2,392)	(2,943)	-	-
- intangible assets	55	50	-	-
Bad debts written off	281	109	180	-
Depreciation :				
- property, plant and equipment	39,407	32,655	4,530	4,825
- investment properties	2,081	2,082	-	-
- biological assets	31	26	-	-
Deposit forfeited written off	-	2	-	-
Employee benefits obligations	405	392	405	355
Loss on fair value changes in:				
- other investments	20,416	80,911	19,432	81,414
Loss on foreign exchange:				
- realized	(117)	(5)	(110)	-
- unrealised	(1)	(17)	-	-
Incentive management fees	-	32	-	-
Loss/(Gain) on disposal of:				
- property, plant and equipment	(21)	(118)	1	(88)
- other investments	1,488	-	800	-
Impairment loss on:				
- property, plant and equipment	-	5,602	-	-
- intangible assets	9	9	-	-
- investment properties	36,430	1,230	-	-
Members' fees	2,836	2,659	448	385
Property, plant and equipment written off	4	239	1	41
Rental expenses				
- land and buildings	2,228	1,056	520	349
- rigs and equipment	14	7	-	-
- machine	363	-	363	-

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29. TAXATION

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000 (Restated)	RM'000	RM'000
Income tax:				
- Malaysian tax	1,624	721	33	-
- Foreign tax	4,025	2,512	-	-
	<u>5,649</u>	<u>3,233</u>	<u>33</u>	<u>-</u>
- under/(over)provision in the previous financial year	32	(43)	-	-
	<u>5,681</u>	<u>3,190</u>	<u>33</u>	<u>-</u>
Deferred tax:				
- relating to origination and reversal of temporary differences	(3,565)	(431)	-	-
- under provision in the previous financial year	8	275	-	-
	<u>(3,557)</u>	<u>(156)</u>	<u>-</u>	<u>-</u>
	<u>2,124</u>	<u>3,034</u>	<u>33</u>	<u>-</u>

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29. TAXATION (CONT'D)

A reconciliation of income tax expense applicable to the loss before taxation at the statutory tax rate to income tax expense at the effective tax rate of the Group and the Corporation are as follows:-

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
Loss before taxation	(16,787)	(90,981)	(22,401)	(74,162)
Tax at the statutory tax rate of 24% (2021 - 24%)	(4,029)	(21,835)	(5,376)	(17,799)
Non-taxable income	(15,749)	(19,355)	(5,859)	(12,546)
Non-deductible expenses	11,979	32,182	7,176	24,336
Deferred tax assets not recognised in respect of current year's unabsorbed capital allowances and tax losses	12,112	12,660	4,059	6,009
Utilisation of deferred tax assets not recognised	(2,110)	(1,078)	-	-
Differential in tax rate of foreign subsidiaries	(152)	242	-	-
Real property gains tax arising from disposal of property	33	-	33	-
Recognition of previously unrecognised tax losses	-	(14)	-	-
(Over)/underprovision in the previous financial year:				
- income tax	32	(43)	-	-
- deferred tax	8	275	-	-
Income tax expense for the financial year	2,124	3,034	33	-

The Malaysian income tax is calculated at the statutory tax rate of 24% (2021 – 24%) of the estimated taxable profit for the financial year.

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30. ACQUISITION OF A SUBSIDIARY

On 12 July 2022, the Corporation acquired 60% equity interests in SEDC Fisheries Sdn. Bhd. (formerly known as Fieldmart Fishing Fleet Sdn. Bhd.) for a purchase price of RM2,400,000.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

(a) Purchase consideration

	The Group 2022 RM'000	The Corporation 2022 RM'000
Ordinary shares issued at RM1 per share	2,400	2,400
Total purchase consideration	2,400	2,400

(b) Identifiable assets acquired and liabilities assumed

	The Group 2022 RM'000
Property, plant and equipment	2,441
Trade and other receivables	2,508
Cash at bank	6
Other payables and accruals	(1,968)
Borrowings	(462)
Net identifiable assets acquired	2,525

(c) Cash flows arising from acquisition

	The Group 2022 RM'000	The Corporation 2022 RM'000
Purchase consideration (item (a) above)	2,400	2,400
Less: Cash and cash equivalents of subsidiary acquired	(6)	-
Amount owing to the Corporation settled	(450)	(450)
Net cash outflow from the acquisition of a subsidiary	1,944	1,950

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30. ACQUISITION OF A SUBSIDIARY (CONT'D)

(d) Goodwill arising from acquisition

	The Group 2022 RM'000
Total consideration transferred	2,400
Less: Net identifiable assets acquired (item (b) above)	(2,525)
Non-controlling interests, measured at the proportionate share of the net identifiable assets	1,010
Goodwill from the acquisition of subsidiary (Note 7)	<u>885</u>

There were no acquisitions of new subsidiaries in the last financial year.

