



# 2023 ANNUAL REPORT

SARAWAK ECONOMIC  
DEVELOPMENT CORPORATION

**SEDC**  
SARAWAK

PROSPERING SARAWAK  
TODAY FOR TOMORROW



# ANNUAL REPORT 2023

Sarawak Economic Development Corporation



The Sarawak Economic Development Corporation (SEDC) was established on 1st March 1972 as a state – owned statutory body with the general aim of promoting the commercial, industrial and socio-economic development of the State. SEDC was established under the Perbadanan Pembangunan Ekonomi Sarawak Ordinance (Sarawak Cap. 35), a law duly passed by the Sarawak State Assembly in accordance with the powers conferred on and delegated to the State Government of Sarawak under the Constitution of Malaysia.

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# CHAIRMAN'S MESSAGE

Dear Valued Stakeholders,

As we close another successful chapter in the Sarawak Economic Development Corporation's (SEDC) journey, I am filled with immense pride and gratitude for what we have achieved together in 2023. This year, we have continued to make significant strides in our mission to spearhead Sarawak's development to ensure economic prosperity, sustainable environment and social inclusivity, in line with Post COVID Development Strategy (PCDS 2030).

First and foremost, I would like to extend my heartfelt gratitude to our esteemed stakeholders for your unwavering trust and confidence in SEDC. Your support has been the cornerstone of our progress, enabling us to remain resilient amidst challenges, seizing opportunities to create lasting value and driving the success not only in our traditional sectors, such as tourism, quarry and mining, agro-food and real estate, but also in the new sectors including energy, manufacturing and consultancy.

I would also like to take this opportunity to convey our sincere gratitude to The Right Honourable Premier of Sarawak, YAB Datuk Patinggi Tan Sri (Dr.) Abang Haji Abdul Rahman Zohari bin Tun Datuk Abang Haji Openg. YAB Premier's steadfast support, visionary leadership, and invaluable guidance have been instrumental in shaping



SEDC's path forward. YAB Premier's trust in SEDC to contribute to Sarawak's socio-economic transformation continues to inspire us to reach greater heights.

In 2023, SEDC has accomplished several milestones that underscore our commitment to innovation, sustainability, and inclusivity. We have also undergone a successful transformation programme to strengthen our foundation and embrace new opportunities for growth. 2023 marked significant progress as we successfully navigated key phases of our transformation, aligning our strategies and operations to meet the evolving demands of Sarawak's socio-economic landscape. This ongoing journey which we intend to complete by 2027, is a testament to our commitment to excellence and sustainability. With each milestone, we reaffirm our dedication to fulfilling our desired future state and purpose of *Prospering Sarawak, Today for Tomorrow* and creating a brighter future for our beloved state.

These achievements would not have been possible without the dedication of our directors, leadership team, staff, and partners. Together, we have not only delivered strong performance across various divisions but also strengthened SEDC's reputation as a driver of progress for Sarawak.

As we prepare for the year ahead, I am confident that with your continued support, we will achieve even greater success in 2024 and beyond. Thank you once again for your trust, partnership, and commitment to SEDC's vision. Together, we will continue to make a positive and lasting impact.

**YBhg. Tan Sri Datuk Amar (Dr.) Haji Abdul Aziz bin Dato Haji Husain**  
Chairman

SECTION ONE

# CORPORATE INFORMATIONS

# CORPORATE BACKGROUND



## ESTABLISHED

As state agency on 1st March 1972 under Perbadanan Pembangunan Ekonomi Sarawak Ordinance (Sarawak Cap. 35)



## UNDER AUTHORITY

of The Premier of Sarawak in his capacity as the Minister-in-Charge, and under the purview of the Ministry of Economy (MOE), at the federal government level



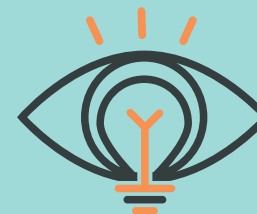
## PROMOTE

Commercial and Social Development in Sarawak



## MISSION

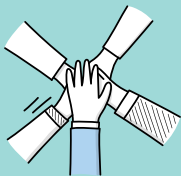
To venture into strategic businesses that contribute towards Sarawak's economic sustainability



## VISION

Trusted corporation in leading sustainable economic growth for Sarawak's prosperity

# SHARED VALUES



Teamwork



Innovation & Creativity



Caring



Quality

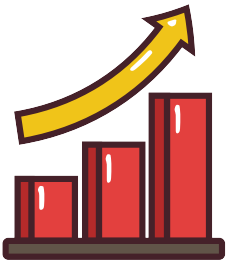


Professionalism



To Serve & Grow Together Through Integrity Initiatives

# CORPORATE OBJECTIVE



Promote economic development with emphasis on **PIONEERING** and **STRATEGIC** industries



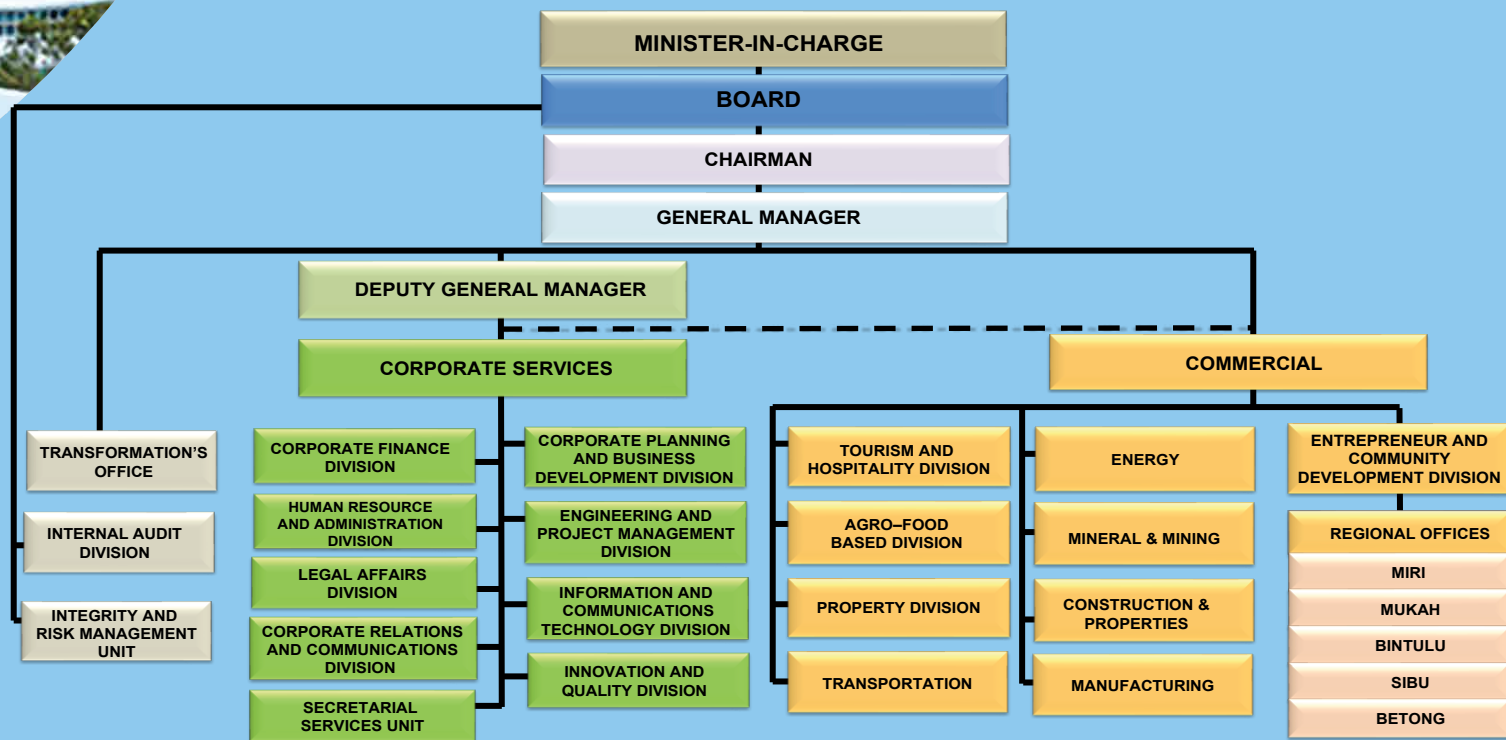
Undertake investments and **MANAGE COMMERCIAL** and **SOCIO-ECONOMIC** projects and **STRATEGIC** industries



Carry out socio-economic **PROGRAMMES** and **SCHEMES** for local entrepreneurs

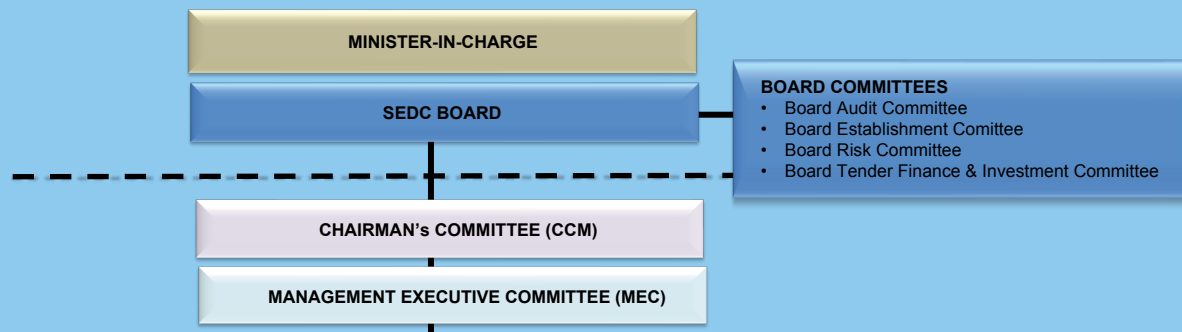


Develop and manage **SPECIAL PROJECTS** for the government



# ORGANISATIONAL STRUCTURE

# CORPORATE GOVERNANCE STRUCTURE



- BOARD COMMITTEES**
- Board Audit Committee
  - Board Establishment Committee
  - Board Risk Committee
  - Board Tender Finance & Investment Committee



# MEMBERS OF THE BOARD



**YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz bin Dato Haji Husain**  
Chairman



**YB Datuk Amar Haji Mohamad Abu Bakar bin Marzuki**  
State Secretary



**YBhg. Dato Sri Dr Haji Wan Lizozman bin Wan Omar**  
State Financial Secretary



**Yang Arif Dato Sri Talat Mahmood bin Abdul Rashid**  
State Attorney General



**YBhg. Datu Dr  
Muhammad Abdullah bin  
Haji Zaidel**  
Deputy State Secretary -  
Economic Planning Unit



**YBhg. Datu Laura  
Lee Ngien Hion**  
CEO - Development  
Bank of Sarawak



**YBhg. Datu Sr. Haji Zaidi bin  
Haji Mahdi**  
Permanent Secretary -  
Ministry of Natural Resources  
and Urban Development



**YBhg. Dato Dr Philip Raja**  
Medical Private Practitioner



**YBrs. Encik Boniface  
anak Edwin Manung**  
Senior Director (Management) -  
Ministry of Economy



**YBrs. Encik Ramlee  
bin Amat**  
Director -  
Ministry of Economy

## MEMBERS OF THE BOARD (Cont'd)



# LEADERSHIP TEAM



**YBhg Datu Haji Abdul Hadi bin Datuk  
Haji Abdul Kadir**  
*General Manager*



**Puan Hajah Rakayah Hamdan**  
*Deputy General Manager*



**Encik Yap Yien Chiang**  
*Director,  
Internal Audit Division*



**Encik Nelson Raon Kebing**  
*Director,  
Property Division*



**Encik Awang Nasfuddin  
Awang Hassan**  
*Head, Transformation Office,  
Director, Human Resource &  
Administration Division*



**Encik Leo Lanaiwong**  
*Director,  
Corporate Finance Division*



**Encik Sylvester Insor Lingan**  
*Director,  
Agro-Food Based Division*



**Cik Hajah Siti Nurazlina Dollah Ahmat Usop**  
*Director,  
Innovation & Quality Division*



**Ts. Tan Ngoh Lim**  
*Director,  
Information & Communications  
Technology Division*



**Encik Nikk Adam bin Haji Abdillah Kipalli**  
*Director,  
Entrepreneur and Community  
Development Division*



**Encik Mark James Santi Ferguson**  
*Director,  
Tourism & Hospitality Division*



**Cik Khartini Johari**  
*Head, Integrity & Risk Management  
Unit*



**Ir. Dr. Ting Sie Chun**  
*Director,  
Engineering & Project  
Management Division*



**Puan Judith Skinner**  
*Acting Director,  
Corporate Relations and  
Communications Division*



**Puan Hajah Rashidah Maideen**  
*Acting Director,  
Legal Affairs Division*



**Encik Billy Christian David**  
*Acting Director, Corporate Planning  
& Business Development Division*



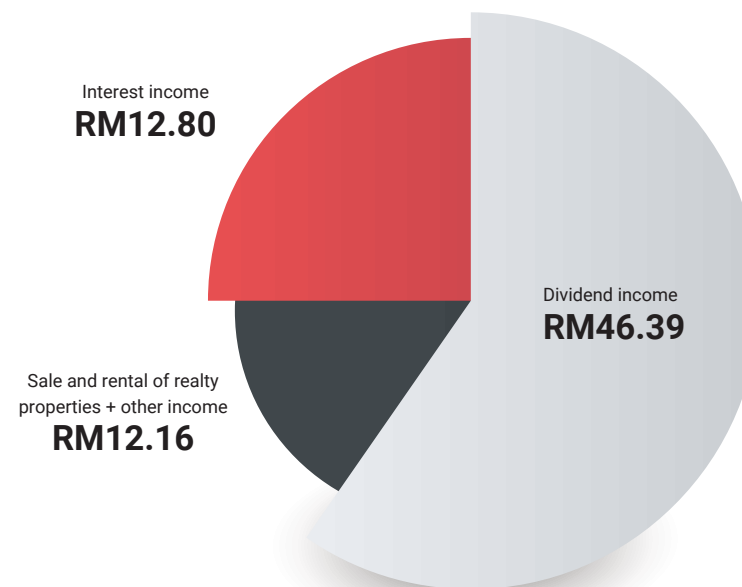
**Cik Nurul Nadia Rahmatullah Maricar**  
*Acting Head,  
Secretarial Services Unit*



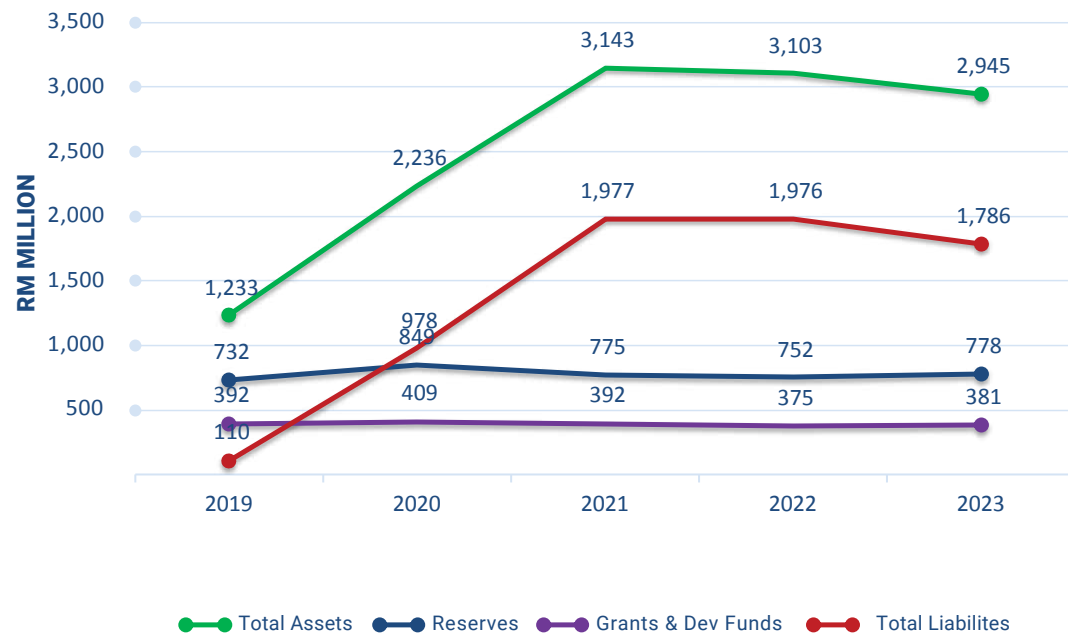
# FINANCIAL PERFORMANCE CORPORATION

Particulars	Audited 2023 (RM Mil)	Budget 2023 (RM Mil)	Variance (%)
Dividend Income	46.39	18.16	>100
Sale and Rental of Realty Properties + Other Income	12.16	8.77	39
Interest Income	12.80	7.35	74
<b>TOTAL</b>	<b>71.35</b>	<b>34.29</b>	<b>&gt;100</b>

## INCOME (CORPORATION) 2023 (RM MIL)



# SEDC (CORPORATION) FINANCIAL POSITION 2019 - 2023

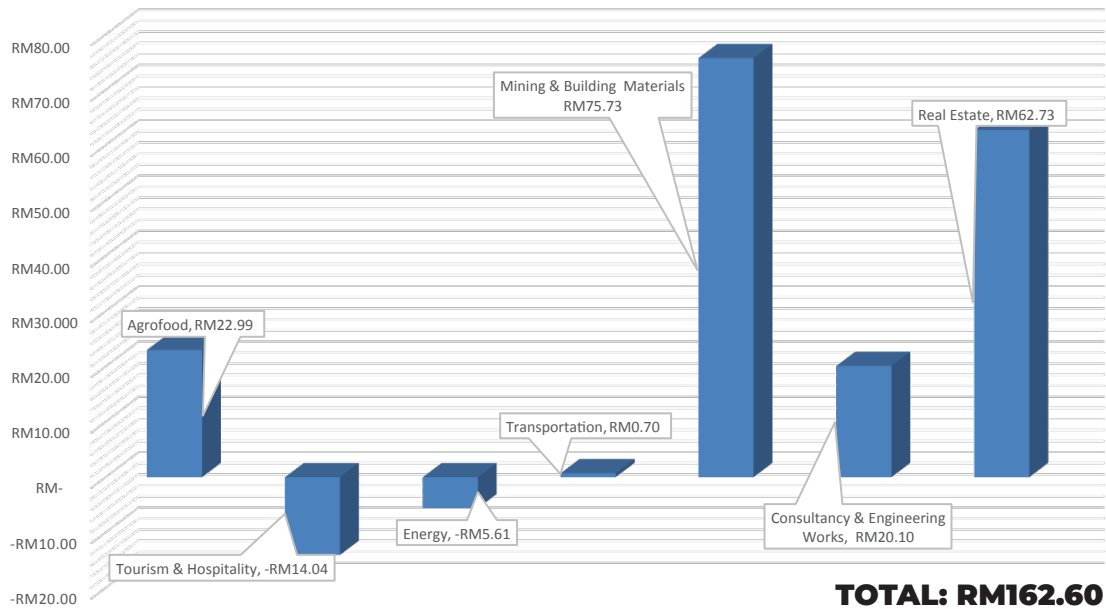


SECTOR	PROFIT BEFORE TAX (RM MIL)		
	AUDITED 2023	BUDGET 2023	VARIANCE (%)
AGROFOOD	(4,878)	17,193	(128%)
TOURISM & HOSPITALITY	(27,222)	8,310	(428%)
MINING & BUILDING MATERIALS	62,270	86,199	(28%)
CONSULTANCY & ENGINEERING WORKS	10,249	18,999	(46%)
REAL ESTATE	2,499	5,955	(58%)
TRANSPORTATION	10,422	801	1201%
ENERGY	(6,875)	(10,041)	32%
<b>TOTAL</b>	<b>46,465</b>	<b>127,416</b>	<b>(64%)</b>

## GROUP FINANCIAL PERFORMANCE 2023

Particulars	2024 Budget (RM Mil)	2023 Budget (RM Mil)
Income	69.51	48.88
Expenditure	62.47	54.54
<b>Opening Profit / (Loss) Before Tax</b>	<b>7.04</b>	<b>(5.66)</b>

## BUDGET 2024 GROUP (PROFIT BEFORE TAX - RM MIL)



An illustration showing several hands of different skin tones (light, medium, and dark brown) stacked together in a circle, symbolizing unity and teamwork. The hands are wearing various colored sleeves (brown, orange, grey, blue). A semi-transparent purple rectangular box is overlaid in the center of the image, containing the text 'GROUP OF COMPANIES' in a bold, yellow, sans-serif font.

# GROUP OF COMPANIES

# SUBSIDIARIES & ASSOCIATE COMPANIES

## TOURISM & HOSPITALITY

### 1 Hemisphere Corporation Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961  
Website : www.hemisphere.my

### 4 Sara Resorts Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 7 Sara Resorts Management Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 10 Bukit Saban Resort Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 2 Sara Urusharta Sdn Bhd

Unit R207, Level 2, Sarawak Plaza  
Jalan Tunku Abdul Rahman,  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-412150  
Fax : 082-255964

### 5 Damai Holdings Sdn Bhd (fka Sara Resorts Holdings Sdn Bhd)

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 8 Damai Beach Golf Course Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 11 Hemisphere Wellness Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 3 Damai Cove Resorts Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 6 Kuching Hotels Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 9 Damai Golf & Country Club Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961  
Website : www.damaigolf.com

### 12 Tanjung Datu Beach Resort Sdn Bhd (fka Damai Beach Resort Sdn Bhd)

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 14 Sejadu Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 16 Asia Vacations Club Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 18 Sara Great Horizon Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 20 Borsarmulu Resort Sdn Bhd

Level 3A, Wisma Bukit Mata Kuching,  
Jalan Tunku Abdul Rahman,  
93100 Kuching, Sarawak.  
Tel : 082-413877  
Fax : 082-244406  
Website:  
<https://www.marriott.com/en-us/hotels/myymu-mulu-marriott-resort-and-spa>

### 13 Sara Tourism & Leisure Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 15 Sara Worldwide Vacations Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-238007  
Fax : 082-248007

### 17 Permata Carpark Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961

### 19 Sarawak Cultural Village Sdn Bhd

9th Floor, SEDC Plaza  
Jalan Tunku Abdul Rahman  
93100 Kuching, Sarawak, Malaysia  
Tel : 082-416918  
Fax : 082-428824, 416961  
Website : www.scv.com.my

#### Legend:

1 - Subsidiary  
2 - Sub-subsidiary  
3 - Associate

# SUBSIDIARIES & ASSOCIATE COMPANIES

## AGRO-FOOD BASED

- 1 PPES Ternak Holdings Sdn Bhd**  
Menara SEDC, No 2, The Isthmus,  
93050, Kuching, Sarawak.  
Tel : 082-51555  
Fax: 082-551450
- 2 PPES Ternak Sdn Bhd**  
Lot 1641,Block 5 Sentah-Segu Land  
District, Siburan, 94700 Serian  
Division, Sarawak, Malaysia  
Tel: 082-860111  
Fax: 082-860222  
Website :  
<https://sarabif.com/about-us>
- 3 Rosewood Station PTY LTD**  
Level 3, Suite 303 405-411 Sussex  
Street, Sydney, NSW 2000, Australia  
Website :  
[www.rosewoodstation.com.au](http://www.rosewoodstation.com.au)
- 4 Hakanda Sdn Bhd**  
3rd-11th Floor, Menara SEDC, Lot  
2878, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551450
- 5 Kemudi Saling Sdn Bhd**  
No.36 Lot 1990, New Commercial  
Centre, Jalan Abang Galau, 97000  
Bintulu, Sarawak, Malaysia  
Tel : 086-332121  
Fax : 086-333395
- 6 Sara Spectrum Holdings Sdn Bhd**  
3rd-11th Floor, Menara SEDC, Lot  
2878, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel: 082-551555  
Fax: 082-551450
- 7 Carbon Supplies Sarawak Sdn Bhd**  
3rd-11th Floor, Menara SEDC, Lot  
2878, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551450
- 8 Sara HL Plantation Sdn Bhd**  
6th-11th Floor, Menara SEDC,  
Jalan Tunku Abdul Rahman,  
93100 Kuching, Sarawak, Malaysia.  
Tel : 082-416777v  
Fax : 082-424330
- 9 SEDC Nutreco Sdn Bhd (Sara Concrete Poles Sdn Bhd)**  
Sub Lot 25 (A2-2-25), Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia.  
Tel : 082-745315
- 10 PPES Aqua (Santubong) Sdn Bhd**  
3rd-11th Floor, Menara SEDC,  
Lot 2878, The Isthmus, Off Jalan  
Bako, 93050 Kuching, Sarawak,  
Malaysia Tel : 082-551555  
Fax : 082-551450
- 11 Eastern Empress Silk Sdn Bhd**  
3rd-11th Floor, Menara SEDC,  
Lot 2878, The Isthmus, Off Jalan  
Bako, 93050 Kuching, Sarawak,  
Malaysia Tel : 082-551555  
Fax : 082-551450
- 12 Hope Aspire Sdn Bhd**  
Level 3, No. 51 & 52,  
Block C2, Saradise Kuching,  
93350 Kuching, Sarawak, Malaysia  
Tel : 016-8793722  
Fax : 082-752799
- 13 SEDC Fisheries Sdn Bhd**  
Sub Lot 25 (A2-2-25), Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-745315
- 14 Sarawak Coconut Enterprise Sdn Bhd**  
3rd-11th Floor, Menara SEDC,  
Lot 2878, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551450
- 15 Good Harvest Plantation Sdn Bhd**  
No. 85 - 90, Pusat Pedada,  
Jalan Pedada, 96000 Sibiu,  
Sarawak.  
Tel: 084-3101920  
Fax: 084-330893
- 16 SPB PPES Karabungan Plantation Sdn Bhd**  
8th Floor, Wisma Naim, 2½ Mile,  
Rock Road, 93200 Kuching, Sarawak,  
Malaysia  
Tel : 082-233560  
Fax: 082-256560
- 17 SOP Karabungan Sdn Bhd**  
No. 124-126, Jalan Bendahara,  
P.O. Box 547, 98007 Miri, Sarawak.  
Tel : 085-436969  
Fax: 085-432929

### Legend:

- 1 - Subsidiary
- 2 - Sub-subsidiary
- 3 - Associate



# SUBSIDIARIES & ASSOCIATE COMPANIES

## OTHER SECTORS

### MINERAL & MINING

- 1 SEDC Resources Sdn Bhd**  
7th Mile, Kuching - Serian Road,  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-615605, 610226  
Fax : 082-615598  
Website : www.cahyamata.com
- 2 SEDC Quarries Sdn Bhd**  
7th Mile, Kuching - Serian Road,  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-615605, 610226  
Fax : 082-615598  
Website : www.cahyamata.com
- 3 SEDC Premix Sdn Bhd**  
Lot 353, Block 17,  
7th Mile Penrissen Road,  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-614208, 614209  
Fax : 082-614626  
Website : www.cahyamata.com
- 4 SEDC Premix (Miri) Sdn Bhd**  
Lot 353, Block 17,  
7th Mile Penrissen Road,  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-614208, 614209  
Fax : 082-614626  
Website : www.cahyamata.com
- 5 SEDC Premix (Betong) Sdn Bhd**  
Lot 353, Block 17,  
7th Mile Penrissen Road,  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-614208, 614209  
Fax : 082-614626  
Website : www.cahyamata.com
- 6 SEDC Concrete Product Sdn Bhd**  
Lot 353, Block 17, 7th Mile Penrissen  
Road, 93250 Kuching, Sarawak, Malaysia  
Tel : 082-614208, 614209  
Fax : 082-614626  
Website : www.cahyamata.com
- 7 Borneo Granite Sdn Bhd**  
Lot 71, Block 17, Kuching Central  
Land District 290, Pekan Batu 7  
(Kota Sentosa),  
93250 Kuching, Sarawak, Malaysia  
Tel : 082-615605, 610226  
Fax : 082-615598  
Website : www.cahyamata.com
- 8 Teratai Serasi Sdn Bhd**  
No. 131, 2nd Floor, Sublot 6, Block  
16, RH Plaza, Jalan Lapangan Terbang  
Baru, 93250 Kuching, Sarawak,  
Tel : 082-529733  
Fax : 082-529973
- 9 Bukit Piring Quarry Sdn Bhd**  
1st Floor, Lot 348, Section 50, Jalan  
Padungan Utara, 93100 Kuching,  
Sarawak, Malaysia  
Tel : 082-422959  
Fax : 082-429959
- 10 Stigang Quarry Sdn Bhd**  
Parcel Nos. 281-1-50, 51 & 52,  
Level 1, Block A, Taman Sri Sarawak  
Mall, 93100 Kuching, Sarawak,  
Malaysia  
Tel : 082-206811  
Fax : 082-252863
- 11 Permaisara Sdn Bhd**  
3rd-11th Floor, Menara SEDC,  
Lot 2878, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-551578  
Fax : 082-551560
- 12 Syarikat Pendu Quarry  
(Serian) Sdn Bhd**  
Wisma KK Sorento, 1st Floor  
1,3, 5 & 7, Lorong Pedada 20, Lot 9,  
96000 Sibu,  
Sarawak, Malaysia  
Tel : 084-316722  
Fax : 084-316592
- 13 IBZ Mineral Resources Sdn Bhd**  
Ground Floor, Sublot 22,  
Riveredge Commercial Centre,  
Jalan Tun Abdul Rahman Yaakub,  
93050 Kuching, Sarawak, Malaysia  
Tel : 013-8014749
- 14 DLLK Enterprise Sdn Bhd**  
D-32-2, 1st Floor, Block D, Yoshi  
Square, Lot 67, Section 66, KTL D,  
Jalan Pelabuhan, 93450 Kuching,  
Sarawak, Malaysia  
Tel : 014-3910438  
Fax : 082-337961
- 15 Innocement Sdn Bhd**  
1st Floor of Sublot 24, Lot 8504, Block  
18, Salak Land District, Petrajaya,  
93050, Kuching, Sarawak.  
Tel : 082-449920  
Fax : 082-529973

### ENERGY

- 1 SEDC Energy Sdn Bhd**  
2nd Floor, Parcel No. A2-2-24, Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-296826  
Website : www.sedcenergy.com

- 2 SEDC Gafung Sdn Bhd**  
2nd Floor, Parcel No. A2-2-24, Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-296826
- 3 Sarawak Medical Innovation  
& Technology Hub Sdn Bhd**  
1st Floor, Parcel No. A2-1-22, Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-745310
- 4 Borneo United Consortium  
Sdn Bhd**  
1st Floor, Parcel No. A2-1-22, Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 019-6261954
- 5 BUC Gas Marketing &  
Communications Sdn Bhd**  
1st Floor, Parcel No. A2-1-22, Raintree  
Square, The Isthmus, Off Jalan Bako,  
93050 Kuching, Sarawak, Malaysia  
Tel : 019-6261954
- 6 Sarawak Petchem Sdn Bhd**  
4th Floor, Menara SEDC, Lot 2878,  
The Isthmus, Off Jalan Bako,  
93050, Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551330

#### Legend:

- 1 - Subsidiary**
- 2 - Sub-subsidiary**
- 3 - Associate**

# OTHER SECTORS (cont's)

## TRANSPORTATION

- 1 Sarawak Metro Sdn Bhd**  
D-32-2, 1st Floor, Block D, Yoshi Square, Lot 67, Section 66, KTLD, Jalan Pelabuhan, 93450 Kuching, Sarawak, Malaysia  
Tel : 014-3910438  
Fax : 082-337961  
Website: www.mysarawakmetro.com

## CONSTRUCTION & ENGINEERING

- 1 PPES Works (Sarawak) Sdn Bhd**  
Level 4, Wisma Mahmud, Jalan Sungai Sarawak, 93100 Kuching, Sarawak, Malaysia  
Tel : 082-340588  
Fax : 082-340844  
Website : www.cahyamata.com
- 2 PPESW BPSB JV Sdn Bhd**  
Level 4, Wisma Mahmud, Jalan Sungai Sarawak, 93100 Kuching, Sarawak, Malaysia  
Tel : 082-340588  
Fax : 082-340844  
Website : www.cahyamata.com

- 3 PPES Works CCCC JV Sdn Bhd**  
Level 4, Wisma Mahmud, Jalan Sungai Sarawak, 93100 Kuching, Sarawak, Malaysia  
Tel : 082-340588  
Fax : 082-340844  
Website : www.cahyamata.com

- 4 CMS Property Management Sdn Bhd**  
Level 5, Wisma Mahmud, Jalan Sungai Sarawak, 93100 Kuching, Sarawak, Malaysia  
Tel : 082-237777  
Fax : 082-252652  
Website : www.cmsproperty.com.my

- 5 PPES Consults Sdn Bhd**  
1st Floor, Parcel No. A2-a-24 & A2-1-25, Raintree Square, The Isthmus, Off Jalan Bako, 93050 Kuching, Sarawak, Malaysia  
Tel : 082-286874

- 6 OPUS Consultants (Sarawak) Sdn Bhd**  
Menara SEDC, No. 2, The Isthmus, 93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551222

- 7 SEDC Properties Sdn Bhd**  
Menara SEDC, No. 2, The Isthmus, 93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551222

- 8 SEDC Castwell Sdn Bhd**  
Level 3-11, Lot 2878, The Isthmus, Off Jalan Bako, 93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551450

- 9 CMS Infra Trading Sdn Bhd**  
No. 2128, Sublot 2, Jalan Utama, Pending, 93450 Kuching, Sarawak, Malaysia  
Tel : 082-348950, 348951  
Fax : 082-348952, 345941  
Website : www.cahyamata.com

- 10 CMS Land Sdn Bhd**  
Level 5, Wisma Mahmud, Jalan Sungai Sarawak, 93100 Kuching, Sarawak, Malaysia  
Tel : 082-237777  
Fax : 082-252652  
Website : www.cmsproperty.com.my

### Legend:

- 1 - Subsidiary**
- 2 - Sub-subsidiary**
- 3 - Associate**

## OTHERS

- 1 SEDC Holdings Sdn Bhd**  
Menara SEDC, No. 2, The Isthmus,  
93050 Kuching, Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551222
- 2 SEDC Petchem Hub Sdn Bhd**  
3rd-11th Floor, Menara SEDC, No.2,  
The Isthmus, 93050 Kuching,  
Sarawak, Malaysia  
Tel : 082-551555  
Fax : 082-551222
- 3 Syarikat Sebangun Sdn Bhd**  
Lot 401, Blok 38, Kemena Industry  
Estate, Off Bintulu-Sibu Road, PO Box  
168, 97008 Bintulu, Sarawak,  
Malaysia  
Tel : 086-316569  
Fax : 086-315919  
Website : [www.sebangun.com](http://www.sebangun.com)
- 4 Fieldmart Care Sdn Bhd**  
Kilang B, Lot 755, Lorong Demak  
Maju 8, Demak Laut Industrial Park,  
93900 Kuching, Sarawak, Malaysia  
Tel : 082-433034  
Fax : 082-433352  
Website : [www.fieldmart.com.my](http://www.fieldmart.com.my)
- 5 Comerich Sdn Bhd**  
Ground Floor, Sublot 11,  
Metrocity Matang Commerical Centre,  
Section 65, KTL D, 93050 Kuching,  
Sarawak, Malaysia  
Tel : 082-332159, 332160, 332164  
Fax : 082-649226  
Website : [www.comerich.com.my](http://www.comerich.com.my)



SECTION TWO

# THE BOARD AND BOARD COMMITTEES

ANNUAL REPORT 2019

10

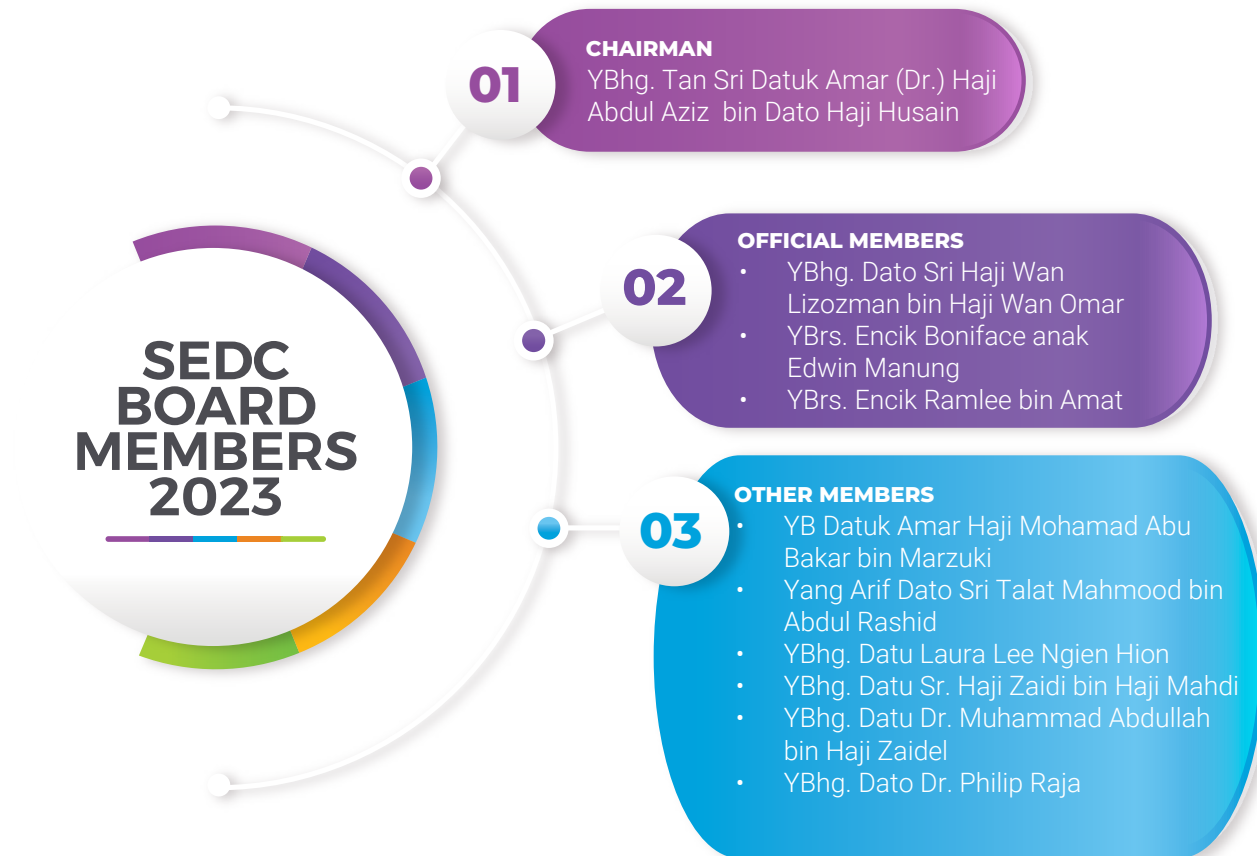


## Composition of the SEDC Board

Section 41(1) of the SEDC Ordinance provides that the Board of the Corporation shall consist of the following Members:

- Chairman
- Two official members, and
- Not less than three, but not more than eight other members

## BOARD OF SEDC



## MEETING HELD IN 2023

A total of eight (8) SEDC Board meetings were held as follows:

- SEDC Special Board Meeting No. 1 (24 February 2023)
- SEDC 196th Board Meeting (24 March 2023)
- SEDC Special Board Meeting No. 2 (26 April 2023)
- SEDC 197th Board Meeting (20 June 2023)
- SEDC 198th Board Meeting (19 September 2023)
- SEDC Special Board Meeting No. 3 (2 October 2023)
- SEDC Special Board Meeting No. 4 (16 November 2023)
- SEDC 199th Board Meeting (4 December 2023)

## THE RECORD OF ATTENDANCE TO THE MEETINGS IS AS FOLLOWS

Members	No. of Meeting Attended
YBhg. Tan Sri Datuk Amar (Dr.) Haji Abdul Aziz bin Dato Haji Husain	✓✓✓✓✓✓✓✓
YBhg. Dato Sri Dr. Haji Wan Lizozman bin Haji Wan Omar	✓✓✓✓✗✓✓✗
YBrs. Encik Boniface anak Edwin Manung	✓✓✓✓✓✓✗✗
YBrs. Encik Ramlee bin Amat	✗✗✗✗✗✗✓✓
YB Datuk Amar Haji Mohamad Abu Bakar Bin Marzuki	✗✓✗✓✗✗✓✗
Yang Arif Dato Sri Talat Mahmood bin Abdul Rashid	✗✓✗✓✗✗✓✗
YBhg. Datu Laura Lee Ngien Hion	✓✓✗✓✓✓✓✓
YBhg. Datu Sr. Haji Zaidi bin Haji Mahdi	✗✓✗✗✗✗✓✗
YBhg. Datu Dr. Muhammad Abdullah bin Haji Zaidel	✓✗✓✓✓✓✗✓
YBhg. Dato Dr. Philip Raja	✓✓✓✓✗✓✓✓

## BOARD ESTABLISHMENT COMMITTEE

### Composition of the Board Establishment Committee (BEC)

The Board Establishment Committee (BEC) was established in accordance with the provision in Section 16 of the SEDC Ordinance. The committee shall consists of the following members:

#### CHAIRMAN

One (1) Board Member of the Corporation

#### MEMBERS

At least two (2) Board Members of the Corporation or any other person or persons as the Corporation deems fit.

#### SECRETARY

Director of Human Resources & Administration

Members	Status of Membership
Yang Arif Dato Sri Talat Mahmud bin Abdul Rashid	Chairman
YBhg. Dato Sri Dr. Haji Wan Lizozman bin Wan Omar	Member
YBhg. Datu Haji Ismail bin Haji Mohamad Haris	Member
Director, Human Resources & Administration	Secretary

## DUTIES AND RESPONSIBILITIES

**This Board Establishment Committee shall be responsible for the following functions and duties:**

### 1.1 Appointment

- To approve appointment of all posts in the Managerial and Professional Group, Grade 48 and above or equivalent thereof.
- To recommend to the Board appointment to all posts in Premier Grade (Jusa C and above) or equivalent thereof.

### 1.2 Promotion of Employees

- To approve the promotion of employees to the Managerial and Professional Group, Grade 48 and above or equivalent thereof.
- To recommend to the Board promotion of employees to the Premier Grade (Jusa C and above) or equivalent thereof.

### 1.3 Establishment of New Post and Abolishment of Redundant Posts in the Managerial and Professional groups.

- To recommend to the Board to approve the establish/create new posts and schemes of service and to abolish any existing redundant posts in line with the Corporation's manpower requirements, subject to approval by the relevant authorities.

### 1.4 Establishment of New Posts and Abolishment of Redundant Posts in the Managerial and Professional groups.

- To recommend to the Board for the corporation to undertake reorganisation or organisational restructuring including the establishment of new or abolishment of existing redundant unit or division in line with the corporation's dynamic business needs.

### 1.5 Upgrading and Re-designation of Existing Posts

- To approve the upgrading and/or re-designation of posts for all schemes of service for submission and approval by relevant authorities.

### 1.6 Extended Sick Leave

To approve:

- Sick leave with full pay for a period exceeding 90 days up to 180 days at any one time or in a calendar year.
- Extended sick leave on half-pay not exceeding 90 days in a calendar year and further extended sick leave without pay not exceeding 90 days in one calendar year but with assistance allowance equivalent to half pay.
- Additional sick leave with full pay or half pay due to tuberculosis, leprosy, cancer and similar illness requiring a long recuperation period and certified by Medical Board.

### 1.7 Adoption of Government Circulars

- To approve/recommend adoption of Government circulars related to establishment matters, including employee benefits and privileges, provided that such circulars have been duly adopted by the State Government.

### 1.8 SEDC Human Resource Policy and Guidelines

- To approve/ recommend policies and guidelines related to Human Resource matters that may be recommended by the Management from time to time.

## BOARD AUDIT COMMITTEE (“BAC”)

### Composition of the Board Audit Committee

#### CHAIRMAN

YBhg. Datu Laura Lee Ngien Hion

#### MEMBERS

- YBhg. Dato Sri Dr.Haji Wan Lizozman Wan Omar
- YBhg. Dato Dr. Philip Raja
- YBrs. Encik Boniface Anak Edwin Manung

#### SECRETARY

Director, Internal Audit Division

The Corporation shall establish a Board Audit Committee consisting of:

- a Chairman;
- a Deputy Chairman (if any);
- not fewer than two (2) Members of the Corporation;
- any other person or persons as the Corporation deems fit, and
- a Secretary who shall be the Director of Internal Audit Division

Members of the Board Audit Committee shall be appointed by the Board of whom a majority shall not be persons having relationship which, in the opinion of the Board, would interfere with the exercise of independent judgment in carrying out the duties of the Board Audit Committee.

## Terms of Reference of Board Audit Committee

1. The primary functions of the Board Audit Committee (“BAC”) shall be to provide assistance to the Board in fulfilling its fiduciary responsibilities relating to corporate accountability and reporting practices for the Corporation and the following oversight objectives on the activities of the Corporation and its Group:
  - a. To assess the Group’s processes relating to its risks and control environment;
  - b. To oversee financial reporting; and
  - c. To evaluate the internal and external audit processes.
  
2. The Board Audit Committee (“BAC”) shall have the following authorities:
  - a. To investigate any activity within its terms of reference and shall have unrestricted access to both the internal and external auditors and to all employees of the Corporation and its Group; and
  - b. To obtain at the expenses of the Corporation and its Group, the resources that are required to perform its duties. The BAC may obtain external legal or other independent professional advice and seek any information it requires and to ensure the attendance of outsiders with relevant experience and expertise if it considers this necessary.
  
3. The main duties and responsible of the Board Audit Committee (“BAC”) shall include:
  - a. To oversee the internal audit function and approve the Annual Audit Plan;
  - b. To receive and accept/note Internal Audit Reports and to consider whether the findings and major management responses thereto are acceptable or otherwise;
  - c. To ensure affirmative action is taken by the auditee in respect of the Board Audit Committee’s decisions thereon;
  - d. To review the Corporation’s draft audited financial statements and the auditors’ report thereon prior to tabling thereof for adoption and/or approval by the Board Members;
  - e. To review internal control system including financial and accounting system and to support and recommend measures to improve internal controls;
  - f. To initiate special audit and investigation and consider findings arising from such audit and investigation.

## Meetings Held In 2023

In 2023, a total of six (6) BAC meetings were held and the record of attendance is as follows: -

MEMBERS	NO. OF MEETINGS ATTENDED
YBhg. Datu Laura Lee Ngien Hion	6/6
YBhg. Dato Sri Dr. Haji Wan Lizozman Wan Omar	3/6
YBhg. Dato Dr. Philip Raja	6/6
YBrs. Encik Boniface anak Edwin Manung	3/6

## Activities

1. Reviewed and approved the annual audit plan of Internal Audit Division for 2023, including its scope and coverage over the activities of the SEDC’s Headquarters, Regional Offices and Subsidiary Companies.
2. Reviewed and deliberated the audit reports of the Internal Audit Division vis-à-vis findings with regards to the system of internal control highlighted during the course of the audits and the responses from the management.
3. Reviewed and made recommendations of significant issues on the audited financial statements of the Corporation and the Group before tabling to the SEDC Board for deliberation.

# MANAGEMENT ACTION COMMITTEE ("MAC")

## TERMS OF REFERENCE:

### The MAC is aimed at enhancing the Audit Function with the objectives as follows:

- Greater and quicker attention can be given to issues highlighted in the Audit Report; and
- Through more regular review, management response could be monitored closely.

### The roles and responsibilities of MAC include:

- To provide assistance to the Board Audit Committee in fulfilling its fiduciary responsibilities accountability and reporting practices for the Corporation
- To maintain communication between the management, companies in the group, external auditors as well as internal auditors
- To investigate and report to Board Audit Committee on any issues with regard to the audit findings of the internal auditors
- To recommend measures to improve internal controls
- To perform other related duties as directed by the Board Audit Committee

## MEMBERS' COMPOSITION:

Chairman : General Manager (YBhg. Datu Haji Abdul Hadi Bin Datuk Haji Abdul Kadir)

Members : Deputy General Manager (Puan Hajah Rakayah Hamdan)

Director of Corporate Finance Division (Encik Leo Lanaiwong)

Director of Legal Affairs Division (Puan Rashidah Maideen)

Director of Human Resources & Administration Division (Encik Awang Nasfuddin Awang Hassan)

Director of Corporate Planning & Business Development Division (Encik Billy Christian David)



105th Board Audit Committee Meeting at Puteri Meeting Room, Damai Lagoon Resort (DLR), Santubong, Kuching



106th Board Audit Committee Meeting at Emerald Room, Level 11, Menara SEDC



91st Management Action Committee Meeting at Emerald Room, Level 11, Menara SEDC



93rd Management Action Committee Meeting at Emerald Room, Level 11, Menara SEDC

## BOARD RISK COMMITTEE (BRiC) MEETING

### Meeting held in 2023:

- 28th BRiC held on 6th March 2023
- 29th BRiC held on 2nd November 2023

### CHAIRMAN

YBhg. Datu Laura Lee Ngien Hion

### MEMBERS

- YBhg. Datu Sr. Zaidi bin Haji Mahdi
- YBhg. Datu Dr. Muhammad Abdullah Haji Zaidel
- YBrs. Encik Boniface anak Edwin Manung

### The Committee is responsible to:

- Review the context within which risk is managed in relation to the Group's strategic direction and objectives;
- Oversee, provide oversight and direction for the implementation of risk management in the Group, including consistent application of risk principles;
- Periodically review the Group's risk management framework and supporting structure, including:
  - Satisfy itself that the appropriate systems are in place to identify, assess and manage significant risks affecting the Group; and
  - Ensure that officers are clear as to their roles and responsibilities with regards to risk management
- Ensure effective implementation of risk management activities for the Group;
- Receive and review reports on significant risks affecting the Group and recommend how such risks are to be managed;
- Determine risk programs and priorities;
- Review Group risk profile; and
- Recommend to the Board on any matter or issue of significant importance relating to risk management for the Boards' decision or approval.