31. PURCHASE OF PROPERTY, PLANT AND EQUIPMENT

	The Group		The Group	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Cost of property, plant and equipment purchased (Note 4)	83,288	73,780	10,139	19,357
Amount financed through hire purchase	(282)	-	-	-
Cash disbursed for purchase of property, plant and equipment	<u>83,006</u>	<u>73,780</u>	<u>10,139</u>	<u>19,357</u>

32. EMPLOYEE INFORMATION

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Staff costs	83,720	65,544	27,391	24,547
Number of employees as at 1 January	1,220	1,103	327	284
Addition for the year	344	117	7	43
Number of employees as at 31 December	<u>1,564</u>	<u>1,220</u>	<u>334</u>	<u>327</u>

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33. RELATED PARTY DISCLOSURES

(a) Identities of Related Parties

Parties are considered to be related to the Group or the Corporation if the Group or the Corporation has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operation decisions, or vice versa, or where the Group or the Corporation and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group has related party relationships with its Members, key management personnel and entities within the same group of companies.

(b) Significant Related Party Transactions

Other than those disclosed elsewhere in the financial statements, the Corporation also carried out the following significant transactions with the related parties during the financial year:-

	The Corporation	
	2022	2021
	RM'000	RM'000
Subsidiaries:		
Dividend income	(333)	(228)
Interest income	(4,262)	(3,046)
Associates:		
Dividend income	(14,903)	(23,815)

34. CAPITAL COMMITMENTS

	The Group	
	2022	2021
	RM'000	RM'000
Purchase of property, plant and equipment		
Authorised and contracted for	112,060	92,505
Authorised but not contracted for	20,943	24,868
	<u>133,003</u>	<u>117,373</u>

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35. OPERATING LEASE COMMITMENTS

The future minimum lease payments under the non-cancellable operating leases are as follows:-

	The Group	
	2022	2021
	RM'000	RM'000
Not more than 1 year	570	570
Later than 1 year and not later than five years	2,265	2,273
Later than 5 years	14,052	14,614
	<u>16,887</u>	<u>17,457</u>

36. FINANCIAL INSTRUMENTS

36.1 Categories of financial instruments

	The Group		The Corporation	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
		(Restated)		
Financial Assets				
<u>Fair value through profit or loss</u>				
Other investments	133,367	167,655	111,534	136,253
<u>Amortised cost</u>				
Trade and other receivables	1,414,898	1,546,933	1,528,427	1,678,083
Government grant	-	479	-	-
Fixed deposits with licensed banks	7,502	6,326	-	-
Cash and cash equivalents	469,414	331,602	314,691	180,293
	<u>1,891,814</u>	<u>1,885,340</u>	<u>1,843,118</u>	<u>1,858,376</u>
<u>Cost less impairment</u>				
Other investments	7,706	7,706	7,706	7,706
Financial Liabilities				
<u>Amortised cost</u>				
Government term loans				
Other borrowings	1,976,610	1,957,150	1,887,083	1,887,348
Trade and other payables	89,407	83,838	3,651	7,439
	<u>2,066,017</u>	<u>2,040,988</u>	<u>1,890,734</u>	<u>1,894,807</u>

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36. FINANCIAL INSTRUMENTS (CONT'D)

36.2 Net gains and losses arising from financial instruments

	The Group		The Corporation	
	2022 RM'000	2021 RM'000 (Restated)	2022 RM'000	2021 RM'000
Net gains/(losses) on:				
Financial assets measured at fair value through profit or loss	(21,904)	(81,467)	(20,232)	(81,414)
Financial assets measured at amortised cost	1,853	31,633	10,572	33,067
Financial liabilities measured at amortised cost	(2,946)	(3,274)	(302)	(308)
	<u>(22,997)</u>	<u>(53,108)</u>	<u>(9,962)</u>	<u>(48,655)</u>

37. PRIOR YEAR ADJUSTMENTS

During the year, the subsidiaries restated comparatives to reflect the following:

Sejadu Sdn Bhd

- (a) The Company had omitted the tax impact on the revaluation surplus of leasehold land and buildings for prior years. The Company reassessed the impact and the corresponding adjustment resulted in a decrease in revaluation reserve and an increase in retained profits.