**SECTION THREE**

**CORE  
BUSINESSES &  
CORPORATE  
ACTIVITIES**

# CORE BUSINESSES



**TOURISM & HOSPITALITY**



**AGRO-FOOD  
BASED**



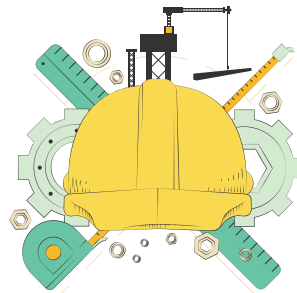
**MINERAL & MINING**



**ENTREPRENEUR  
& COMMUNITY  
DEVELOPMENT**



**PROPERTY**



**ENGINEERING &  
CONSTRUCTION**



**ENERGY**



**TRANSPORTATION**

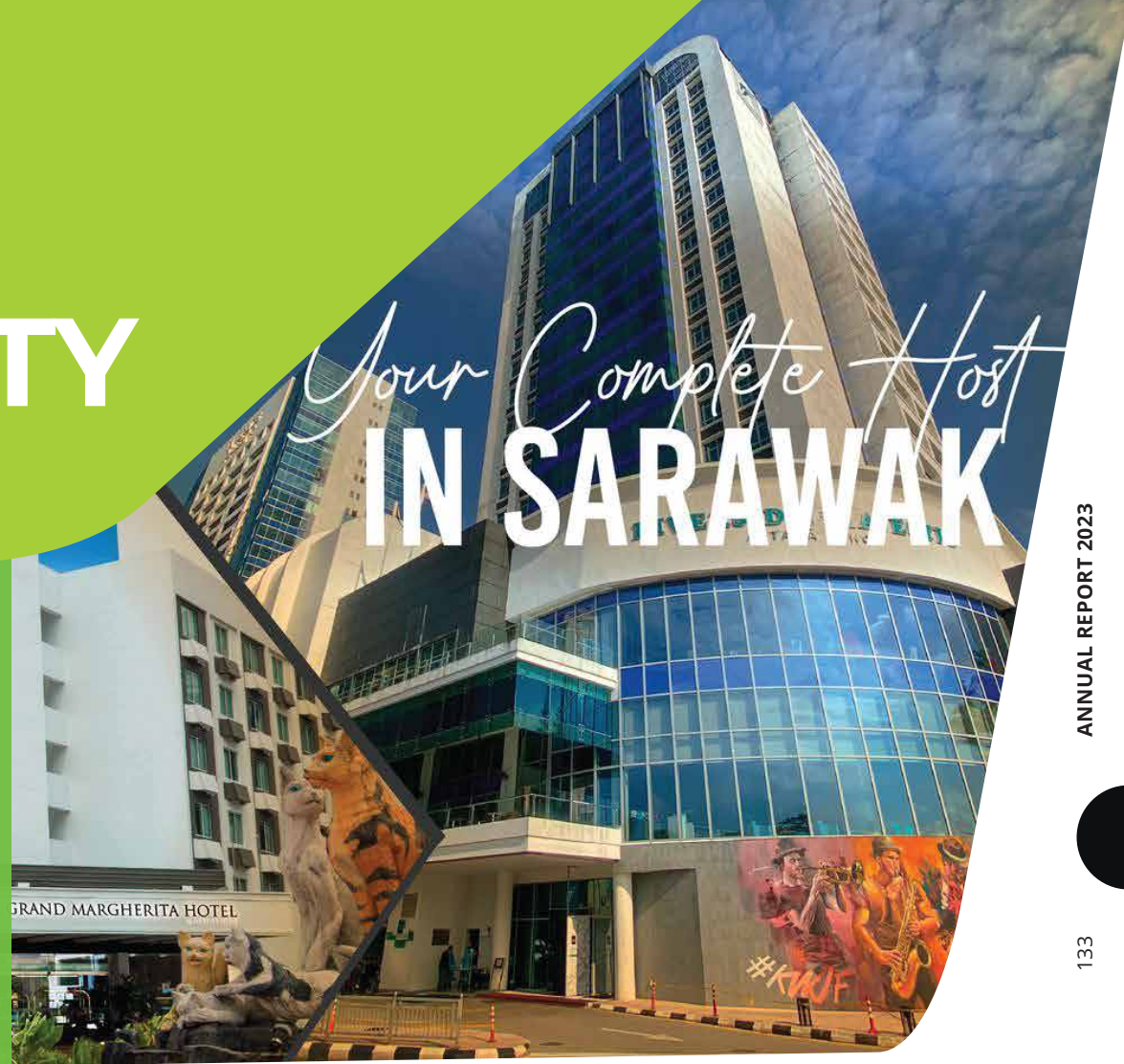
# TOURISM & HOSPITALITY

*Your Complete Host*  
**IN SARAWAK**

In 2023, Malaysia's tourism sector began to recover from the impact of the Covid-19 pandemic as travel restrictions were lifted and borders reopened, leading to a gradual increase in tourist arrivals. Sarawak, known for its rich cultural heritage and natural landscapes, targeted eco-conscious travellers and promoted destinations that were both safe and spacious, aiming to attract more visitors. Although recovery rates varied by region, the final quarter of 2023 saw significant improvement in travel demand, particularly from international tourists embarking on longer journeys, signalling a hopeful trend toward stabilisation in the tourism industry.

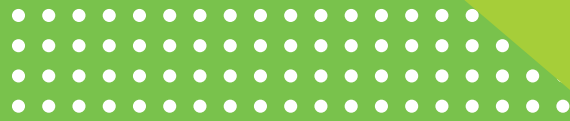
Despite these positive developments, the Tourism & Hospitality Division of SEDC recorded a Group Loss Before Tax (LBT) of RM23.75 million, which was more than 100% below its budgeted Profit Before Tax (PBT) of RM8.8 million. However, this performance marked an improvement from the previous year's Group LBT of RM38.63 million.

Out of the 16 operating companies within the division, one company exceeded its budget expectations, and six companies reported a Profit Before Tax.



## HEMISPHERE WELLNESS





## **SARAWAK CULTURAL VILLAGE**



**MALAY TOWN HOUSE**



**CHINESE FARMHOUSE**



**MELANAU TALLHOUSE**



**IBAN LONGHOUSE**

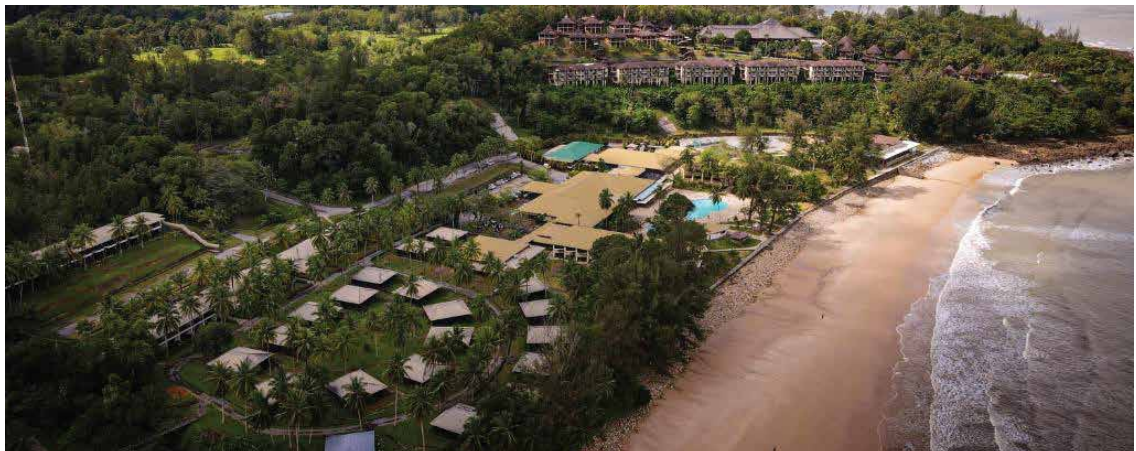
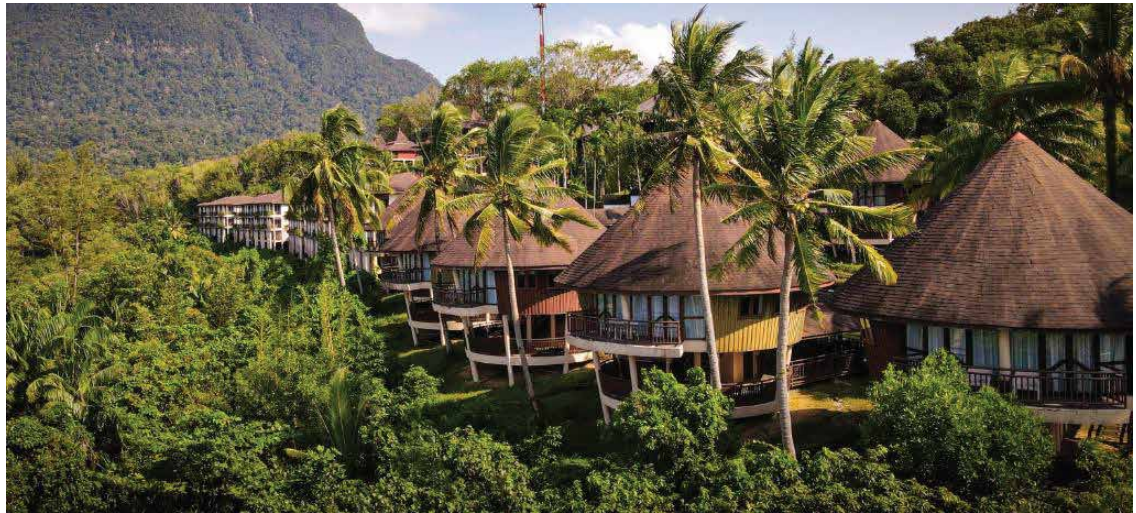
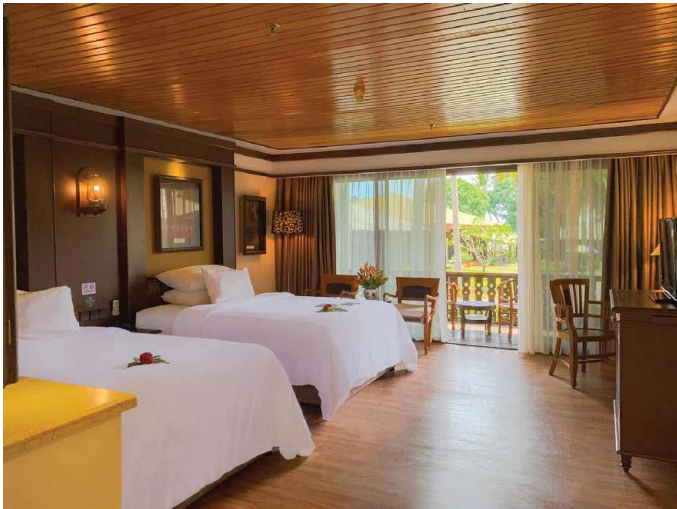


**LAKE PAVILLION**



**PENAN HUT**

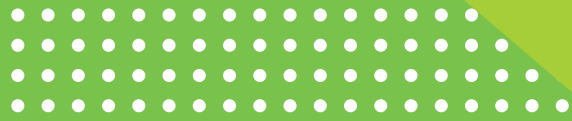
# DAMAI BEACH RESORT



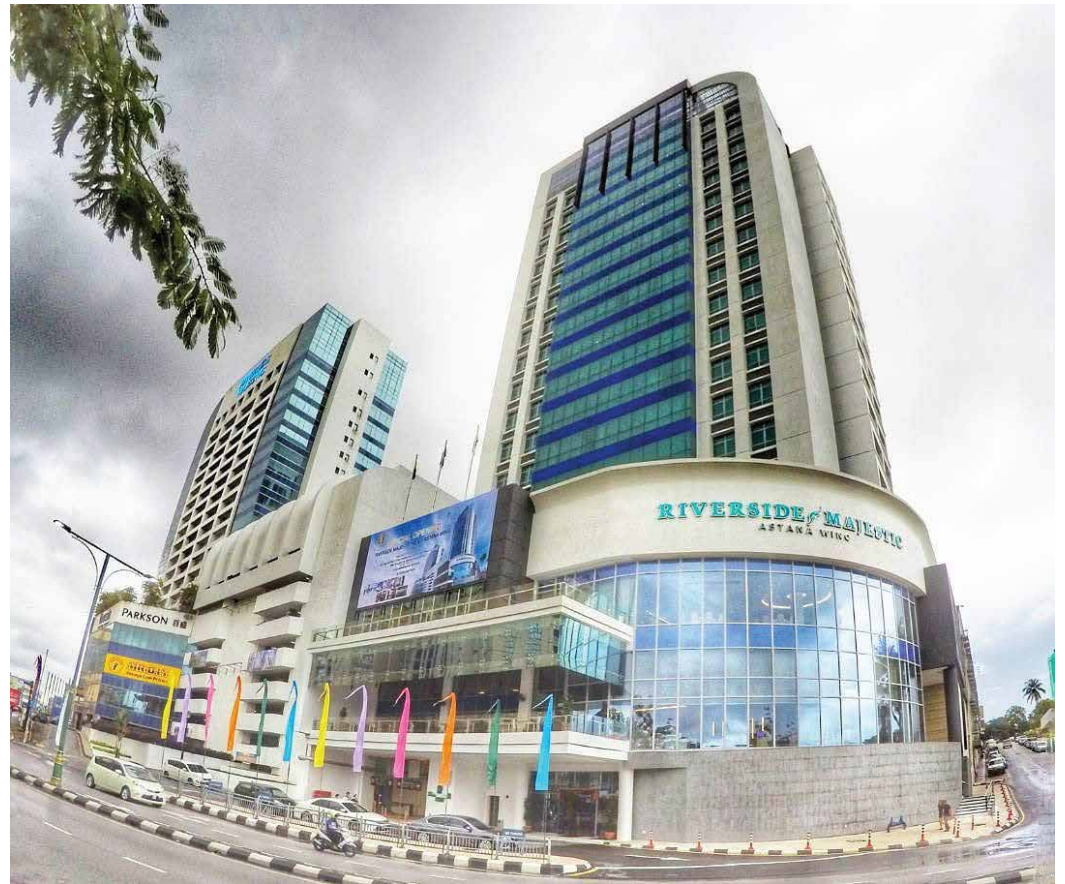


# GRAND MARGHERITA HOTEL





## RIVERSIDE MAJESTIC HOTEL



# AGRO-FOOD BASED





# HIGHLIGHTS & ACHIEVEMENTS

## CORNED BEEF PROCESSING PLANT AT HALAL ABATTOIR COMPLEX, SIBURAN



## RELOCATION OF SARA-BIF BINTULU BUTCHER SHOP AND WESTERN GRILL



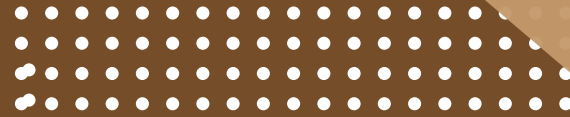


## PRODUCTION OF PELLETED CATTLE FEED



## ANIMAL FEED PRODUCTION

SEDC Nutreco is expanding into insect protein production as an alternative ingredient for poultry and aquaculture feed. The company also plans to produce organic fertiliser from agricultural biomass and pursue GMP certification to enhance customer satisfaction and support global market acceptance.



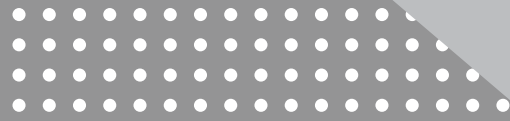
# MINERAL AND MINING



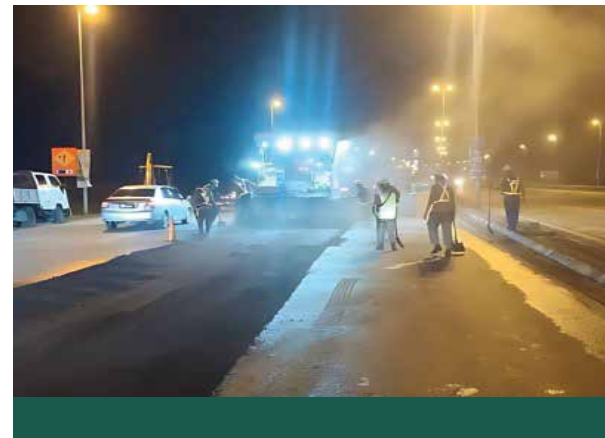
# POTENTIAL NEW QUARRY

## Bukit Tabau Quarry





# PROJECT BY DIVISIONS



**SAMARAHAN**

Road Name : Access Road to JBALB Headworks, Asajaya (Q1094)



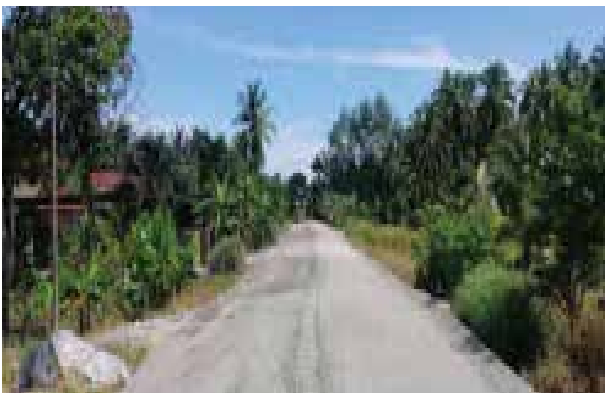
BEFORE



AFTER

**SAMARAHAN**

Road Name : Jalan Kampung Semera Q146



BEFORE



**BETONG**

Road Name : Jalan Debak/Dit/Blassau, Debak.



BEFORE



AFTER

**MIRI**

Road Name : Jalan Beluru Long Teru Trunk Road



BEFORE



AFTER



## LIMBANG

Road Name : Jalan Bukit Lubok



BEFORE



AFTER

# ENTREPRENEUR & COMMUNITY DEVELOPMENT

In 2023, ECD has assisted 15,067 beneficiaries with value of assistance of RM19,499,464.75.



## **PUSAT INKUBATOR DAN BIMBINGAN USAHAWAN (PIBU)**

*Pusat Inkubator Dan Bimbingan Usahawan (PIBU) in Long Lama was officiated by YB Encik Dennis Ngau ADUN N77, Long Lama*

24th March 2023





## **PUSAT INKUBATOR DAN BIMBINGAN USAHAWAN (PIBU)**

*Pusat Inkubator dan Bimbingan Usahawan (PIBU) in Sebuyau was officiated by YB Datuk Haji Julaihi bin Haji Narawi, ADUN N.27 Sebuyau & Minister of Utility and Telecommunication*

17th August 2023

## **SIGNING CEREMONY OF MEMORANDUM OF UNDERSTANDING**

Signing ceremony for Memorandum of Collaboration between Sarawak Economic Development Corporation (SEDC) and *Pertubuhan Keselamatan Sosial (PERKESO)*

1st August 2023



Signing ceremony for Memorandum of Understanding between Sarawak Economic Development Corporation (SEDC) and Velesto Energy Berhad

5th August 2023

**PROGRAM PENINGKATAN USAHAWAN BUMIPUTERA  
(PUTERA)**



Program Peningkatan Usahawan Bumiputera (PUTERA) benefited 1,050 participants in 2023



Handover ceremony of entrepreneur assistance for PUTERA at Long Lama 24th March 2023



Handover ceremony of entrepreneur assistance for PUTERA at Mulu 29th March 2023



20 mobile kiosks were delivered and handed over to Lubok Antu District Council as part of the PUTERA initiative 24th June 2023



Handing over of cheque for Program Usahawan Teknikal & Vokasional (USTEV), Program Graduan Ke Arah Keusahawaan (GERAK) and Skim Pinjaman Industri Kecil Dan Sederhana (SPIKS) in conjunction with the opening ceremony of Minggu Perusahaan Mikro, Kecil dan Sederhana (PMKS) Zon Sarawak 2023 at Coco Cabana Miri 24th June 2023

## **CAPACITY BUILDING (TRAINING)**



Kursus Pemantapan E-Dagang Usahawan SEDC was officiated by YBhg. Datu Haji Abdul Hadi bin Datuk Haji Abdul Kadir, General Manager of SEDC at Balairong Seri, Kubah Ria 1st August 2023

## PROMOTIONAL ACTIVITIES



SEDC Mini Entrepreneur and Sara-Bif Carnival was officiated by YB. Dato Sri Lee Kim Shin ADUN 76, Senadin, Minister of Transport Sarawak at SEDC Regional Office Miri 10th – 12th February 2023



SEDC Ramadan Bazaar is not only held in Kuching but also across Sarawak, in 9 other locations including UTC Kuching, Menara SEDC, Medan Niaga Sri Aman, Medan Niaga Sibul, Medan Niaga Bintulu, Medan Niaga Miri, Medan Niaga Marudi, Medan Niaga Limbang, and Medan Niaga Lawas 23rd March 2023



SEDC participated in *Pesta Buku Antarabangsa Kuala Lumpur* at World Trade Centre Kuala Lumpur, showcasing Penan handicraft products by Puan Monica Neyling from Mulu  
10th – 26th May 2023



SEDC participated in the Sarawak Independence 60th Anniversary Digital Program at Summer Shopping Mall, Samarahan  
14th – 18th July 2023

## **BUSINESS PREMISES**



The Reopening Ceremony of Rest, Recreation, and Commercial Centre Mid Layar (RRCC) Betong was officiated by YB Dato Gerald Rentap Jabu, ADUN N.36 Layar, Deputy Minister of Youth, Sports, and Entrepreneur Development of Sarawak  
20th August 2023

## **VISIT BY OTHER AGENCIES AND HIGHER LEARNING INSTITUTION**



Sharing session on SEDC's entrepreneur assistance for Bachelor of Business Administration students from UiTM Kedah

6th January 2023

## VISIT BY OTHER AGENCIES AND HIGHER LEARNING INSTITUTION (Cont'd)

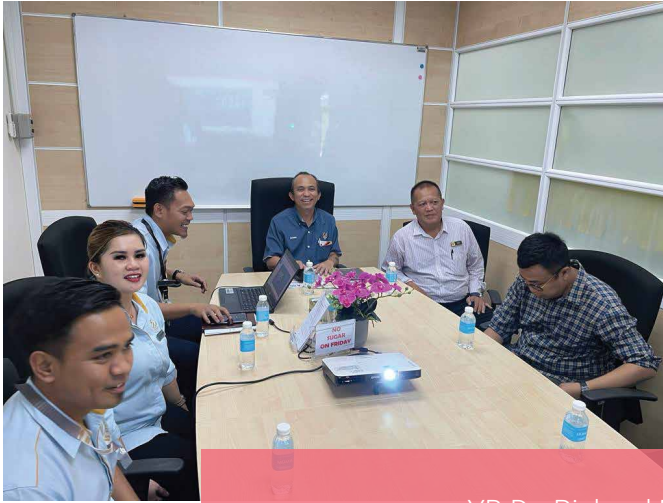


Datuk Seri Anwar Ibrahim, Prime Minister of Malaysia and The Right Honourable Datuk Patinggi Tan Sri (Dr) Abang Abdul Rahman Zohari Tun Datuk Abang Openg, Premier of Sarawak attended the *Program Jelajah Kerajaan Perpaduan - Kenduri Rakyat* which has positively impacted the tenants and entrepreneurs at Kubah Ria  
20th January 2023



YB Dato Hajah Hanifah Hajar Taib, Member of Parliament for P.213 Mukah and Deputy Minister of Economy Malaysia, made a working visit to the SEDC Mukah Regional Office  
25th February 2023

## VISIT BY OTHER AGENCIES AND HIGHER LEARNING INSTITUTION (Cont'd)



YB Dr. Richard Rapu, the Member of Parliament for Betong, made a working visit to the SEDC Betong Regional Office.  
2nd May 2023



YB Tuan Haji Rashidi Bin Zainol, Penang State Exco, and his delegation visited SEDC Sarawak and were briefed on its role in Sarawak's economic and entrepreneur development.  
10th October 2023

# PROPERTY DIVISION





New Tenant at Menara SEDC: Samsung Engineering, along with the installation of a TV panel in the building's lobby

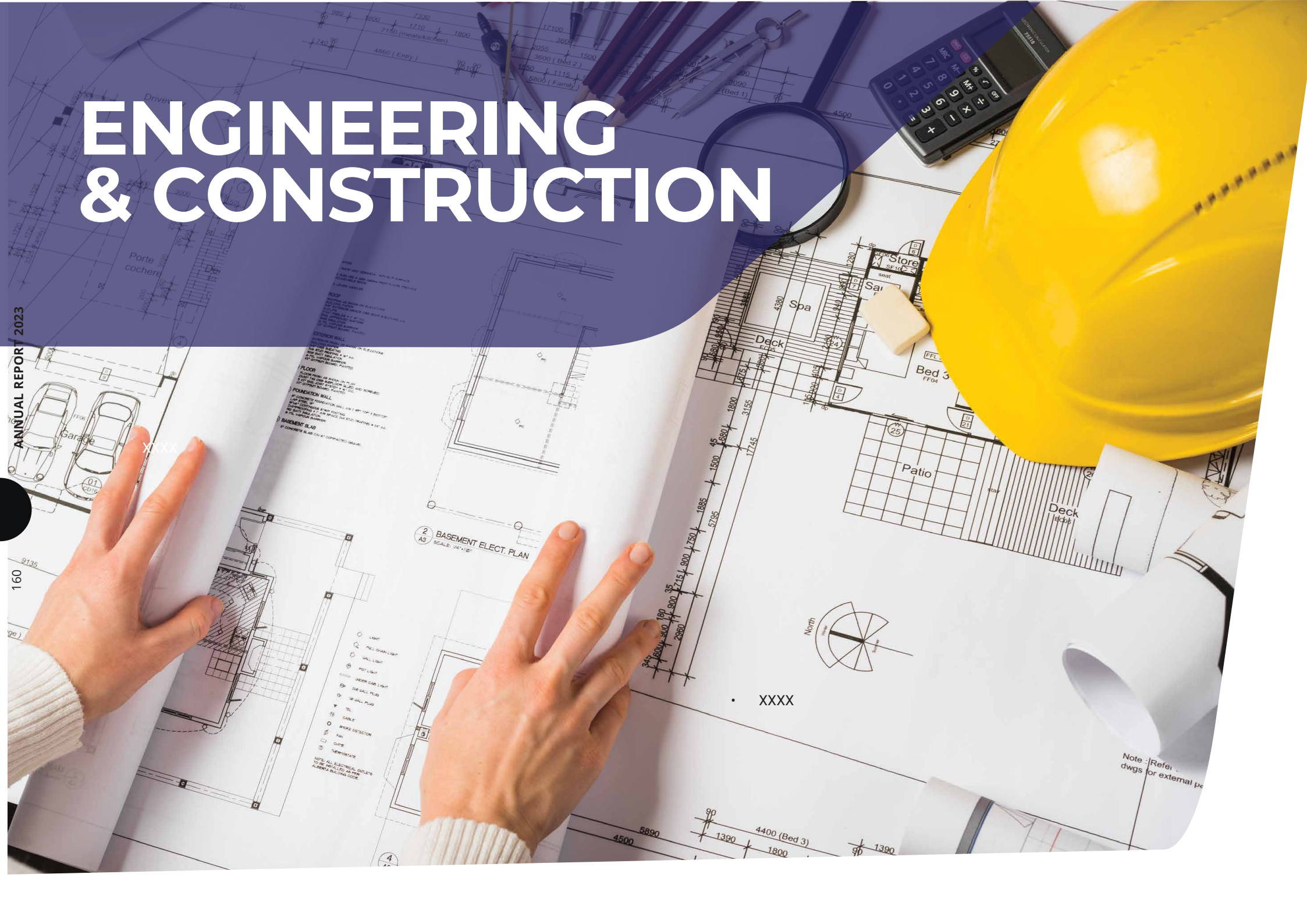
## GROUNDBREAKING CEREMONY OF MARUDI HOTEL



2023 marked a significant milestone for our property sector, with the groundbreaking of Marudi Hotel on 30th September 2023, officiated by YAB Tan Sri Datuk Patinggi Abang Haji Abdul Rahman Zohari bin Tun Abang Haji Openg, Premier Sarawak

# ENGINEERING & CONSTRUCTION

ANNUAL REPORT 2023



- LIGHT
  - WALL SWITCH
  - WALL LIGHT
  - FLOOR LIGHT
  - DOWN CAB. LIGHT
  - THE WALL PLUG
  - THE WALL PLUG
  - TEL
  - CABLE
  - BREAK DETECTION
  - MAN
  - GFIPE
  - DEMONSTRATE
- NOTE: ALL ELECTRICAL OUTLETS TO BE INSTALLED AS PER ALBERTA BUILDING CODE.