Kuching Hotels Sdn Bhd

- (a) The Company has reassessed the deferred tax on the revaluation of leasehold land and building for prior year. The Company has reassessed the impact and the corresponding prior year adjustment is a decrease in revaluation reserve and an increase in retained profits.

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37. PRIOR YEAR ADJUSTMENTS (CONT'D)

The summarised financial impacts arising from the above prior year adjustments are disclosed as follows:

	As Previously Reported RM'000	Effect of the Adjustments RM'000	As Restated RM'000
The Group			
Statement of Financial Position (Extract):-			
Trade and other payables	(84,413)	575	(83,838)
Deferred income (Current)	(50,243)	(64)	(50,307)
Deferred income (Non-current)	(138,444)	(511)	(138,955)
Deferred tax liabilities	(19,828)	(24,341)	(44,169)
Reserves	(1,220,613)	24,341	(1,196,272)
Statements of Profit or Loss and Other Comprehensive Income (Extract):-			
Revaluation surplus of leasehold land and building	28,145	(3,892)	24,253

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**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT
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	2022 RM'000	2021 RM'000
Revenue		
Dividend income from		
- subsidiaries	333	229
- associates	14,903	23,815
- other investments	2,909	2,130
Interest income	9,710	7,936
Licensing fees	268	331
Rental income	4,689	2,300
Sales of property development	2,371	629
Sundry income	-	768
	35,183	38,138
Less: Cost of sales		
Property development cost	321	414
Add: Other Income		
Reversal of allowance for impairment loss on trade and other receivables	862	9,652
Government grant	7,203	3,516
Gain on disposal of property, plant and equipment	-	88
Gain on foreign exchange	110	-
Other operating income	6,198	7,525
Sundry income	553	-
	14,926	20,781
Less: Administrative expenses (Appendix I)	27,391	24,547
Less: Other operating expenses (Appendix II)	44,497	107,812
	71,888	132,359
Less: Finance costs		
Interest on government loan	294	304
Other finance costs	7	4
	301	308
Loss before taxation	(22,401)	(74,162)

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**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)****APPENDIX I**

	2022 RM'000	2021 RM'000
Administrative expenses		
Chronic medical - retirees	190	213
Hotel room subsidy	28	18
Office moving expenses	9	18
Professional fees subsidy	14	13
Program Internship Siswazah	67	93
Staff accommodation	6	7
Staff incentive allowances	1,420	2,621
Staff paid leave	404	361
Staff bonuses	1,593	1,413
Staff chronic illness and hospitalisation	236	238
Staff corporate gathering	70	2
Staff divisional meeting	39	32
Staff EHS (medical checkup)	51	26
Staff external training	705	200
Staff housing loan interest subsidy	173	151
Staff in-house training	601	183
Staff maternity	13	10
Staff medical	401	278
Staff mileage	77	89
Staff overtime	162	107
Staff salaries - junior	7,387	7,221
- senior	12,036	10,938
Staff transport and travelling	1,201	133
Staff uniform	104	31
Staff welfare	127	30
Staff children education	7	9
Transformation programme	251	73
Welfare - retirement	19	39
	27,391	24,547

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**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2022 (CONT'D)****APPENDIX II**

	2022 RM'000	2021 RM'000
Other operating expenses		
Allowance for impairment losses on:		
- Investment in associates	-	1,814
- Investments	19,432	85,061
- trade and other receivables	-	106
Bad debts written off	180	-
Board's expenses	502	435
Business zakat	150	2,374
Depreciation of property, plant and equipment	4,530	4,825
General expenses	4,040	3,040
Inventory written off	283	-
Loss on disposal of property, plant and equipment	1	-
Loss on disposal of other investments	800	-
Maintenance expenses	5,795	5,779
Office expenses	5,337	3,277
Professional fees	283	368
Project expenses	1,523	402
Property, plant and equipment written off	-	41
Financial assistance to subsidiaries	1,641	290
	44,497	107,812