2 BASEMENT ELECT. PLAN  
A3 SCALE: 1/4"=1'-0"



XXXX

Note: Refer to external drawings for external parts.



## 2023 HIGHLIGHTS & ACHIEVEMENTS



### PROPOSED JALAN SULTAN TENGAH ROAD UPGRADING AND NEW BRIDGE OVER SUNGAI SANTUBONG WITH DIGITAL CONSTRUCTION

Adoption of building information modeling (BIM) throughout the project life cycle. This digital representation is integrated with the facility management to create detailed digital representations that are managed in a real-time collaboration.

#### Assessment Result

Congratulations!

Recommend for : **Certification**



#### BIM ISO 19650-1&2

Certification of BIM ISO will create a set of process, communication and analyse in digital transformation environment for project implementation and engineering services.

# ENGINEERING

## PROJECTS

NO	PROJECT TITLE	CPC	DLP
1	Proposed Cleaning & Repainting of External Wall of Puteri Wing RMH, Riverside Shopping Complex, GMH, Sarawak Plaza & Old Menara SEDC	04.1.2023	04.1.2024
2	Proposed Refurbishment of Riverside Majestic Hotel Puteri Wing	21.12.2022	15.12.2023
3	Upgrading of Rest and Recreational Commercial Centre ("R&R") Mid Layar Betong	06.03.2023	06.03.2024
4	Proposed Enhancement Works At Medan Niaga Gedong, Lot 1104, Block 20, Sedilu Gedong Land District, Simunjan	01.08.2023	01.08.2024
5	Proposed Repair Works at SEDC Food Court on Lot 241, Lawas, Sarawak.	04.07.2023	04.01.2024

NO	PROJECT TITLE	CPC	DLP
6	Proposed Repair Works at SEDC PIBU Long Lama, Miri, Sarawak.	31.08.2023	13.03.2024
7	Proposed Enhancement Works to Existing Medan Niaga Permaidani Kampung Boyan-Gersik-Sourabaya (BGS-Phase 2)	09.08.2023	09.08.2024
8	Proposed Repair Works at Pusat Inkubator and Bimbingan Usahawan and Regional Office Sibu At Lot 2852 and 2853, Queensway Commercial Center, Sibu	21.09.2023	21.03.2024
9	Proposed Rectification Works at Sublots 18 (Daro Shoplots), Block 23 Jemoreng Land District, 96200, Daro Sarawak. (Re-Quote)	05.09.2023	05.03.2024
10	Proposed Repair and other associated works at R&R Mid Layar, Nanga Spak, Betong Division	02.11.2023	02.05.2024



External painting works



New retail shop



Pylon signage Mid Layar

**Project:**

Upgrading of Rest and Recreational Commercial Centre (R&R) Mid Layar Betong

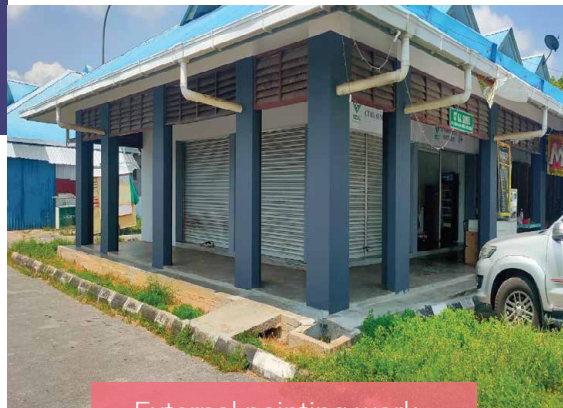
**Project:**  
Proposed Enhancement Works  
at Medan Niaga Gedong, Lot  
1104, Block 20, Sedilu Gedong  
Land District, Simunjan



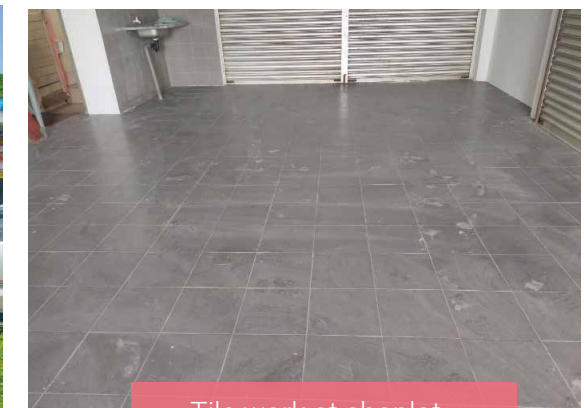
Pylon signage



New shoplot signage



External painting work



Tile work at shoplot



External painting works



Installation of safety grills



Repair works of the kitchen countertop

**Project:**

Proposed Repair Works at SEDC Food Court, Lot 241, Lawas, Sarawak

**Project:**

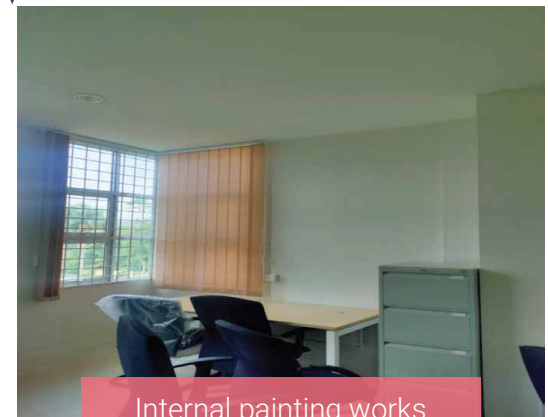
Proposed Repair Works at Pusat Inkubator And Bimbingan Usahawan and Regional Office Sibul at Lot 2852 And 2853, Queensway Commercial Center, Sibul



Repair ceiling at PIBU Sibul



Exterior painting works



Internal painting works



Food court at Gersik BP



New roofing at Boyan BP



Food court at Gersik BP

**Project:**

Proposed Enhancement Works to Existing Medan Niaga Permaidani Kampung Boyan-Gersik-Sourabaya (BGS-Phase 2)



External painting works & new signage



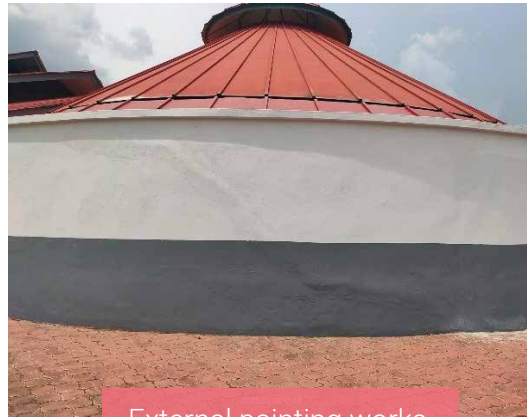
External painting works & new signage

Proposed Rectification Works at Sublot 18:  
(Daro Shoplots), Block 23 Jemoreng Land District,  
96200, Daro, Sarawak





Replacement of gutter, fascia board and downpipe completed



External painting works



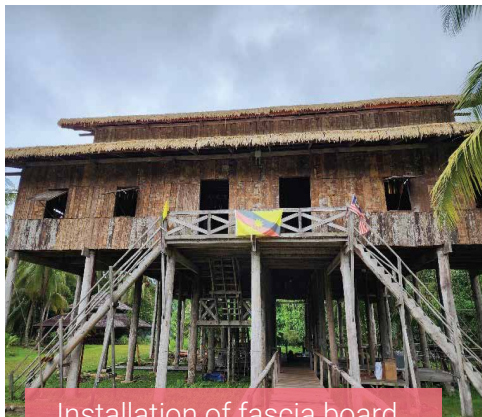
Roofing repair works



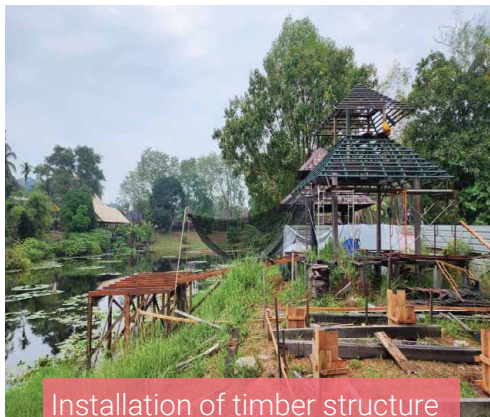
Replacement of G.I gutter

**Project:**  
Proposed repair and other associated works at R&R Mid Layar, Nanga Spak, Betong Division

**Project:**  
Completion of remaining works for the proposed upgrading and improvement works at Sarawak Cultural Village (roof and associated works package)



Installation of fascia board at Melanau Tall House



Installation of timber structure work at jetty in progress



Installation of the tree bark at Melanau Tall House in progress



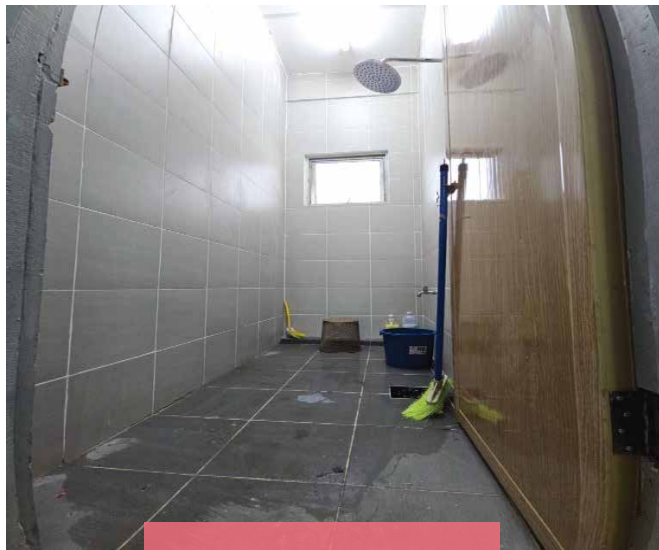
Installation of new PVC ceiling panel completed (Budaya Restaurant)



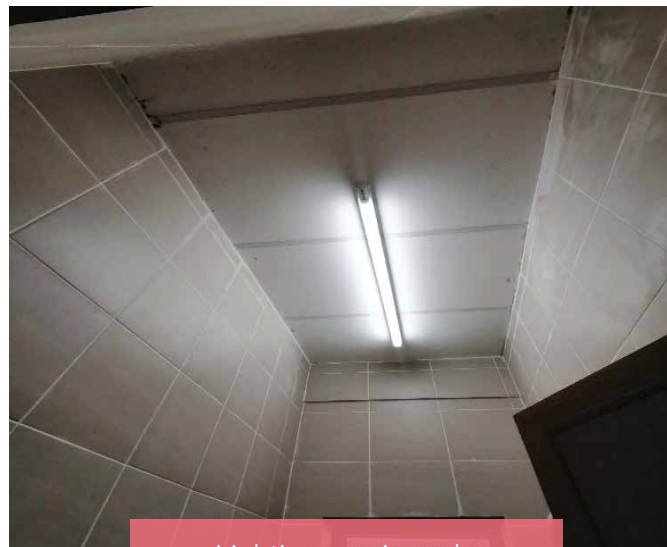
Ceiling repair works

**Project:**

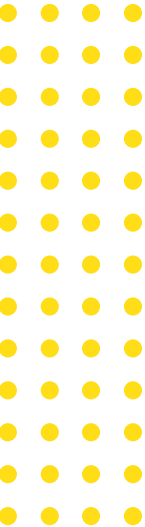
Proposed maintenance works at  
Shoplot 723 and SEDC Regional  
Office Mukah, Mulajaya  
Shophouses, Block 52, Mukah Land  
District, 96400 Mukah, Sarawak  
(Re-Quote)



Toilet repair works



Lighting repair works





Cleaning of external wall in progress

**Project:**

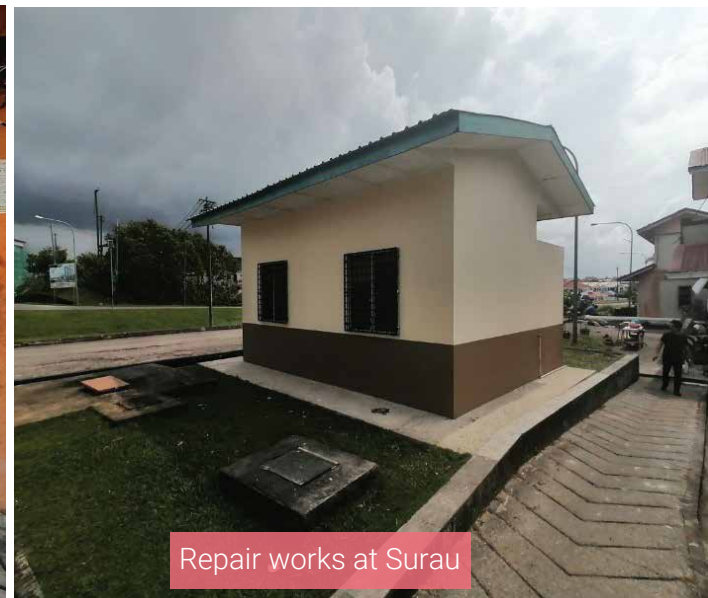
Proposed maintenance works for Sublot 7, 10 and 11 Metrocity Matang New Township, Kuching, Sarawak

**Project:**

Proposed maintenance works at Medan Selera Bintulu at Lot 7434- 7461, Block 31, Jalan Sultan Iskandar, Kemena Land District, Bintulu, Sarawak



Repair works at Shop Lot C22 in progress



Repair works at Surau

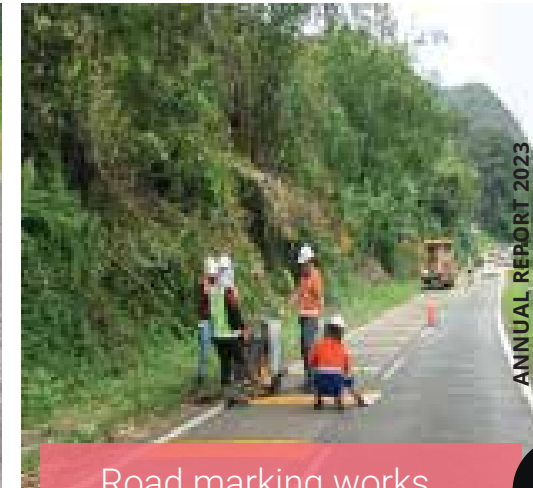
# PPES (SARAWAK) WORKS SDN BHD

## ON-GOING PROJECTS

- Performance-based contract for the long-term management and maintenance of state roads [Jalan Raya Negeri (JRN) In Sarawak] – Package 1 (Kuching, Serian, Samarahan, Kapit, Sibul and Sarikei Division).



Pothole patching works



Road marking works



Clear road reserve works



- Utilities relocation works ("URW") subcontract works for permanent water relocation work for WPC06 from Ch8+800 to Ch37+300 for Sebangkoi section and from Ch37+300 to Ch64+486 for Sarikei section.



Pipe laying works carried out by the site team



## PPESW BPSB JV Sdn Bhd

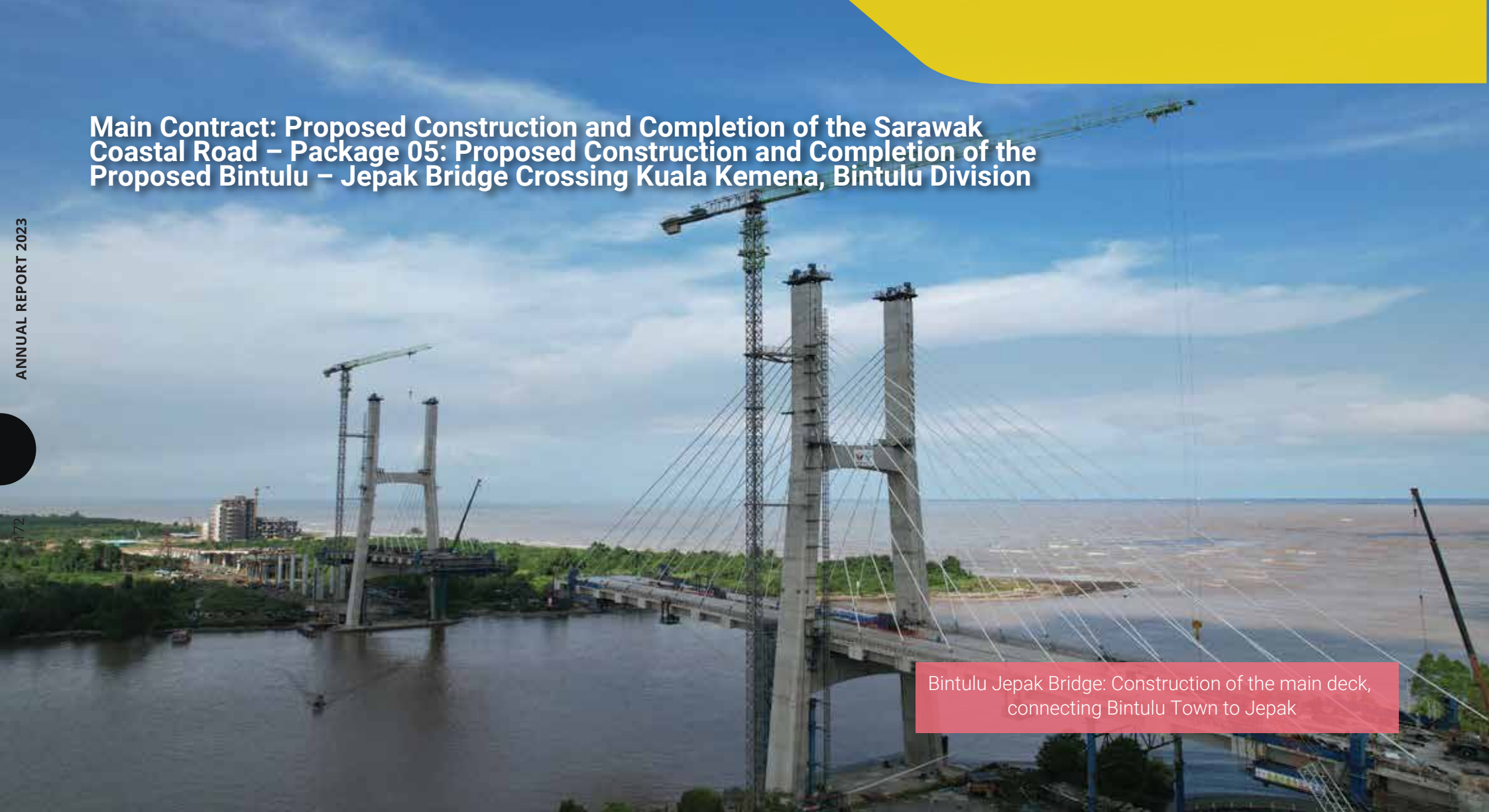
Main Contract: Development and Upgrading of the Proposed Pan Borneo Highway (PBHS Phase 1)  
- WPC06 Sg Awik to Bintangor Junction



Road stud marking works



**Main Contract: Proposed Construction and Completion of the Sarawak Coastal Road – Package 05: Proposed Construction and Completion of the Proposed Bintulu – Jepak Bridge Crossing Kuala Kemena, Bintulu Division**

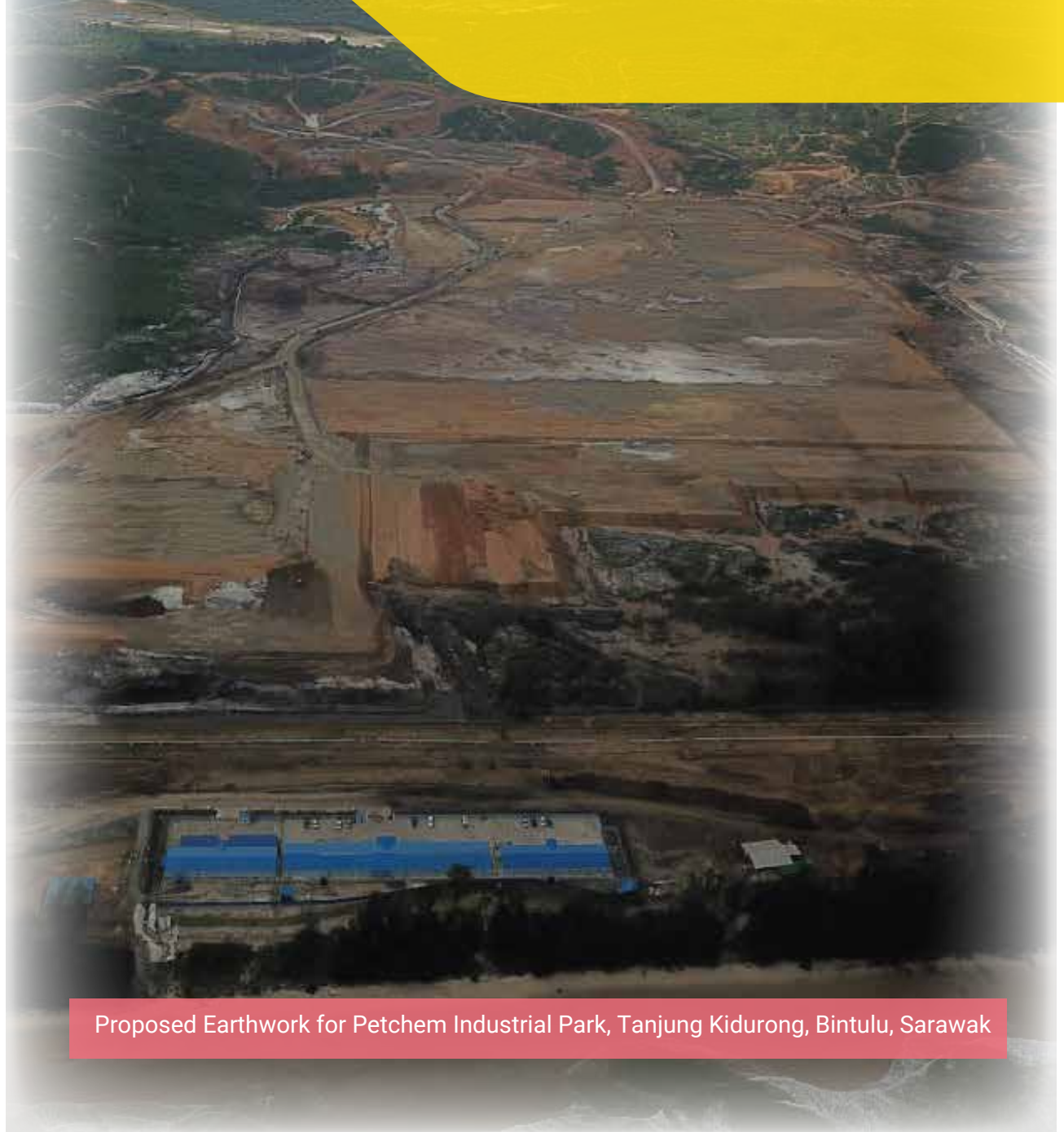


Bintulu Jepak Bridge: Construction of the main deck, connecting Bintulu Town to Jepak



## **PROJECT UNDER DEFECTS LIABILITY PERIOD (DLP)**

The following project has been successfully completed and the Certificate of Practical Completion (CPC) has been issued



Proposed Earthwork for Petchem Industrial Park, Tanjung Kidurong, Bintulu, Sarawak



**Completed Borneo Cultural Museum, Sarawak**

The Design and Build (D&B) project for the proposed Sarawak Borneo Cultural Museum and Heritage Trail received the Certificate of Make Good Defects (CMGD) on 24th March 2023



Stage 1 of the LTMM of State Road (Jalan Kampung): Proposed implementation of road inventory, field data collection, condition rating, traffic survey & system development for Zone 1



ID: 672902180276258 - BUKIT PUNDAJACT KPG KERT KE KPG MUGAH LAMA)  
Date: 12/4/2021 3:07:11 PM  
FrameNo: 60  
Section: 1  
Distance: 0.400km  
SubDistance: 0.400km  
Camera: Canva Camera  
GPS (vehicle): 1.17755507, 110.85754989, 15.9



Road Inventory Data Survey works

# ENERGY

## SEDC ENERGY (SEDCE) ACTIVITIES IN 2023

### MICROALGAE INITIAL COMMERCIAL PLANT (ICP) DEVELOPMENT

It has been a productive year for SEDCE in 2023, with most projects are taking its first step forward. The year began with the SEDCE signing an agreement with Petronas Research Sdn Bhd. on 19th January 2023

This collaboration aims to develop technology for growing, collecting, and extracting crude algae oil, which will then be processed into Sustainable Aviation Fuel (SAF)

### PETROS MFS DARO

The year also saw the first PETROS Multifuel Station (MFS) launched on 19th March 2023 in Daro. MFS Daro, is the first rural station with the PETROS brand, setting precedence of SEDCE in the downstream oil & gas retail business. MFS Daro is also the first Dealer Owned, Dealer Operated (DODO) station paving more of such stations to come



PETROS MFS Daro was officially launched by YAB Premier Datuk Patinggi Tan Sri (Dr) Abang Zohari. During the event, SEDC Chairman Tan Sri Datuk Amar Dr Abdul Aziz Husain highlighted that the DODO stations will serve both ICE vehicles and future EVs, supporting the transition to zero-carbon transportation

## AIRBUS A220-300 airBaltic FLIGHT FUELED WITH SAF

SEDC Energy facilitated the flight of YAB Premier, The Right Honourable Datuk Patinggi Tan Sri (Dr) Abang Haji Abdul Rahman Zohari bin Tun Datuk Abang Haji Openg, from Kuching to Langkawi on an airBaltic Airbus A220-300 using a blend of Sustainable Aviation Fuel (SAF). The Premier and Sarawak delegates were en route to the Langkawi International Maritime and Aerospace Exhibition (LIMA 2023)

This milestone followed the signing of a tripartite Memorandum of Understanding (MoU) on 22nd May 2023 between Aerospace Malaysia Innovation Centre, Petronas Research Sdn Bhd, and SEDC Energy Sdn Bhd



## PROJECT H2ORNBILL JOINT DEVELOPMENT AGREEMENT

On 25th October 2023, SEDC Energy (SEDCE) signed a Joint Development Agreement (JDA) with Sumitomo Corporation and ENEOS to advance Project H2ornbill

SEDCE will lead the technical aspects of hydrogen production, focusing on integrating and optimising energy procurement to ensure efficient execution, with the target of commencing production by 2030

## H2BISCUS FRONT END ENGINEERING DESIGN (FEED) CONTRACT SIGNING

SEDCE entered the Front-End Engineering Design (FEED) Contract with Samsung Engineering on 16th October 2023. Based on this FEED, this will lead to the final investment decision (FID) stage where upon approval engineering, procurement, and construction (EPC) is expected

## YAB PREMIER VISITS SEDCE BIO ALGAE SITE

On 15th June 2023, YAB Premier The Right Honourable Datuk Patinggi Tan Sri (Dr) Abang Haji Abdul Rahman Zohari bin Tun Datuk Abang Haji Openg witnessed the signing of a Heads of Agreement (HOA) between SEDC Energy Sdn Bhd and Resintech Plastics (Sarawak) Sdn Bhd for the manufacture of algae tanks



### PROJECT BIO-ALGAE IPP

- Temporary site set up at Tanjung Kidurong, Bintulu (less than 10 acres)
- 22nd December 2023 - Produced the first drop (300ml) of Crude Algae Oil (CAO) for further optimisation of the extraction process and evaluation for market seeding.



### PROJECT H2ORNBILL

- Joint Development Agreement signed 25th October 2023. (SEDCE, Sumitomo Corp, ENEOS)
- Kick Off Meeting for Front End Engineering Design held on 14th-15th December 2023.



SARAWAK H2BISCUS GREEN HYDROGEN & AMMONIA PROJECT  
**FEED Kick-Off Meeting**



## PROJECT H2BISCUS

- Project Development Agreement signed: 13th June 2023 (SEDCE, Samsung Engineering, Lotte Chemical, POSCO & KNOG)
- Upstream FEED Contract signed: 16th October 2023 (SEDCE, Samsung)
- FEED Kick-off Meeting in Seoul: 23th-24th November 2023



## PETROS MFS COCO - DARUL HANA CONSTRUCTION OF H2 ONSITE PRODUCTION PLANT

- Construction of H2 production - 19th June 2023
- First gas of H2 from BOP - 31st October 2023



## PETROS MFS COCO - DARUL HANA CONSTRUCTION OF H2 ONSITE PRODUCTION PLANT

Construction of on site H2 production plant that is designed to produced hydrogen at 150kg daily. This complements the flagship MFS supply chain where the station is designed to provide conventional fuel, EV charging and hydrogen dispensing

# TRANSPORTATION



## INTRODUCTION OF SARAWAK METRO SDN BHD

### Kuching Urban Transportation System (KUTS)

- Brief Introduction of KUTS project
- The activities of Sarawak Metro Sdn Bhd and KUTS Project in 2023

### Hydrogen Bus

- Brief Introduction of Hydrogen Bus
- The hydrogen bus routes & schedule
- Statistics on H2 Bus Ridership in 2023
- Milestones of the H2 Bus in 2023

### Socio-Economic Enhancement Development (SEED) Programme

- Brief Introduction of SEED Programme
- Milestones of the SEED Programme in 2023



Sarawak Metro Sdn Bhd (Sarawak Metro), a wholly owned subsidiary of Sarawak Economic Development Corporation (SEDC), has been entrusted by the Sarawak Government to modernise public transport through the Kuching Urban Transportation System (KUTS) project.

Sarawak Metro has been given the responsibility to implement, operate and maintain the KUTS project.

# KUCHING URBAN TRANSPORTATION SYSTEM (KUTS) PROJECT

The KUTS project will be developed in phases, and Phase 1 includes the development of three lines:

## BLUE LINE

from Rembus in Kota Samarahan to Hikmah Exchange in the city centre (27.6km)

## RED LINE

from Kuching Sentral to Pending (12.3KM)

## GREEN LINE

from Pending to Damai (30KM)

Construction of the first package for the Blue Line is expected to complete by the fourth quarter of 2025 and all three lines are scheduled to be fully completed by the end of 2027.

The backbone of the KUTS project is the introduction of the zero-emission Autonomous Rapid Transit (ART) hydrogen vehicles.

The ART vehicles will be operated on dedicated lanes, meaning they will not share the lane with other road users. The ART hydrogen vehicles will run on rubber tires, and hence the dedicated lanes will be trackless. The lanes will mostly be at-grade (road level) while certain sections of the alignment will be elevated.

The ART operation will be supported by a network of feeder buses, which will also be powered by hydrogen, to offer the 'first mile and last mile' connectivity for commuters.

The move to use hydrogen is in line with the Sarawak Government's aspirations to advance the hydrogen economy and to decarbonise public transport in Sarawak.

## SIGNED MEMORANDUM OF UNDERSTANDING (MOU)

TITLE	PARTIES TO MOU/MOA	DATE OF EXECUTION
MOU pertaining to the Automatic Fare Collection (AFC) for the KUTS Project	SAINS/SiliconNet	4th October 2023



Earth filling works as part of Advanced Works Package at Rembus Depot

September 2023



Aerial view of Rembus Depot construction site

September 2023

## KUTS PROJECT PROGRESS



The unloading of the Prototype ART hydrogen vehicle at Senari Port, Kuching

5th August 2023



Engineering Run at Isthmus, Kuching

September 2023



Aerial view of a section of the KUTS Project's Blue Line along the Kuching-Samarahan Expressway in Kota Samarahan, which served as the 3km test route for the ART Proof-of-Concept (POC) exercise.

September to October 2023



The launching of the Engineering Run and Stage 2 of the Proof-of Concept (POC) exercise for the Prototype ART hydrogen vehicle  
6th September 2023



Stage 2 ART POC exercise at Kuching-Samarahan Expressway  
4th November to 15th December 2023



Visit by Ministry of Transport Sarawak to POC lane at Kuching-Samarahan Expressway  
25th November 2023



ART Engineering Run at The Isthmus, Kuching  
September to October 2023



Relocation of Prototype ART: From La Promenade to new stabling yard  
20th December 2023

# HYDROGEN BUS

As preparation for the future operation of the KUTS Project’s hydrogen-powered ART and feeder buses, Sarawak Metro is currently implementing the trial operation of three hydrogen buses.

The trial operation, which began in 2020, also serves to create greater public awareness on zero-emission public transportation options that are more sustainable for the environment.

The hydrogen bus routes & schedule:

ROUTES SCHEDULE	DOWNTOWN HERITAGE LOOP	DAMAI LOOP
First departure	7.30am (Monday - Sunday)	8.00am (Saturday - Sunday)
Last departure	5.30pm (Monday - Friday) 4.50pm (Saturday - Sunday)	3.00pm (Saturday - Sunday)



## MILESTONES OF THE H2 BUS IN 2023



Collaboration with a radio station for the 'Bas-king ERA' event, featuring performances by local musicians on the bus

27th January 2023



Provided shuttle services for ambassadors attending the Malaysia Day Celebration

16th September 2023



Organised a ride for the Rotary Club, as part of an Environmental Sustainability Project

7th October 2023



Participation in *Acara Perhimpunan dan Perarakan Sempena Sambutan Hari Perayaan 60 Tahun Sarawak Merdeka 2023*

22nd July 2023



Provided shuttle services for Chief Minister of Penang, the Right Honourable Chow Kon Yeow and his delegation to the ART POC area

5th October 2023



Provided shuttle services for Selangor State Executive Council member for Investment, Trade and Mobility, the Honourable Ng Sze Han and delegations

9th October 2023

## SOCIO-ECONOMIC ENHANCEMENT DEVELOPMENT (SEED) PROGRAMME

Through our Socio-Economic Enhancement Development (SEED) Programme, Sarawak Metro is committed towards capitalising on the investments made for the KUTS project.

The development of many cities has been intertwined with the development of their mass transit systems, which in turn creates opportunities and provides benefits for its people especially in terms of business prospects and job creation. Hence, capacity building and capability building programmes are needed to address gaps in the labour market and industrial development.

The SEED Programme will be used as a platform to acquire new capacity and capability that will generate additional industrial and economic activities. This is in line with the aspiration of the Sarawak Government to enhance economic growth, to produce more skilled manpower, to be competitive and to be a high-income and developed state by 2030.

### MILESTONES OF THE SEED PROGRAMME IN 2023



Young Talent Programme 'Ngopi' Session 1/2023

19th May 2023



H2V Attachment Programme at CRRRC, China

31st August & 16th September 2023



The Signing of the 1st Tier SEED Programme Agreement between Sarawak Metro Sdn Bhd and EPR Mobilus GR JV Sdn Bhd

18th October 2023



Young Talent Programme graduation ceremony 2023

13th July 2023



APG and S&CS Attachment Programme at Global Rail Sdn Bhd, Selangor

27th August to 27th September 2023



Young Talent Programme 'Ngopi' Session 2/2023

30th November 2023





# ***CORPORATE ACTIVITIES***

The image features a vibrant, abstract background. A large, dark purple shape with a rounded bottom edge is positioned in the upper left. The rest of the background is a light yellow. In the bottom left, there are several dark blue, parallel, slanted lines. In the bottom right, there are several purple, parallel, slanted lines. A thick, dark blue horizontal bar is located at the very bottom left.

# CORPORATE GOVERNANCE ACTIVITIES

## HIGHLIGHTS & ACHIEVEMENTS

### INTEGRITY STRENGTHENING EDUCATIONAL VISIT TO KUALA LUMPUR



Kuala Lumpur City Hall  
8th March 2023



Sepang Municipal Council  
8th March 2023



Padiberas Nasional Berhad (BERNAS)  
9th March 2023



UDA HOLDINGS  
9th March 2023



FGV HOLDINGS BERHAD  
9th March 2023



Malaysian Anti-Corruption Commission (MACC)  
10th March 2023

## EDUCATIONAL VISIT



Benchmarking Visit by the Selangor State Development Corporation (PKNS)  
13th September 2023



Courtesy Visit to the Director of the Sarawak Integrity & Ombudsman Unit (UNIONS)  
2nd August 2023



Courtesy visit to YB Datuk Dr. Juanda Jaya, Deputy Minister in the Premier's Department (Integrity & Ombudsman)  
25th September 2023



INTERNAL AUDIT DIVISION



HUMAN RESOURCES & ADMINISTRATION DIVISION



ENTREPRENUER & COMMUNITY DEVELOPMENT DIVISION

## ENGAGEMENT SESSION ON INTEGRITY POLICY AND CORRUPTION RISK

Engagement session with staff from various divisions and units  
8th May – 12th June 2023



RO BETONG  
1ST FEBRUARY 2023



RO SIBU  
14TH FEBRUARY 2023



RO MUKAH  
14TH FEBRUARY 2023



RO BINTULU  
27TH FEBRUARY 2023



RO MIRI  
27TH FEBRUARY 2023

Engagement session with Regional Office Staff



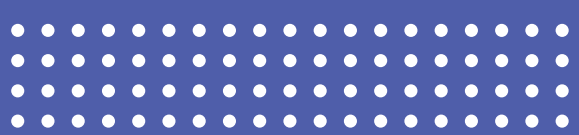
Engagement Session with Headquarter and Regional Offices Personnel on Integrity Policy and Corruption Risk

1	Borang soal selidik berkaitan Integriti	RO/PIBU STAFF	16.3.2023
2	Sesi libat urus bersama Pegawai ECD (CRA, No Gift Policy & Complaint Channel)	ECD	10.4.2023
3	Sesi libat urus bersama Pegawai HRA (CRA, No Gift Policy & Complaint Channel)	HRA	8.5.2023
4	Sesi libat urus bersama Pegawai ENG (CRA, No Gift Policy & Complaint Channel)	ENG	8.5.2023
5	Sesi libat urus bersama Pegawai AGRO (CRA, No Gift Policy & Complaint Channel)	AGRO	8.5.2023
6	Sesi libat urus bersama Pegawai CFD (CRA, No Gift Policy & Complaint Channel)	CFD	8.5.2023
7	Sesi libat urus bersama Pegawai SSU,TO (CRA, No Gift Policy & Complaint Channel)	SSU & TO	22.5.2023
8	Sesi libat urus bersama Pegawai IAD,IRMU (CRA, No Gift Policy & Complaint Channel)	IAD & IRMU	23.5.2023
9	Sesi libat urus bersama Pegawai IQD,PTY & LAD (CRA, No Gift Policy & Complaint Channel)	IQD, PTY & LAD	25.5.2023
10	Sesi libat urus bersama Pegawai CRC (CRA, No Gift Policy & Complaint Channel)	CRC	26.5.2023
11	Sesi libat urus bersama Pegawai CRC (CRA, No Gift Policy & Complaint Channel)	PBD & CRC	16.6.2023





Integrity Talk by YBhg. Datuk Mohd Zaki Hassan, Director, MACC Sarawak & YBrs. Dr. Ahmad Faizal Ismail, Vice President of IGU, Iskandar Regional Development Authority (IRDA) 19th October 2023



SEDC Open Day  
16th November 2023

# INTEGRITY DAY 2023

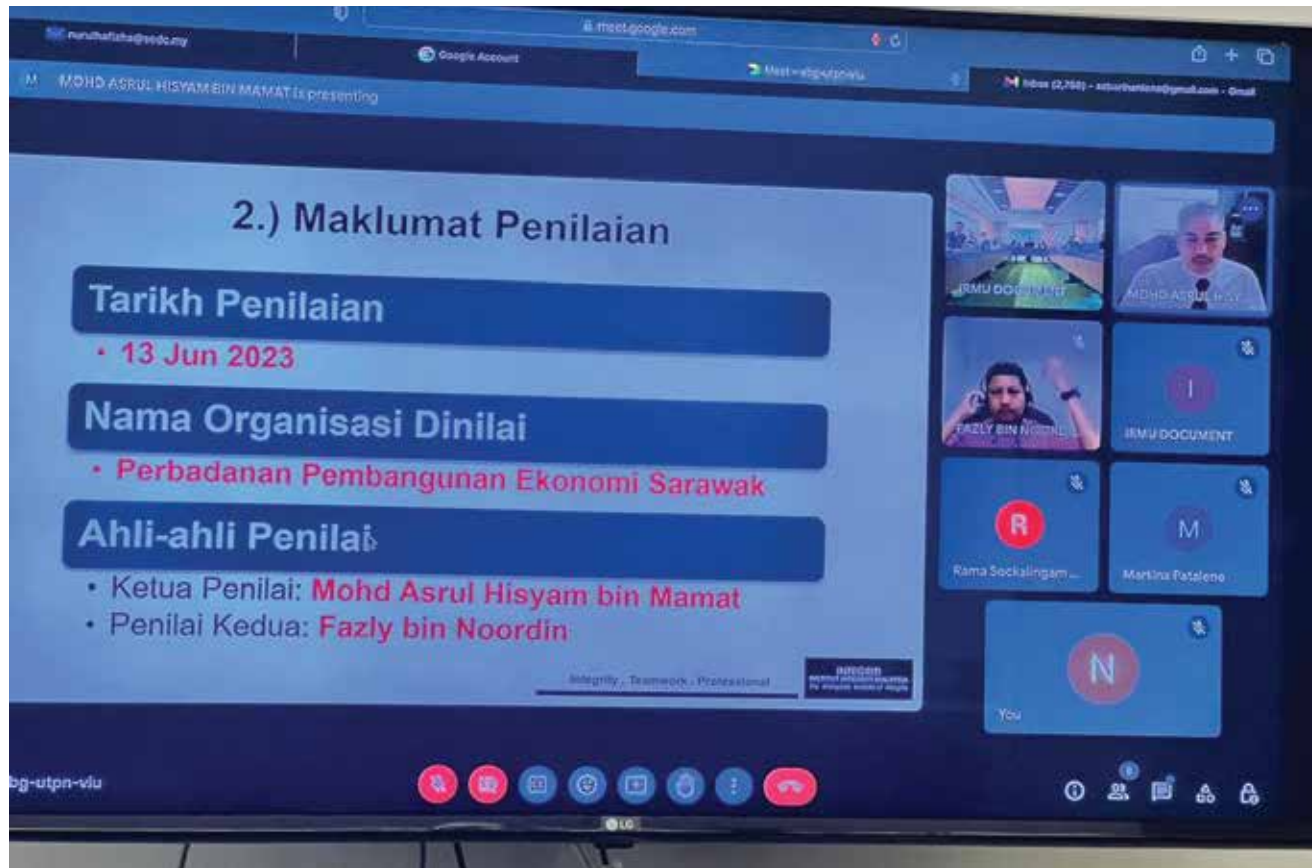


SEDC Integrity Day  
24th November 2023

# PROMOTIONAL ITEMS



## TOP 5 PLACEMENT FOR ANUGERAH INTEGRITI, GOVERNANS DAN ANTIRASUAH (AIGA)



Online Assessment  
13th June 2023



On-Site Assessment  
29th August 2023

Assalamualaikum dan Salam Sejahtera,

YBhg. Tan Sri/Datuk/Dato'/Tuan/Puan,

Merujuk kepada perkara di atas, sukacita dimaklumkan bahawa **PERBADANAN PEMBANGUNAN EKONOMI SARAWAK** telah terpilih sebagai salah sebuah organisasi yang layak ke fasa Penilaian Khas Kebangsaan AIGA 2023 yang akan diadakan seperti ditetapkan berikut:

**Tarikh :** 23 November 2023 (Khamis)  
**Masa :** 10.00 pagi hingga 10.30 pagi  
**Tempat :** Zenith IV, Zenith Hotel, Putrajaya

2. Oleh yang demikian, **PERBADANAN PEMBANGUNAN EKONOMI SARAWAK** adalah dijemput untuk membuat pembentangan berdurasi dua puluh lima minit (**25 minit**) di hadapan barisan Ahli Panel Penilaian Khas Kebangsaan AIGA 2023. Skop dan kriteria pembentangan adalah seperti di **Lampiran 1**. Pihak **PERBADANAN PEMBANGUNAN EKONOMI SARAWAK** juga diminta untuk menyediakan Profil Korporat Agensi/ Syarikat dalam bentuk PDF dan pengesahan Akur Janji (**Lampiran 2**) bagi menjamin kerahsiaan AIGA 2023. Profil Korporat Agensi/ Syarikat, Slaid pembentangan dan Surat Akur Janji hendaklah dihantar kepada pihak IIM di alamat emel [aiga2023@iim.gov.my](mailto:aiga2023@iim.gov.my) pada atau sebelum **17 November 2023 (Jumaat), jam 5.00 petang**.

3. Untuk makluman, hanya **2 orang** sahaja yang boleh mewakili organisasi dan digalakkan dari pengurusan tertinggi. Dikepalkan bersama dokumen-dokumen berkaitan untuk tindakan lanjut pihak YBhg. Tan Sri/Datuk/Dato'/Tuan/Puan.

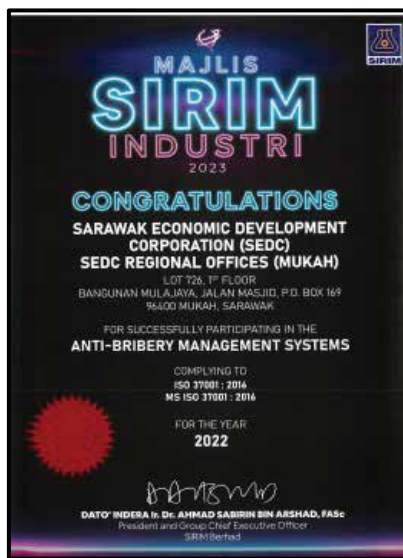
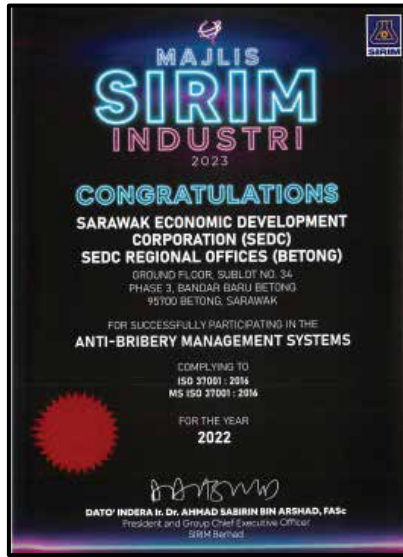
4. Pihak **Sekretariat** juga mengucapkan tahniah kepada organisasi kerana terpilih untuk Sesi Penilaian Khas Kebangsaan AIGA 2023. Sebarang pertanyaan, pihak **PERBADANAN PEMBANGUNAN EKONOMI SARAWAK** boleh menghubungi Sekretariat AIGA 2023 iaitu **En Hafizdi** (012-2434543) email: [hafizdi@iim.gov.my](mailto:hafizdi@iim.gov.my) dan **Puan Shafinas** (017-5995891) email: [shafinas@iim.gov.my](mailto:shafinas@iim.gov.my).

Sekian, terima kasih

Sekretariat Penilaian AIGA 2023  
Institut Integriti Malaysia (IIM)  
[penilaian\\_aiga@iim.gov.my](mailto:penilaian_aiga@iim.gov.my)



Notification of Top 5 Placement for *Anugerah Integriti, Governans dan Antirasuah (AIGA)*  
13th October 2023



# CERTIFICATE OF PARTICIPATION IN THE ANTI-BRIBERY MANAGEMENT SYSTEMS (ABMS)



SIRIM Industry Ceremony  
15th December 2023

# DIGITAL INITIATIVES IN SEDC

## IT SERVICE MANAGEMENT (ITSM) IN SEDC



Powered by odoo



ITSM solution enhances operational efficiency, collaboration, productivity, and organisational responsiveness throughout the Corporation

## HYBRID CLOUD HOSTING - SAINS CLOUD



Delivered by SAINS

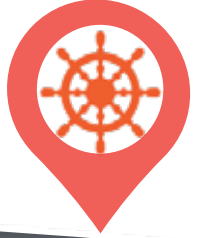
SEDC's migration to SAINS Cloud advances digital transformation by providing scalable resources, advanced security, and regulatory compliance while enhancing operational efficiency

## SEDC MODERN WORKPLACE – OFFICE 365



Microsoft Office 365 drives digital transformation by enabling seamless document access and remote work while providing robust security and integrated workflow automation to enhance operational efficiency

2022  
SEDC IT  
Division - Digital  
Transformation



2023  
INITIALIZATION  
Project Planning



Aug 2023  
ANALYSIS  
Requirement Gathering  
& Documentation



DESIGN  
Solution Mapping



DEVELOPMENT  
System Configuration  
& Customization



LEARNING  
User Training



DEPLOYMENT  
Final Data Migration  
& Setup



OPERATION  
System  
Go Live!  
1st January 2024





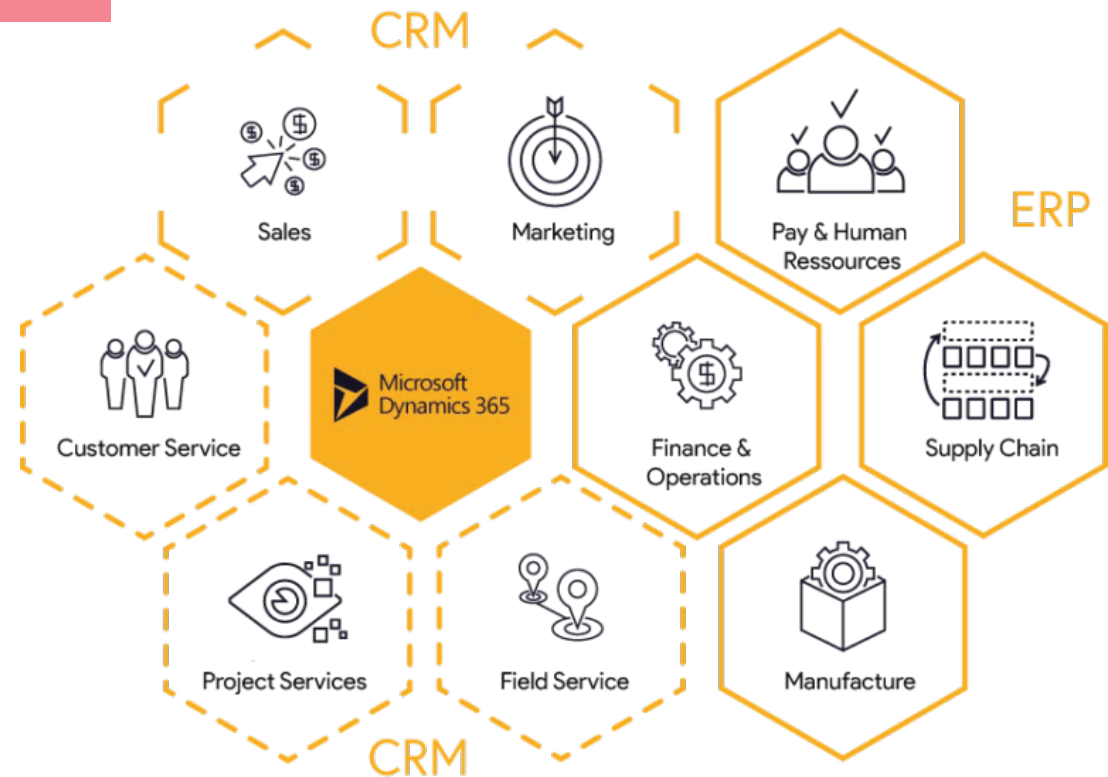
Kickoff Meeting & Workshop for SHR, Finance, and Procurement  
23rd-28th August 2023



## ANALYSIS

Requirement Gathering & Documentation

## ENTERPRISE RESOURCE PLANNING & CUSTOMER RELATIONSHIP MANAGEMENT



# INNOVATION & QUALITY PROGRAMMES

## PROPOSED CENTRALISED HALAL KITCHEN PROJECT



Engagement Session with Centex at Centex Lundu on 24th October 2023



Study Visit to COOX Cloud Kitchen at Glo Damansara on 19th December 2023

## PROPOSED SEDC VENTURE CAPITAL (VC) FUND



Visit to Cradle Fund  
on 18th December 2023

Visit to Khazanah National  
on 18th December 2023

Visit to COPE Private Equity  
on 18th December 2023

# PROPOSED SEDC DIGITAL ACADEMY (COLLABORATION WITH 25 STARTUPS)



Proposed location for Kuching Digital Academy



25 Startups Penang (under Digital Penang)



## **COURTESY VISIT TO SEDC BY YUNNAN UNIVERSITY ON MALAYSIA - CHINA CROSS BORDER TRADE & E-COMMERCE FOR AGRICULTURE & HALAL PRODUCT 12TH JULY 2023**



## 2023 HIGHLIGHTS & ACHIEVEMENTS



Ziarah Halal Audit at Sara-Bif Premium Outlet Bintulu

### HALAL ASSURANCE AUDIT JANUARY- DECEMBER 2023



Ziarah Halal Audit at Sara-Bif Premium Outlet Miri



Ziarah Halal Audit Monitoring at Siburan Halal Abattoir



Ziarah Halal Audit at PIBU Marudi





Ziarah Halal Audit Monitoring at Satang Cafe @ Damai Beach Resort



Ziarah Halal Audit Monitoring at SEDC Canteen





**HALAL AWARENESS  
TRAINING  
14TH MARCH 2023**



**SEDC INTERNAL  
HALAL COMMITTEE  
MEETING**

## **FOOD HANDLING COURSE 15TH AUGUST 2023**



## **CERTIFIED INTERNAL HALAL AUDITOR TRAINING 16TH-20TH OCTOBER 2023**

**KURSUS PEMAHAMAN DAN PELAKSANAAN 5S HIJAU  
30TH-31ST JANUARY 2023**



**KURSUS 5S HIJAU  
JURUAUDIT DALAMAN  
5TH-6TH APRIL 2023**









## **BRIEFING ON 5S HANDBOOK 2023, 5S ACTIVITY FILE, SEDC ISO 9001:2015 QUALITY MANAGEMENT SYSTEM AND BALANCED SCORE CARD (BSC)**

To all Regional Offices on 11th April 2023 at TEGAS INNOVATION HUB, MIRI



## **LAUNCHING 4R PROGRAMME 2023 ON 22ND SEPT 2023**

The launch of the 4R Programme 2023 was held on 22nd September 2023 by YBhg. Datu Haji Abdul Hadi bin Datuk Haji Abdul Kadir, General Manager of SEDC

26.10.2023 (THURSDAY)  
**5S Green Day & Mini Gotong-Royong 2023**

ATTIRE: 5S T-SHIRT  
 SEIRI · SEITON · SEISO · SEIKETSU · SHITSUKE

Every organized meeting will be rewarded **RM2** per Member

**5S GREEN CHECKLIST!**

5S Group Meeting / Operation / Meeting Room, Filing Cabinets / Room, Stationery Cabinet, Pantry, Storeroom, Ruai Santai

- 1. SORT**  
Remove the unnecessary. Keeping only what's used and not too old.
- 2. SET IN ORDER**  
A place for everything and everything in its place.
- 3. SHINE**  
Clean, shiny, safe. Regular cleaning and maintenance of all the equipment.
- 4. STANDARDISE**  
Same standard, everyone for consistency. Documenting the standard across all sites.
- 5. SUSTAIN**  
Establishing the habit of practicing the standard.

Released by 5S Promotion and Working Committee

SEDC  
**5S GREEN DAY**

DATE: **29 NOV 2023** (Wednesday)  
 ATTIRE: **5S T-SHIRT** (OK, SAY MADAM! OKOK T-SHIRT)

1. SORT Remove the unnecessary. Keeping only what's used and not too old.	✓ 5S Group Meeting
2. SET IN ORDER A place for everything and everything in its place.	✓ Operation Room / Meeting Room
3. SHINE Clean, shiny, safe. Regular cleaning and maintenance of all the equipment.	✓ Filing Cabinets / Filing Room
4. STANDARDISE Same standard, everyone for consistency. Documenting the standard across all sites.	✓ Stationery Cabinet
5. SUSTAIN Establishing the habit of practicing the standard.	✓ Pantry
	✓ Store Room
	✓ Ruai Santai

**RM2 PER MEMBER** FOR EVERY ORGANIZED 5S MEETING

**5S DAY 2023**

5S Green Day was held on the last Wednesday of every month

**5S AWARENESS 2023**

5S Green Awareness 2023 was held quarterly for all SEDC and Regional Offices staff

**5S Methodology**  
 A systematic approach to workplace organization, aimed at improving the efficiency and effectiveness of the company.

**WHAT IS 5S?**

**SEIRI (SORT)**  
 Eliminate what is not needed and keep what is needed!

**PRACTICE:**

- Distinguish between the necessary and unnecessary
- Get rid of what is not needed
- "When in doubt, move it out"

**SEITON (SET IN ORDER)**  
 Arrange used items on a daily basis so they can be easily accessed and quickly stored!

**PRACTICE:**

- Arrange essential items in order for easy access.
- Everything in its place after use

**SEISO (SHINE)**  
 Keep things clean and tidy: no trash or dirt in workplace!

**PRACTICE:**

- Remove all dirt and grime
- Clean everything inside out to sustain
- Define a shine check sheet

**SHITSUKE (SUSTAIN)**  
 Make 5S a habit and teach others to adhere to established standards.

**PRACTICE:**

- Before and after photos
- Daily 5S five-minute activities
- Self-discipline

**SEIKETSU (STANDARDIZE)**  
 Establish standards and guidelines to maintain a clean workplace.

**PRACTICE:**

- Create standards and guidelines that will reinforce the steps of 5S
- Make standards and guidelines visual
- Maintain the workplace at a level in which deviations become obvious

Released by 5S Promotion and Working Committee



## 4R FIESTA FASHION SHOW 2023

The 4R Fiesta Fashion Show 2023 was held on 22nd November 2023 at Dewan Kenyalang, Menara SEDC. The competition was based on the concept of 4R (Reduce, Reuse, Recycle & Recover), using materials that can be reused and recycled, such as used clothes, paper, newspapers, plastic bags, boxes, aluminium cans, etc.





**KURSUS  
PENGENALAN  
KUMPULAN  
INOVATIF  
DAN KREATIF (ICC)  
25TH-26TH  
JULY 2023**



**KONVENSYEN ICC  
PERINGKAT  
JABATAN PREMIER  
SARAWAK (JPS)  
15TH-18TH  
AUGUST 2023**



**SEDC D'ISTHMUS TEAM FROM WON THE GOLD AWARD AT 48TH INTERNATIONAL CONVENTION ON QUALITY CIRCLES (ICQCC) 30TH OCTOBER - 2ND NOVEMBER 2023**



**INNOVATION & QUALITY CONVENTION (IQC) 14TH NOVEMBER 2023**

# INTEGRITY, QUALITY & INNOVATION MONTH (IQIM) 2023



## SEDC KAMEK FUN RACE 9TH DECEMBER 2023

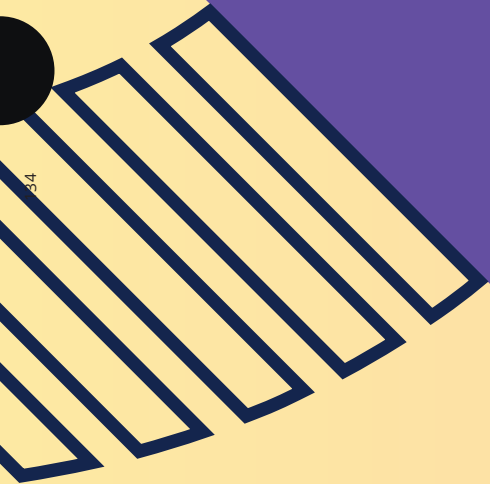


**PRODUCTIVITY TALK BY  
DR MUHAMMAD DAANIYALL  
ABD RAHMAN  
15TH NOVEMBER 2023**

**TALK ON  
ENVIRONMENTAL,  
SOCIAL AND  
GOVERNANCE (ESG)” BY  
ENCIK AHMAD ZAFUAN  
MOHAMED KASSIM  
24TH NOVEMBER 2023**



# ***CULTURE BUILDING***





Certified Course for First Aider Volunteer Squad



Certified Course for Fire Warden



5S Green Auditor

A total of 20 in-house trainings have been conducted for 2023 that benefited all 441 participants.

**EXTERNAL TRAINING**

We aim our staff to obtain professional certification in their career. For 2023, a total of ten (10) staff had undergo their professional certification course as follows:

- Certified Halal Auditor
- Certified Fraud Examiner
- Certified Construction Project Manager
- Certified KPI Professional
- Certified Strategy and Business Planning Professional
- Certified Performance Management

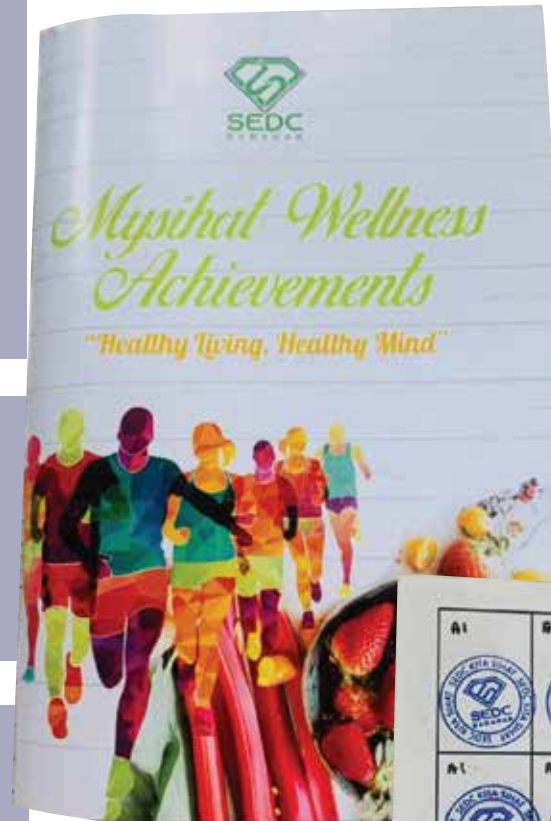
## KNOWLEDGE SHARING SESSION

A total of 15 sessions have been conducted for 2023 that covered various topics such as ESG, Productivity, ISO, Security & Safety and other relevant topics to SEDC.

## SEDC CORPORATE CULTURE OF EXCELLENCE

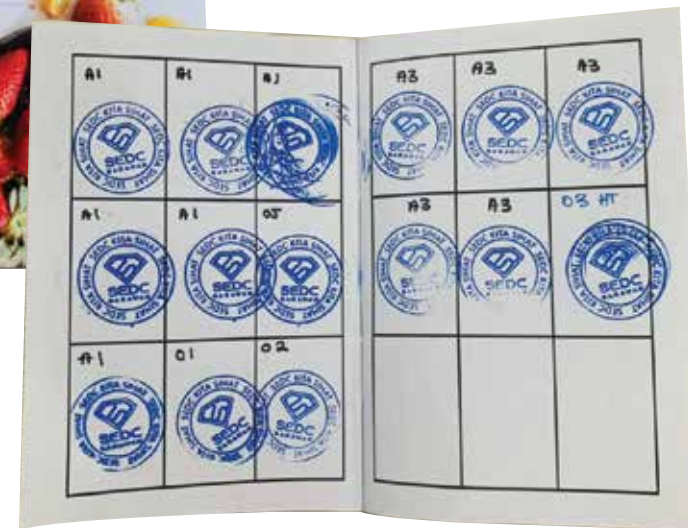
## SEDC CARE CULTURE

We are committed to improve our corporate culture as attracting and retaining quality staff is part of an organisation's success.



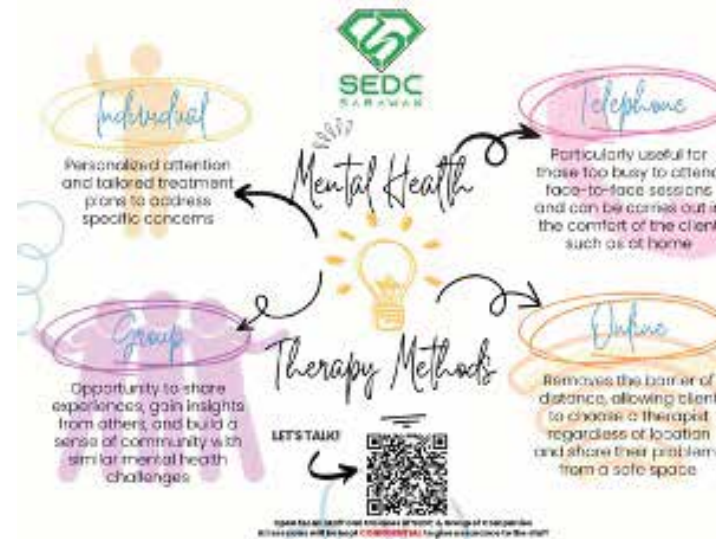
## SEDC KITA SIHAT CAMPAIGN

- SEDC Kita Sihat Campaign was launched on 19th October 2022. A lot of activities and programmes were organised throughout 2023 namely Absolutely Fit, Health Talk & Screening, Hiking to Bung Podad and Mount Singai, morning exercise and Time To Get Fit.
- We also come up with Mysihat Wellness Achievement Book for record purposes.



## INTRODUCTION OF E-CERTIFICATES FOR LEAVE APPLICATION

The introduction of E-Certificates replaces traditional paperwork, making leave requests and approvals seamless for employees.



## AWARENESS ON MENTAL HEALTH FOR A HEALTHIER WORK ENVIRONMENT

## SEDC PARTICIPATION IN THE SARAWAK 60TH ANNIVERSARY INDEPENDENCE PARADE



# BEREAVEMENT



# STAFF BIRTHDAY



# RAYA GAWAI MEGA FESTIVE CELEBRATION



# CHINESE NEW YEAR FESTIVE CELEBRATION



**NEW BORN**



**RETIREMENT**



**WEDDING**



**MAJLIS BERSAMA JABATAN (MBJ)  
HANDING OVER CEREMONY****HANDING OVER CEREMONY OF  
MAJLIS BERSAMA JABATAN (MBJ)  
TERM 2021-2023 TO THE NEW  
2023-2025 MEMBERS**

## SEDC SOCIAL AND RECREATION CLUB (PEDAS)

**TALK  
ON  
MENTAL  
HEALTH**



**HIKING AT  
BUNG  
PODAD**



**TIME TO  
GET FIT  
PROGRAMME**



**HEALTH  
SCREENING**



## SEDC SOCIAL AND RECREATION CLUB (PEDAS)



**BLOOD DONATION**



**MAKSAK CARROM TOURNAMENT**



**AEROBIC WELLNESS PROGRAMME**



**FRIENDLY FOOTBALL MATCH WITH PREMIER'S DEPARTMENT**

**CORPORATE SOCIAL RESPONSIBILITY**



**PROGRAM JIWA MURNI  
BY JAWATANKUASA ISLAM  
(JAKIS) SEDC  
12TH APRIL 2023**



**ZIARAH KASIH  
AIDILFITRI  
WITH SELECTED  
SCHOOLS  
IN LAWAS DIVISION  
12TH MAY 2023**



**ZIARAH KASIH  
GAWAI  
WITH SELECTED  
SCHOOLS  
IN BETONG DIVISION  
27TH JUNE 2023**



**MYKASIH CHARITY  
BEEF BASKET  
PROGRAMME  
10TH - 11TH JULY 2023**



**BELAIAN KASIH  
PROGRAMME WITH  
RESIDENT OF  
SERI KENANGAN  
HOUSE, KUCHING  
21ST NOVEMBER 2023**



**LOVE-IN-A-BOX  
FOR CHILDREN OF  
KUCHING AUTISTIC  
ASSOCIATION (KAA)  
15TH DECEMBER 2023**

## CORPORATE EVENTS

### SEDC CHAIRMAN'S PRESIDENTIAL ADDRESS AT SARAWAK CHAMBER BALLROOM, RIVERSIDE MAJESTIC HOTEL, PUTERI WING 24TH FEBRUARY 2023



### MAJLIS PERASMIAN BAZAAR RAMADAN AT URBAN TRANSFORMATION CENTRE (UTC), KUCHING 23RD MARCH 2023



## MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN INNOCEMENT SDN BHD, SCG INTERNATIONAL & YTL CEMENT BERHAD 14TH JULY 2023



## MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN SEDC PETCHEM HUB SDN BHD, SARAWAK SHELL AND PETRONAS HARTABINA FOR ROSMARI MARJORAM 21ST JULY 2023



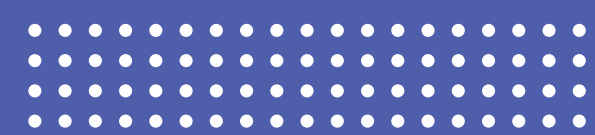
## CORPORATE EVENTS

### SEDC MINI FAMILY DAY 2023 AT SARAWAK CULTURAL VILLAGE 24TH SEPTEMBER 2023



### 40TH ANNIVERSARY DINNER ROSEWOOD STATION PTY LTD AT SARAWAK CHAMBER BALLROOM, RIVERSIDE MAJESTIC HOTEL, PUTERI WING 7TH OCTOBER 2023





**CORPORATE EVENTS** *(Cont'd)*

**SEDC CHAIRMAN'S GOLF TROPHY 2023  
DAMAI GOLF & COUNTRY CLUB (DGCC)  
26TH NOVEMBER 2023**



# ***MEDIA HIGHLIGHTS***

**BORNEO POST online**

1 EU ambassador to Malia takes test ride on S'wak's ART hydrogen vehicle



KUOHING (Kuching) - European Union (EU) Ambassador to Malaysia, Michela Rotas, and a high-level diplomat on experienced a test ride on Sarawak's ground-breaking Autonomous Rapid Transit (ART) hydrogen vehicle prototype during their visit to the Sarawak Economic Development Corporation (SEDC) on Thursday.

**SARAWAK TRIBUNE**

Available on TVS

SEDC chairman stresses importance of good governance for company's growth



**HARI INTEGRITI SEDC 2023**

INTEGRITI WAKILAK SEKERING GAMA

**BERNAMA**

Sarawak hasilkan SAF pertama di dunia gunakan alga



Sarawak has produced the world's first SAF (Sustainable Aviation Fuel) using algae, a breakthrough that could revolutionize the aviation industry.

**BERNAMA**

Pekema Sarawak lauds federal AP incentive enabling S'wak to import 1,000 EVs, hydrogen-fueled cars



Sarawak Economic Development Corporation (SEDC) Chairman, Datuk Seri Pehin Eng Guan, has lauded the federal government's approval of a 100 per cent import duty exemption for Sarawak to import 1,000 electric vehicles (EVs) and hydrogen-fueled cars.

**Utusan Borneo**

SEDC Energy dan Resintech Plastics metrai HOA bagi pengeluaran tangki alga



SEDC Energy dan Resintech Plastics telah menandatangani perjanjian kerjasama untuk pengeluaran tangki alga bagi pengeluaran SAF.

**malaymail**

Lenoco Office Supplies

Premier: Sarawak orders 38 more ART vehicles for Kuching



Sarawak Premier Datuk Seri Pehin Eng Guan has ordered 38 more Autonomous Rapid Transit (ART) vehicles for Kuching.

**BORNEO POST online**

SEDC leads 11 initiatives that will see Sarawak to leading of the world



SEDC Chairman, Datuk Seri Pehin Eng Guan, has announced 11 initiatives that will see Sarawak to the leading of the world.

**BORNEO POST online**

7 Petros Bagong audited station to have best records of any site says SEDC chairman



The Petros Bagong station has been audited and found to have the best records of any site, says SEDC Chairman.

**dayak daily**

PPES Ternak holds inaugural Cattle Auction Day at Siburan Halal Abattoir Complex



PPES Ternak has held its inaugural Cattle Auction Day at the Siburan Halal Abattoir Complex.

**SARAWAK TRIBUNE** Available on Channel tv5

**SEDC pitches for electric mobility adoption**



SEDC is currently engaged in a series of roadshows to promote the adoption of electric vehicles (EVs) in Sarawak. The company is offering incentives and rebates to encourage EV owners to use public charging stations. The roadshows are held in various parts of Sarawak, including Kuching, Miri, and Bintulu. The company is also offering a 10% discount on the purchase of EVs. The roadshows are held in various parts of Sarawak, including Kuching, Miri, and Bintulu. The company is also offering a 10% discount on the purchase of EVs.

**SUARA SARAWAK**

**DAKARAN LIMA JUDUL ROKU KAMI**

**Low Carbon Technology Product of the Year Award**

**Sarawak Economic Development Corporation**



SEDC has been awarded the Low Carbon Technology Product of the Year Award by the Sarawak Economic Development Corporation. The award is given to recognize the company's commitment to sustainable development and its efforts to reduce carbon emissions. The award is given to recognize the company's commitment to sustainable development and its efforts to reduce carbon emissions.

**BORNED POST**

**SEDC pitches to attract smart products of electricity users by year 2030**



SEDC is currently engaged in a series of roadshows to promote the adoption of smart products for electricity users. The company is offering incentives and rebates to encourage users to use smart products. The roadshows are held in various parts of Sarawak, including Kuching, Miri, and Bintulu. The company is also offering a 10% discount on the purchase of smart products.

**BORNED POST**

**Sarawak Moves to 100% programme agreement with EPC JV for 100 MW**



SEDC has signed a 100% programme agreement with EPC JV for 100 MW. The agreement is a significant milestone in the company's efforts to expand its power generation capacity. The agreement is a significant milestone in the company's efforts to expand its power generation capacity.

**BORNED POST**

**SEDC Energy currently planning a substation needed for electric vehicles charging with Tesla Model Y**



SEDC is currently planning a substation needed for electric vehicles charging with Tesla Model Y. The substation is part of the company's efforts to promote the adoption of electric vehicles. The substation is part of the company's efforts to promote the adoption of electric vehicles.

**The Malaysian Reserve**

**Resintech, SEDC JV on world's 1st sustainable aviation fuel from algae**



Resintech, a joint venture between SEDC and Resintech, is on the world's 1st sustainable aviation fuel from algae. The fuel is produced from algae and is a significant milestone in the company's efforts to develop sustainable aviation fuel. The fuel is produced from algae and is a significant milestone in the company's efforts to develop sustainable aviation fuel.

**SEDC chairman stresses importance of good governance for company's growth**



SEDC chairman stresses the importance of good governance for the company's growth. The chairman emphasizes the need for transparency and accountability in the company's operations. The chairman emphasizes the need for transparency and accountability in the company's operations.



# ***AWARDS & RECOGNITIONS***



**SARAWAK ECONOMIC DEVELOPMENT CORPORATION (SEDC) WAS AWARDED THE TOP GOLD AWARD 2023 AT THE ANUGERAH INTEGRITI, GOVERNANS DAN ANTI RASUAH (AIGA) 2023**



**ACHIEVED THREE ISO CERTIFICATIONS SIMULTANEOUSLY ON 19TH APRIL 2023:**

- ISO 9001:2015 – Quality Management System
- ISO 14001:2015 – Environmental Management System
- ISO 45001:2018 – Occupational Health and Safety Management System



**TRACE 2023 CHOICE AWARD 21ST JUNE 2023**



**IES & IRSE RAILWAY INNOVATION SEMINAR 2023, YOUNG ENGINEERS PRESENTATION COMPETITION 12TH SEPTEMBER 2023**



**SARAWAK ECONOMIC DEVELOPMENT CORPORATION (SEDC) WAS AWARDED WITH THE LOW CARBON TRANSPORT PROJECT OF THE YEAR AWARD AT ENLIT ASIA 2023 IN JAKARTA. 14TH NOVEMBER 2023**



**SARAWAK METRO WAS RECOGNISED WITH A PRESTIGIOUS AWARD FROM THE WORLD BRANDS FOUNDATION (TWBF) IN THE CATEGORY OF PUBLIC TRANSPORT SOLUTIONS IN 2023 21ST NOVEMBER 2023**



**ESQR QUALITY ACHIEVEMENTS AWARD 2023 12TH DECEMBER 2023**



## SECTION FOUR

# FINANCIAL REPORT

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### Statements of Comprehensive Income

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### Statements of Changes in Equity

Page 172

### Statement of Cash Flows

Page 175

### Notes to the Financial Statements

Page 178

***Page number  
still in progress***



**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENT BY THE CHAIRMAN AND A BOARD MEMBER**

---

We, YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain and YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar, being the Chairman and one of the Board Members of **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**, do hereby state that, in the opinion of the Board Members, the accompanying Statements of Financial Position, Statements of Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows, together with the notes thereon are prepared so as to give a true and fair view of the financial position of the Group and of the Corporation as of 31 December 2023 and of their financial performance and cash flows for the financial year ended on that date.

On behalf of the Board,



YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz  
Bin Dato Haji Husain  
Chairman

Date: **19 APR 2024**

KUCHING

On behalf of the board,



YBhg. Dato Sri Dr. Haji Wan Lizozman  
Bin Wan Omar  
Member

Date: **19 APR 2024**

KUCHING

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATUTORY DECLARATION**

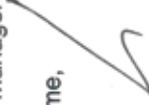
I, **YBhg Datu Haji Abdul Hadi Bin Datuk Haji Abdul Kadir**, being the General Manager, primarily responsible for the financial management and accounting records of **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**, do solemnly and sincerely declare that the accompanying Statements of Financial Position, Statements of Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows, together with the notes thereon are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declaration Act 1960.

Subscribed and solemnly declared  
by the abovementioned  
at Kuching  
in the State of Sarawak on **19 APR 2024**



.....  
**YBhg Datu Haji Abdul Hadi Bin Datuk Haji Abdul Kadir**  
General Manager

Before me,



.....  
**Commissioner for Oaths**  
Kuching



**PHANG DAH NAN**  
Commissioner For Oaths  
No. 55, 1st Floor,  
Jalan Chan Bee Kiew  
Off Jalan Padungan,  
93100 Kuching, Sarawak.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**MEMBERS' REPORT**

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The Members of the Board ("Members") hereby submit their report and the audited financial statements of the Group and of the Corporation for the financial year ended 31 December 2023.

**PRINCIPAL ACTIVITIES**

The Corporation is principally engaged in activities related to tourism and leisure, agro-food, energy, transportation, property development, mineral and mining, community development, commercial and socio-economic projects substantially through its investments in subsidiaries and associated companies. The principal activities of the subsidiaries are set out in Note 8 to the financial statements.

**RESULTS**

	<b>The Group</b> RM'000	<b>The Corporation</b> RM'000
(Loss)/Profit after taxation for the financial year	(45,323)	26,037
(Loss)/Profit after taxation:-		
Owners of the Corporation	(44,446)	26,037
Non-controlling interests	(877)	-
	(45,323)	26,037

**RESERVES AND PROVISIONS**

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

**BAD AND DOUBTFUL DEBTS**

Before the financial statements of the Group and of the Corporation were made out, the Members took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the provision of allowance for impairment losses on receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the Members are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Corporation.

## **SARAWAK ECONOMIC DEVELOPMENT CORPORATION** (Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### **MEMBERS' REPORT**

---

#### **CURRENT ASSETS**

Before the financial statements of the Group and of the Corporation were made out, the Members took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their values as shown in the accounting records of the Group and of the Corporation, have been written down to an amount which they might be expected so to realise.

At the date of this report, the Members are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

#### **VALUATION METHODS**

At the date of this report, the Members are not aware of any arising circumstances which would render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Corporation misleading or inappropriate.

#### **CONTINGENT AND OTHER LIABILITIES**

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Corporation that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Corporation which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Corporation has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Members, will or may substantially affect the ability of the Group and of the Corporation to meet their obligations when they fall due.

#### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the Members are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Corporation which would render any amount stated in the financial statements misleading.

#### **ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and of the Corporation during the financial year were not, in the opinion of the Members, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Members, to affect substantially the results of the operations of the Group and of the Corporation for the financial year in which this report is made.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### MEMBERS' REPORT

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#### MEMBERS

The names of Members of the Corporation who served during the financial year and up to the date of this report are as follows:-

Chairman

YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain

State Financial Secretary Representative

YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar

Federal Treasury Representative

YBhg. Encik Boniface anak Edwin Manung

(Resigned on 31.12.2023)

Ministry of Economy Representative

YBrs. Encik Ramlee Bin Amat

(Appointed on 02.01.2024)

YB. Datuk Amar Haji Mohamad Abu Bakar Bin Marzuki

YBhg. Datu Laura Lee Ngien Hion

(Resigned on 31.12.2023)

Yang Arif Dato Sri Talat Mahmood Bin Adul Rashid

Yang Arif Datu Saferi Bin Ali

(Resigned on 31.12.2023)

YBhg. Datu Sr. Zaidi Bin Haji Mahdi

YBhg. Dato Dr. Anderson Tiong Ing Heng

YBhg. Datu Dr. Muhammad Abdullah Bin Haji Zaidel

YBhg. Dato Dr. Philip Raja

YBrs. (Dr.) Haji Salihin Bin Abang

(Appointed on 02.01.2024)


#### SUBSIDIARIES

The details of the Corporation's subsidiaries are disclosed in Note 8 to the financial statements.

Signed on behalf of the Board in accordance with a resolution of the Members dated **19 APR 2024**



YBhg. Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain



YBhg. Dato Sri Dr. Haji Wan Lizozman Bin Wan Omar



**SIJIL KETUA AUDIT NEGARA  
MENGENAI PENYATA KEWANGAN  
PERBADANAN PEMBANGUNAN EKONOMI SARAWAK  
BAGI TAHUN BERAKHIR 31 DISEMBER 2023**

**Sijil Mengenai Pengauditan Penyata Kewangan**

**Pendapat**

Saya telah memberikan kuasa kepada firma audit swasta di bawah subseksyen 7(3) Akta Audit 1957 [Akta 62] untuk mengaudit Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak. Penyata kewangan tersebut merangkumi Penyata Kedudukan Kewangan pada 31 Disember 2023 Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan dan Penyata Pendapatan Komprehensif, Penyata Perubahan Dalam Ekuiti serta Penyata Aliran Tunai bagi tahun berakhir pada tarikh tersebut dan nota kepada penyata kewangan termasuklah ringkasan polisi perakaunan yang signifikan seperti yang dinyatakan pada muka surat 10 hingga 81.

Pada pendapat saya, penyata kewangan ini memberikan gambaran yang benar dan saksama mengenai kedudukan kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan pada 31 Disember 2023 dan prestasi kewangan serta aliran tunai bagi tahun berakhir pada tarikh tersebut selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS) dan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972.

**Asas Kepada Pendapat**

Pengauditan telah dilaksanakan berdasarkan Akta Audit 1957 dan International Standards of Supreme Audit Institutions. Tanggungjawab saya dihuraikan selanjutnya di perenggan Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan dalam sijil ini. Saya percaya bahawa bukti audit yang diperoleh adalah mencukupi dan bersesuaian untuk dijadikan asas kepada pendapat saya.

### *Kebebasan dan Tanggungjawab Etika Lain*

Saya adalah bebas daripada Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan serta telah memenuhi tanggungjawab etika lain berdasarkan International Standards of Supreme Audit Institutions.

### **Maklumat Lain Selain Daripada Penyata Kewangan dan Sijil Juruaudit Mengennainya**

Lembaga Pengarah, Perbadanan Pembangunan Ekonomi Sarawak bertanggungjawab terhadap maklumat lain dalam Laporan Tahunan. Pendapat saya terhadap Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan tidak meliputi maklumat lain selain daripada penyata kewangan dan Sijil Juruaudit mengennainya dan saya tidak menyatakan sebarang bentuk kesimpulan jaminan mengennainya.

### **Tanggungjawab Lembaga Pengarah Terhadap Penyata Kewangan**

Lembaga Pengarah bertanggungjawab terhadap penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan yang memberi gambaran benar dan saksama selaras dengan Piawaian Pelaporan Entiti Persendirian Malaysia (MPERS) dan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972. Lembaga Pengarah juga bertanggungjawab terhadap penetapan kawalan dalaman yang perlu bagi membolehkan penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan yang bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan.

Semasa penyediaan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, Lembaga Pengarah bertanggungjawab untuk menilai keupayaan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan untuk beroperasi sebagai satu usaha berterusan, mendedahkannya jika berkaitan serta menggunakannya sebagai asas perakaunan.

### **Tanggungjawab Juruaudit Terhadap Pengauditan Penyata Kewangan**

Objektif saya adalah untuk memperoleh keyakinan yang munasabah sama ada Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan secara keseluruhannya adalah bebas daripada salah nyata yang ketara, sama ada disebabkan fraud atau kesilapan, dan mengeluarkan Sijil Juruaudit yang merangkumi pendapat saya. Jaminan yang munasabah adalah satu tahap jaminan yang tinggi, tetapi bukan satu jaminan bahawa audit yang dijalankan mengikut International Standards of Supreme Audit Institutions akan sentiasa mengesan salah nyata yang ketara apabila ia wujud. Salah nyata

boleh wujud daripada fraud atau kesilapan dan dianggap ketara sama ada secara individu atau agregat sekiranya boleh dijangkakan dengan munasabah untuk mempengaruhi keputusan ekonomi yang dibuat oleh pengguna berdasarkan penyata kewangan ini.

Sebagai sebahagian daripada pengauditan mengikut International Standards of Supreme Audit Institutions, saya menggunakan pertimbangan profesional dan mengekalkan keraguan profesional sepanjang pengauditan. Saya juga:

- a. mengenal pasti dan menilai risiko salah nyata ketara dalam Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, sama ada disebabkan fraud atau kesilapan, merangka dan melaksanakan prosedur audit yang responsif terhadap risiko berkenaan serta mendapatkan bukti audit yang mencukupi dan bersesuaian untuk memberikan asas kepada pendapat saya. Risiko untuk tidak mengesan salah nyata ketara akibat daripada fraud adalah lebih tinggi daripada kesilapan kerana fraud mungkin melibatkan pakatan, pemalsuan, ketinggalan yang disengajakan, representasi yang salah, atau mengatasi kawalan dalaman;
- b. memahami kawalan dalaman yang relevan untuk merangka prosedur audit yang bersesuaian tetapi bukan untuk menyatakan pendapat mengenai keberkesanan kawalan dalaman Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan;
- c. menilai kesesuaian dasar perakaunan yang diguna pakai, kemunasabahan anggaran perakaunan dan pendedahan yang berkaitan oleh Lembaga Pengarah;
- d. membuat kesimpulan terhadap kesesuaian penggunaan asas perakaunan untuk usaha berterusan oleh Lembaga Pengarah dan berdasarkan bukti audit yang diperolehi, sama ada wujudnya ketidakpastian ketara yang berkaitan dengan peristiwa atau keadaan yang mungkin menimbulkan keraguan yang signifikan terhadap keupayaan Perbadanan Pembangunan Ekonomi Sarawak atau Kumpulan sebagai satu usaha berterusan. Jika saya membuat kesimpulan bahawa ketidakpastian ketara wujud, saya perlu melaporkan dalam Sijil Juruaudit terhadap pendedahan yang berkaitan dalam Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan atau, jika pendedahan tersebut tidak mencukupi, pendapat saya akan diubah. Kesimpulan saya dibuat berdasarkan bukti audit yang diperolehi sehingga tarikh Sijil Juruaudit. Bagaimanapun, peristiwa atau keadaan pada masa hadapan berkemungkinan menyebabkan Perbadanan Pembangunan Ekonomi Sarawak atau Kumpulan tidak lagi berupaya meneruskan operasi secara usaha berterusan;
- e. menilai persembahan secara keseluruhan, struktur dan kandungan Penyata Kewangan Perbadanan Pembangunan Ekonomi Sarawak dan Kumpulan, termasuk pendedahannya, dan sama ada penyata kewangan tersebut telah melaporkan

asas-asas urus niaga dan peristiwa-peristiwa yang memberikan gambaran saksama; dan

- f. mendapatkan bukti audit yang mencukupi dan bersesuaian berkaitan maklumat kewangan entiti dan aktiviti perniagaan dalam Kumpulan untuk memberikan pendapat terhadap Penyata Kewangan Kumpulan. Saya bertanggungjawab untuk hala tuju, pengawasan dan pelaksanaan pengauditan kumpulan. Saya hanya bertanggungjawab terhadap pendapat saya.

Lembaga Pengarah telah dimaklumkan, antaranya mengenai skop dan tempoh pengauditan yang dirancang serta penemuan audit yang signifikan termasuk kelemahan kawalan dalaman yang dikenal pasti semasa pengauditan.

#### **Laporan Mengenai Keperluan Perundangan dan Peraturan Lain**

Berdasarkan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972, saya juga melaporkan syarikat subsidiari yang tidak diaudit oleh saya, telah dinyatakan di Nota 8 dalam penyata kewangan.

#### **Hal-hal Lain**

Sijil ini dibuat untuk Lembaga Pengarah, Perbadanan Pembangunan Ekonomi Sarawak berdasarkan keperluan The Statutory Bodies (Financial and Accounting Procedure) Ordinance, 1995 serta Sarawak Economic Development Corporation Ordinance, 1972 dan bukan untuk tujuan lain. Saya tidak bertanggungjawab terhadap pihak lain bagi kandungan sijil ini.



**(DATUK WAN SURAYA BINTI WAN MOHD RADZI)**  
KETUA AUDIT NEGARA  
MALAYSIA

PUTRAJAYA

**20** SEPTEMBER 2024



**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2023**

	NOTE	The Group		The Corporation	
		2023	2022	2023	2022
		RM'000	RM'000	RM'000	RM'000
<b>ASSETS</b>					
<b>NON-CURRENT ASSETS</b>					
Property, plant and equipment	4	1,391,721	1,313,288	577,243	584,751
Land held for property development		4,573	4,648	2,015	2,015
Investment properties	5	126,525	127,961	-	-
Biological assets	6	109	195	-	-
Intangible assets	7	1,401	1,215	-	-
Investment in subsidiaries	8	-	-	496,812	478,994
Investment in associates	9	89,775	105,017	43,089	44,347
Investment in jointly controlled entities					
Other investments	10	226,078	241,314	24,937	24,937
Trade and other receivables	11	130,315	125,167	122,070	117,212
Deferred tax assets	14	13,916	-	-	-
	12	579	431	-	-
		<b>1,984,992</b>	<b>1,919,236</b>	<b>1,266,166</b>	<b>1,252,256</b>
<b>CURRENT ASSETS</b>					
Inventories	13	65,725	56,491	5,046	5,424
Trade and other receivables	14	1,478,508	1,414,898	1,530,570	1,528,427
Amount due from contract customers	15	57,302	-	-	-
Current tax assets		2,168	2,163	321	227
Other investments	11	26,506	15,906	2,110	2,028
Fixed deposits with financial institutions	16	19,282	7,502	4,636	-
Cash and cash equivalents	17	260,513	469,414	135,815	314,691
		<b>1,910,004</b>	<b>1,966,374</b>	<b>1,678,498</b>	<b>1,850,797</b>
<b>TOTAL ASSETS</b>		<b>3,894,996</b>	<b>3,885,610</b>	<b>2,944,664</b>	<b>3,103,053</b>

The annexed notes form an integral part of these financial statements.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2023**

	NOTE	The Group		The Corporation	
		2023	2022	2023	2022
		RM'000	RM'000	RM'000	RM'000
<b>EQUITY AND LIABILITIES</b>					
<b>EQUITY</b>					
Reserves	18	1,152,173	1,171,452	778,320	752,283
Equity attributable to owners of the Corporation		1,152,173	1,171,452	778,320	752,283
Non-controlling interests		18,587	14,565	-	-
<b>TOTAL EQUITY</b>		<b>1,170,760</b>	<b>1,186,017</b>	<b>778,320</b>	<b>752,283</b>
<b>NON-CURRENT LIABILITIES</b>					
Trade and other payables	25	13,917	-	-	-
State government equity grant	19(a)	-	6,199	-	6,199
State government contribution for equity participant					
Development funds	19(b)	264,677	264,677	264,677	264,677
Government term loans and other borrowings	20	116,020	103,935	116,020	103,935
Finance lease payables	21	1,642,689	973,891	1,472,999	886,807
Deferred tax liabilities	22	1,262	227	-	-
Deferred income	12	42,884	38,418	-	-
Employee benefits	23	169,591	181,608	78,239	82,862
	24	973	1,010	973	832
		2,252,033	1,569,965	1,932,908	1,345,312
<b>CURRENT LIABILITIES</b>					
Trade and other payables	25	204,741	89,407	4,300	3,651
Employee benefits	24	848	1,531	848	1,531
Deferred income	23	19,439	31,425	-	-
Government term loans and other borrowings	21	246,782	1,002,719	228,288	1,000,276
Finance lease payables	22	352	51	-	-
Current tax liabilities		41	4,495	-	-
		472,203	1,129,628	233,436	1,005,458
<b>TOTAL LIABILITIES</b>		<b>2,724,236</b>	<b>2,699,593</b>	<b>2,166,344</b>	<b>2,350,770</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>3,894,996</b>	<b>3,885,610</b>	<b>2,944,664</b>	<b>3,103,053</b>

The annexed notes form an integral part of these financial statements.

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### STATEMENTS OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR 31 DECEMBER 2023

	NOTE	The Group		The Corporation	
		2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
REVENUE	26	745,873	294,853	71,354	35,183
COST OF SALES		(648,918)	(183,769)	(1,249)	(321)
GROSS PROFIT		96,955	111,084	70,105	34,862
OTHER INCOME	27	84,153	61,775	19,291	14,926
DISTRIBUTION COSTS		(4,725)	(4,348)	-	-
ADMINISTRATIVE EXPENSES		(178,016)	(177,210)	(29,199)	(27,391)
OTHER OPERATING EXPENSES		(36,623)	(51,918)	(32,590)	(44,497)
(LOSS)/PROFIT FROM OPERATIONS		(38,256)	(60,617)	27,607	(22,100)
FINANCE COSTS	28	(8,619)	(2,946)	(312)	(301)
NET IMPAIRMENT LOSSES ON FINANCIAL ASSETS		(85)	-	-	-
SHARE OF NET (LOSSES)/PROFIT OF EQUITY ACCOUNTED ASSOCIATES		(14,211)	18,136	-	-
SHARE OF NET PROFITS OF JOINTLY CONTROLLED ENTITIES		21,191	28,639	-	-
GAIN ON DISPOSAL OF A SUBSIDIARY		-	1	-	-
LOSS ON DISPOSAL OF ASSOCIATES		(1,258)	-	(1,258)	-
(LOSS)/PROFIT BEFORE TAXATION	29	(41,238)	(16,787)	26,037	(22,401)
TAXATION	30	(4,085)	(2,124)	-	(33)
(LOSS)/PROFIT AFTER TAXATION		(45,323)	(18,911)	26,037	(22,434)

The annexed notes form an integral part of these financial statements.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972.)

**STATEMENTS OF COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR 31 DECEMBER 2023 (CONT'D)**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<b>OTHER COMPREHENSIVE (EXPENSES)/INCOME</b>				
<u>Items that will not be reclassified subsequently to Profit or Loss</u>				
Translation differences of foreign operations	4,551	(1,041)	-	-
Revaluation surplus/(deficit) of leasehold land and building	20,766	(8,994)	-	-
<b>TOTAL COMPREHENSIVE (EXPENSES)/INCOME FOR THE FINANCIAL YEAR</b>	<b>(20,006)</b>	<b>(28,946)</b>	<b>26,037</b>	<b>(22,434)</b>
<b>(LOSS)/PROFIT AFTER TAXATION ATTRIBUTABLE TO:-</b>				
Owners of the Corporation	(44,446)	(14,785)	26,037	(22,434)
Non-controlling interests	(877)	(4,126)	-	-
	<b>(45,323)</b>	<b>(18,911)</b>	<b>26,037</b>	<b>(22,434)</b>
<b>TOTAL COMPREHENSIVE (EXPENSES)/INCOME ATTRIBUTABLE TO:-</b>				
Owners of the Corporation	(19,129)	(24,820)	26,037	(22,434)
Non-controlling interests	(877)	(4,126)	-	-
	<b>(20,006)</b>	<b>(28,946)</b>	<b>26,037</b>	<b>(22,434)</b>

The annexed notes form an integral part of these financial statements.

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# SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

## STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

	< ----- Non-Distributable ----- >				Attributable to Owners of the Corporation RM'000	Non- controlling interests RM'000	Total Equity RM'000
	Capital Reserve RM'000	Revaluation Reserve RM'000	Translation Reserve RM'000	Revenue Reserve RM'000			
<b>The Group</b>							
Balance at 1.1.2022							
- As previously reported	353	140,956	1,381	1,053,582	1,196,272	16,485	1,212,757
- Transfer from revenue reserve to revaluation reserve	-	28,719	-	(28,719)	-	-	-
- As restated	353	169,675	1,381	1,024,863	1,196,272	16,485	1,212,757
Loss after taxation for the financial year	-	-	-	(14,785)	(14,785)	(4,126)	(18,911)
Acquisition of a subsidiary	-	-	-	-	-	2,206	2,206
Other comprehensive expenses	-	(8,994)	(1,041)	-	(10,035)	-	(10,035)
Transfer from revaluation reserve to revenue reserve	-	(2,220)	-	2,220	-	-	-
Balance at 31.12.2022	353	158,461	340	1,012,298	1,171,452	14,565	1,186,017

The annexed notes form an integral part of these financial statements.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CHANGES IN EQUITY  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)**

	< ----- Non-Distributable ----- >				Attributable to Owners of the Corporation RM'000	Non- controlling interests RM'000	Total Equity RM'000
	Capital Reserve RM'000	Revaluation Reserve RM'000	Translation Reserve RM'000	Revenue Reserve RM'000			
<b>The Group</b>							
Balance at 1.1.2023	353	158,461	340	1,012,298	1,171,452	14,565	1,186,017
Loss after taxation for the financial year	-	-	-	(44,446)	(44,446)	(877)	(45,323)
Acquisition of a subsidiary	-	-	-	-	-	4,899	4,899
Increase in share of associates' net assets	-	-	-	(150)	(150)	-	(150)
Other comprehensive income	-	20,766	4,551	-	25,317	-	25,317
Transfer from revaluation reserve to revenue reserve	-	(1,631)	-	1,631	-	-	-
Balance at 31.12.2023	353	177,596	4,891	969,333	1,152,173	18,587	1,170,760

The annexed notes form an integral part of these financial statements.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CHANGES IN EQUITY  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)**

	Revenue Reserve RM'000	Total Equity RM'000
<b>The Corporation</b>		
Balance at 1.1.2022	774,717	774,717
Loss after taxation for the financial year	(22,434)	(22,434)
Balance at 31.12.2022/1.1.2023	752,283	752,283
Profit after taxation for the financial year	26,037	26,037
Balance at 31.12.2023	778,320	778,320

The annexed notes form an integral part of these financial statements.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<b>CASH FLOWS (FOR)/FROM OPERATING ACTIVITIES</b>				
(Loss)/Profit before taxation	(41,238)	(16,787)	26,037	(22,401)
Adjustments for:-				
Allowance for/(Reversal of) impairment loss on:				
- investment in subsidiaries	-	-	1,102	19,432
- trade and other receivables	1,452	(284)	(554)	(362)
- investment properties	-	36,430	-	-
- property, plant and equipment	(309)	-	-	-
- intangible assets	-	9	-	-
Amortisation of:				
- deferred income	(7,097)	(5,521)	-	-
- intangible assets	282	55	-	-
- government grant	(6,199)	(6,198)	(6,199)	(6,198)
- goodwill	89	88	-	-
Bad debts written off	-	281	-	180
Depreciation:				
- property, plant and equipment	40,125	39,407	4,474	4,530
- investment properties	2,111	2,081	-	-
- biological assets	31	31	-	-
Dividend income	(5,250)	(3,777)	(46,392)	(18,145)
Employee benefits obligations	(229)	405	(237)	405
(Gain)/Loss on disposal of				
- property, plant and equipment	(39)	(21)	(104)	1
- other investments	-	1,488	-	800
Loss on disposal of associates	1,258	-	1,258	-
Gain on foreign exchange				
- realised	(340)	(117)	-	(110)
- unrealised	-	(1)	-	-
(Gain)/Loss on fair value changes in				
- investment properties	(675)	-	-	-
- other investments	(5,389)	20,416	(4,858)	-
Inventories written off	125	283	-	283
Property, plant and equipment written off	1,308	4	-	1
Provision for stock obsolescence	258	-	-	-
Interest expenses	8,619	2,946	312	302
Interest income	(9,230)	(7,007)	(12,798)	(9,710)
Share of net losses/(profits) of equity accounted associates	14,211	(18,136)	-	-
Share of net profits of equity accounted jointly controlled entities	(21,191)	(28,639)	-	-
Operating (loss)/profit before working capital changes	(27,317)	16,426	(37,959)	(31,492)
<b>BALANCE CARRIED FORWARD</b>	<b>(27,317)</b>	<b>16,426</b>	<b>(37,959)</b>	<b>(31,492)</b>

The annexed notes form an integral part of these financial statements.

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CASH FLOWS**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)**

	The Group 2023	2022	The Corporation 2023
NOTE	RM'000	RM'000	RM'000
	(27,317)	16,426	(37,959)
<b>BALANCE BROUGHT FORWARD</b>			<b>(31,492)</b>
(Increase)/Decrease in inventories	(9,617)	963	379
(Decrease)/Increase in deferred income	(10,478)	36,922	-
(Increase)/Decrease in trade and other receivables	(78,978)	135,034	(11,902)
Increase in amount due from contract customer	(57,302)	-	-
Increase/(Decrease) in trade and other payables	129,595	5,465	884
Decrease in biological assets	55	56	-
<b>CASH (FOR)/FROM OPERATIONS</b>	<b>(54,042)</b>	<b>194,866</b>	<b>(34,260)</b>
Interest paid	(8,619)	(2,900)	(312)
Interest received	9,230	7,007	12,798
Tax (paid)/refund	(4,421)	(3,718)	(94)
Employee benefits paid	(500)	(470)	(304)
<b>NET CASH (FOR)/FROM OPERATING ACTIVITIES</b>	<b>(58,352)</b>	<b>194,785</b>	<b>(22,172)</b>
<b>CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES</b>			
Acquisition of jointly controlled entities	-	(127)	-
Acquisition of other investments	(10,359)	(526)	(83)
Acquisition of intangible assets	(556)	(54)	-
Decrease in land held for development	75	359	-
Acquisition of subsidiaries, net of cash and cash equivalents acquired	-	(1,944)	(1,950)
Additional investment in subsidiaries	-	-	(18,920)
Advances to associates	-	-	(205)
Advances to subsidiaries	-	-	(3,819)
Advances repaid from associates	-	-	(23,731)
Dividend received	46,356	18,530	185,520
Increase in fixed deposits with maturity more than three months	(11,780)	(1,176)	18,145
Purchase of property, plant and equipment	(96,224)	(83,006)	(4,636)
Purchase of investment properties	(4,907)	(10,745)	(3,677)
Net movement in associates	-	-	(10,139)
Proceeds from disposal of other investments	-	8,767	-
Withdrawal of cash management fund	-	4,144	4,514
Proceeds from disposal of property, plant and equipment	449	499	-
<b>NET CASH (FOR)/FROM INVESTING ACTIVITIES</b>	<b>(76,946)</b>	<b>(65,279)</b>	<b>15,202</b>
			<b>172,334</b>

The annexed notes form an integral part of these financial statements.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**STATEMENTS OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)**

	NOTE	The Group		The Corporation	
		2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
<b>CASH FLOWS (FOR)/FROM FINANCING ACTIVITIES</b>					
Contribution by non-controlling interest		4,899	-	-	-
Drawdown of term loan and other borrowings		92,716	20,562	-	-
Drawdown of revolving credit		15,000	-	-	-
Repayment of term loan and other borrowings		(197,298)	(1,024)	(185,796)	(266)
Repayment of lease payables		(243)	(4)	-	-
Proceeds/(Disbursement) of development funds		12,085	(11,263)	13,890	(1,019)
<b>NET CASH (FOR)/FROM FINANCING ACTIVITIES</b>		<b>(72,841)</b>	<b>8,271</b>	<b>(171,906)</b>	<b>(1,285)</b>
<b>NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS</b>		<b>(208,139)</b>	<b>137,777</b>	<b>(178,876)</b>	<b>134,398</b>
<b>EFFECTS OF FOREIGN EXCHANGE TRANSLATION</b>		<b>(762)</b>	<b>35</b>	<b>-</b>	<b>-</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR</b>		<b>469,414</b>	<b>331,602</b>	<b>314,691</b>	<b>180,293</b>
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR</b>	17	<b>260,513</b>	<b>469,414</b>	<b>135,815</b>	<b>314,691</b>

The annexed notes form an integral part of these financial statements.

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**1. CORPORATION INFORMATION**

The Corporation is principally engaged in activities related to tourism and leisure, agro-food, property development, community development, mineral and mining, commercial and socio-economic projects substantially through its investments in subsidiaries and associated companies.

The Corporation is established under the Perbadanan Pembangunan Ekonomi Sarawak Ordinance, 1972 (Sarawak Cap.35). The registered office is located at Menara SEDC, Level 3-11, Lot 2787, Isthmus, off Jalan Bako, 93050 Kuching, Sarawak.

The financial statements were authorised for issue by the Board of Members in accordance with a resolution of the Members dated 19 April 2024.

**2. BASIS OF PREPARATION**

The financial statements of the Group and the Corporation are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Malaysian Private Entities Reporting Standard ("MPERS").

**3. SIGNIFICANT ACCOUNTING POLICIES**

**3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS**

*Key Sources of Estimation Uncertainty*

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:

**(a) Depreciation of Property, Plant and Equipment**

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

**(b) Valuation of Investment Properties**

Investment properties of the Group are reported at fair value which is based on valuations performed by independent professional valuers.

The independent professional valuers have exercised judgement in determining market rental and other factors used in the valuation process. Also, judgement has been applied in estimating prices for less readily observable external parameters. Other factors such as model assumptions, market dislocations and unexpected correlations can also materially affect these estimates and the resulting fair values.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

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**3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)**

*Key Sources of Estimation Uncertainty (Cont'd)*

**(c) Impairment of Property, Plant and Equipment**

The Group and the Corporation determine whether an item of their property, plant and equipment is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates which are subject to higher degree of estimation uncertainties due to volatility in markets in which the Group and the Corporation operate.

**(d) Impairment of Inventories**

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories.

**(e) Impairment of Trade and Other Receivables**

An impairment loss is recognised when there is objective evidence that a financial asset is impaired. Management specifically reviews its trade and other receivables and analyses their ageing profiles, historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in the customer payment profile when making a judgement to evaluate the adequacy of the allowance for impairment losses. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. If the expectation is different from the estimation, such difference will impact the carrying value of receivables.

**(f) Impairment of Investment in Subsidiaries, Jointly Controlled Entities, Associates and Other Investments**

The Group and the Corporation determine whether their investments in jointly controlled entities, associates and other investments is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972.)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

*Key Sources of Estimation Uncertainty (Cont'd)*

###### (g) Fair Value of Livestock

Livestock are measured at fair value less costs to sell. The fair value is measured based on either the market prices as at the reporting date adjusted with reference to the species, age and growing condition to reflect differences in characteristics of the livestock; or the present value of expected net cash flows from the livestock when market prices are unavailable. Any change in the estimates may affect the fair value of the livestock significantly.

###### (h) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Corporation recognise tax liabilities based on their understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

###### (i) Deferred Tax Assets

Deferred tax assets are recognised for all deductible temporary differences or unused tax losses or unabsorbed capital allowances to the extent that it is probable that future taxable profits would be available against which the deductible temporary differences or unused tax losses or unabsorbed capital allowances could be utilised. Management judgement is required to determine the amount of deferred tax assets that can be recognised, based on the assessment of the probability of the future taxable profits.

#### *Critical Judgements Made in Applying Accounting Policies*

Management believes that there are no instances of application of critical judgement in applying the Group's and the Corporation's accounting policies which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

##### (a) Classification of Leasehold Land

The classification of leasehold land as a finance lease or an operating lease requires the use of judgement in determining the extent to which risks and rewards incidental to its ownership lie. Despite the fact that there will be no transfer of ownership by the end of the lease term and that the lease term does not constitute the major part of the indefinite economic life of the land, management consider that the present value of the minimum lease payments approximates to the fair value of the land at the inception of the lease. Accordingly, management judge that the Group has acquired substantially all the risks and rewards incidental to the ownership of the land through a finance lease.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.2 BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Corporation and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities controlled by the Group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

##### (a) Business Combinations

Acquisitions of businesses are accounted for using the purchase method. Under the purchase method, the cost of a business combination is measured at the aggregate of the fair values at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued plus any costs directly attributable to the business combination.

If an associate becomes a subsidiary, the Group remeasures its previously held equity interests to fair value and any corresponding gain or loss is recognised in profit or loss. The remeasured carrying amount forms part of the cost of business combination.

Non-controlling interests in the acquiree are measured at the non-controlling interest's proportionate share of the acquiree's recognised identifiable net assets at the date of acquisition.

##### (b) Non-controlling interests

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Corporation. Profit or loss and each component of other comprehensive income are attributed to the owners of the Corporation and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

##### (c) Changes in Ownership Interests in Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in the equity of the Group.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.2 BASIS OF CONSOLIDATION (CONT'D)

###### (d) Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss in profit or loss which is calculated as the difference between the proceeds from the disposal of the subsidiary and its carrying amount at the date of disposal.

If the Group retains any interest in the former subsidiary, that investment is accounted for as a financial asset from the date the entity ceases to be a subsidiary, provided that it does not become an associate or a jointly controlled entity. The carrying amount on that date is regarded as the cost of the initial measurement of the financial asset.

##### 3.3 GOODWILL

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation is recognised in profit or loss on a straight-line method over a period of 10 years.

Under the purchase method, any excess of the cost of business combination over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities recognised, is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain (negative goodwill) and is recognised in profit or loss immediately.

Goodwill arises on the acquisition of equity-accounted associates is recorded as part of the carrying amount at the date of acquisition. The Group adjusts its share of the post acquisition profits or losses of associates to account for the amortisation of the goodwill.

##### 3.4 FUNCTIONAL AND FOREIGN CURRENCIES

###### (a) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Corporation's functional and presentation currency.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.4 FUNCTIONAL AND FOREIGN CURRENCIES (CONT'D)

###### (b) Foreign Currency Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition using exchange rates at the transaction dates. At the end of the reporting period, foreign currency monetary assets and liabilities are retranslated at the exchange rates of that date. Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at the end of the reporting date.

All foreign currency exchange differences arising from the settlement of monetary items or on the retranslation of monetary items are recognised in profit or loss in the period in which they arise.

###### (c) Foreign Operations

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group's presentation currency at the exchange rates at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Corporation and non-controlling interests, as appropriate.

On the disposal of a foreign operation, all of the exchange differences accumulated in equity in respect of that foreign operation are not reclassified to profit or loss. In relation to partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests.

In the consolidated financial statements, when the settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income. The cumulated foreign currency differences are not reclassified to profit or loss on the disposal of the net investment.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.5 FINANCIAL INSTRUMENTS****(a) Initial Recognition and Measurement**

Financial assets and financial liabilities are recognised in the statements of financial position when the Group and the Corporation have become a party to the contractual provisions of the instruments.

A financial instrument is recognised initially at the transaction price, including transaction costs. For a financial asset or a financial liability that is subsequently measured at fair value through profit or loss, transaction costs are recognised in profit or loss when incurred.

**(b) Subsequent Measurement**

Debt instruments that are classified as current assets or current liabilities are measured at the undiscounted amount of cash or other consideration expected to be paid or received. Other debt instruments are measured at amortised cost using the effective interest method.

Investments in non-puttable ordinary shares are measured at cost less impairment unless the shares are publicly traded or their fair value can otherwise be measured reliably without undue cost or effort, in which case the investments are measured at fair value with changes in fair value recognised in profit or loss.

Other than the above, all financial assets and financial liabilities are measured at fair value with changes in fair value recognised in profit or loss.

## **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

#### **3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

##### **3.5 FINANCIAL INSTRUMENTS (CONT'D)**

###### **(c) Derecognition**

A financial asset or a part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or are settled, or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount of the financial asset derecognised and the consideration received (including any newly created rights and obligations) is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expires. A substantial modification to the terms of an existing financial liability is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

For this purpose, the Group and the Corporation consider a modification as substantial if the present value of the revised cash flows of the modified terms discounted at the original effective interest rate differs by 10% or more when compared with the carrying amount of the original liability.

##### **3.6 INVESTMENTS IN SUBSIDIARIES**

Investments in subsidiaries are measured in the statement of financial position of the Corporation at cost less any impairment losses. The cost of the investments includes transaction costs.

##### **3.7 INVESTMENTS IN ASSOCIATES**

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture.

The investment in an associate is accounted for in the consolidated financial statements using the equity method based on the financial statements of the associate made up to 31 December 2023. The Group's share of the post-acquisition profits and other comprehensive income of the associate is included in the consolidated statement of comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases. Dividends received and receivable from associates are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the associate.

## **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

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#### **3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

##### **3.7 INVESTMENTS IN ASSOCIATES (CONT'D)**

Unrealised gains and losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate.

When the Group loses significant influence over an associate as a result of a full or partial disposal, any retained interest in the former associate at the date is measured at fair value and this amount is regarded as the initial carrying amount of a financial asset. The difference between the fair value of any retained interest plus proceeds from the interest disposed of and the carrying amount of the investment at that date is recognised in profit or loss. In addition, any gains or losses previously recognised in other comprehensive income are also reclassified to profit or loss if that gain or loss would be required to be reclassified to profit or loss on the disposal of the related assets or liabilities.

In the separate financial statements of the Corporation, investments in associates are stated at cost less any impairment losses. The cost of the investment includes transaction costs. Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the associate arising before or after the date of acquisition. Any gain or loss arising from the disposal of an associate is recognised in profit or loss.

##### **3.8 INVESTMENTS IN JOINTLY CONTROLLED ENTITIES**

A jointly controlled entity is a corporation, partnership or other entity over which there is a contractual arrangement between the parties that have joint control over the economic activity of the entity.

The Group accounts for its interest in the jointly controlled entities using the equity method based on the financial statements of the jointly controlled entities made up to 31 December 2023. The Group's share of the post-acquisition profits and other comprehensive income of the jointly controlled entities is included in the consolidated statement of comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases. Dividends received and receivable from jointly controlled entities are recognised as a reduction in the carrying amount of the investment.

In the separate financial statements of the Corporation, investments in jointly controlled entities are stated at cost less any impairment losses. The cost of the investment includes transaction costs. Dividends and other distributions received from the investment are recognised as income without regard to whether the distributions are from accumulated profits of the jointly controlled entities arising before or after the date of acquisition. Any gain or loss arising from the disposal of a jointly controlled entity is recognised in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**3.9 PROPERTY, PLANT AND EQUIPMENT**

All items of property, plant and equipment are initially measured at cost. Cost includes expenditure that are directly attributable to the acquisition of the asset and other costs directly attributable to bringing the asset to working condition for its intended use.

Subsequent to initial recognition, all property, plant and equipment, other than freehold land, are stated at cost less accumulated depreciation and any impairment losses.

Freehold land is stated at valuation less any impairment losses recognised after the date of the revaluation.

Freehold land is revalued periodically. Surpluses arising from the revaluation are recognised in other comprehensive income and accumulated in equity under the revaluation reserve to the extent that it reverses a revaluation deficit of the same asset previously recognised in profit or loss. Deficits arising from the revaluation, to the extent that they are not supported by any previous revaluation surpluses, are recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group or the Corporation and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is charged to profit or loss on a straight-line method to write off the depreciable amount of the assets over their estimated useful lives. The principal annual rates used for this purpose are:-

Long leasehold land	2%
Short leasehold land	2%
Buildings and improvements	2% - 33.33%
Leasehold improvements	2% - 20%
Plant, machinery and equipment	2% - 33.33%
Vessel	10%

Crockery, glassware, cutlery and linen for subsidiaries involved in hotel operations are capitalised at the minimum level requirement for normal operation. Additions and replacements are written off in the year in which they are acquired.

Capital work-in-progress included in property, plant and equipment are not depreciated as these assets are not yet available for use.

The depreciation method, useful lives and residual values will be reviewed if there is a significant change since the last annual reporting date in the pattern by which the Group and the Corporation expect to consume an asset's future economic benefits. Any changes are accounted for as a change in accounting estimate.

Any gain or loss arising from the disposal of property, plant and equipment is recognised in profit or loss. The revaluation reserve included in equity is transferred directly to retained profits on retirement or disposal of the asset.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972.)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.10 INVESTMENT PROPERTIES

Investment properties are properties which are owned or held under a leasehold interest to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are initially measured at cost. Cost includes expenditure that is directly attributable to the acquisition of the investment property.

Subsequent to initial recognition, hotel and investment properties are stated at fair value if the fair value can be measured reliably without undue cost or effort. Any changes in the fair value of investment properties are recognised in profit or loss in the year in which they arise.

Any gain or loss arising from the disposal of investment properties is recognised in profit or loss.

##### 3.11 INTANGIBLE ASSETS

Intangible assets are recognised when it is probable that expected future economic benefits that are attributable to the assets will flow to the Group, the cost or value of the assets can be measured reliably and the assets do not result from expenditure incurred internally on an intangible asset. Intangible assets are amortised over 5 to 10 years.

##### 3.12 IMPAIRMENT

###### (a) Impairment of Financial Assets

All financial assets (except for financial assets measured at fair value through profit or loss) are assessed for impairment at each reporting date when there is objective evidence of impairment.

For a financial asset measured at amortised cost, the impairment loss is the difference between the financial asset's carrying amount and the present value of estimated cash flows discounted at the financial asset's original effective rate.

For a financial asset measured at cost less impairment, the impairment loss is the difference between the financial asset's carrying amount and the best estimate of the amount that would be received for the financial asset if it were to be sold at the reporting date.

All impairment losses are recognised in profit or loss immediately.

If, in a subsequent period, the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previous recognised impairment loss is reversed to the extent that the carrying amount of the financial asset does not exceed its amortised cost at the reversal date. The amount of impairment reversal is recognised in profit or loss.

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(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.12 IMPAIRMENT (CONT'D)

###### (b) Impairment of Non-Financial Assets

The carrying values of non-financial assets, other than those to which *Section 27 - Impairment of Assets* does not apply, are reviewed at the end of each reporting period for impairment when there is an indication that the assets might be impaired.

Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the asset's fair value less costs to sell and its value in use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where it is not possible to estimate the recoverable amount of an individual asset, the Group and the Corporation determine the recoverable amount of the cash-generating unit to which the asset belongs. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units of the Group that is expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

An impairment loss is recognised in profit or loss unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset. Any impairment loss recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

In respect to non-financial assets other than goodwill, when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) if no impairment loss had been recognised. The reversal is recognised in profit or loss immediately unless the asset is carried at its revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

##### 3.13 LEASED ASSETS

###### (#) Finance Lease

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incidental to ownership. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. The corresponding liability is included in the statement of financial position as hire purchase payables.

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(Established under the Sarawak Economic Development Corporation Ordinance, 1972.)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.13 LEASED ASSETS (CONT'D)

###### (a) Finance Lease (Cont'd)

Minimum lease payments made under finance leases are apportioned between the finance costs and the reduction of the outstanding liability. The finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised in the profit or loss and allocated over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability for each accounting period.

###### (b) Operating Lease

All leases that do not transfer substantially to the Group all the risks and rewards incidental to ownership are classified as operating leases and, the leased assets are not recognised on the statement of financial position of the Group.

Payments made under operating leases are recognised as an expense in the profit or loss on a straight-line method over the term of the lease.

##### 3.14 INVENTORIES

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition.

For items of inventory that are individually significant or are segregated for individual projects, cost is measured using the specific identification method. For homogeneous items of inventory, cost is determined on either a first-in first-out basis or a weighted average cost formula. Net realisable value is determined on an item-by-item basis or on a group of similar items basis.

At each reporting date, the Group and the Corporation assess whether any inventories are impaired by comparing the carrying amount of each item of inventory with its selling price less costs to complete and sell. If an item of inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised in profit or loss immediately.

For the foreign incorporated subsidiary, livestock inventory is recorded in accordance with MPERS 34 "Agriculture" which requires that livestock be reported at their market value at each reporting date. Net market value is the amount which could be expected to be received from the disposal of the livestock in an active and liquid market after deducting costs expected to be incurred in realising the proceeds of such a disposal. The method takes into account the different types and weights of animals. Prices for each category are established in accordance with Directors' valuation based on current sale yard reports or actual sales achieved by the foreign subsidiary. Net increments and decrements in the net market value of livestock are recognised in the statement of comprehensive income as revenue or expenses in the financial year in which they occur.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**3.15 BIOLOGICAL ASSETS**

Biological assets breeder heifers, pasture development expenditure and plantation development expenditure.

Breeder heifers are measured at cost less accumulated amortisation and accumulated impairment losses. Cost of breeder heifers are based on the weighted average of the purchase price.

Pasture development expenditure incurred in the planting and maintenance of immature areas of pasture is capitalised as pasture development expenditure and amortised over 5 years. Upon maturity, all subsequent maintenance expenditure is charged to the statement of comprehensive income.

Plantation development expenditure comprise costs and other expenses incurred in the cultivation of oil palm plantation. These biological assets are measured using the cost model as the fair value cannot be measured reliably without undue cost or effort because an external professional valuation would involve significant costs that substantially exceed the benefits to users, there are no comparable market prices and significant uncertain variables would be needed to perform an internal valuation.

**3.16 LAND HELD FOR PROPERTY DEVELOPMENT**

Land held for future property development represents land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle.

Land held for future property development is stated at cost less any accumulated impairment losses.

The cost comprises cost associated with the purchase of land, conversion fees and other relevant levies, and an appropriate proportion of common infrastructure costs.

Net realisable value represents the estimated selling price of intended properties that to be developed less the estimated costs of completion and the estimated costs necessary in selling the properties. If future development layout plan is not available, the replacement cost of the land held for future property development will be the best available measure of the net realisable value.

Land held for future property development is transferred to property development cost category when development activities have commenced and are expected to be completed within the normal operating cycle.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.17 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances and demand deposits. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged fixed deposits with licensed banks.

##### 3.18 PROVISIONS

Provisions are recognised when the Group and the Corporation have a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The discount rate shall be a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as interest expense in profit or loss.

##### 3.19 EMPLOYEE BENEFITS

###### (a) Short-term Benefits

Wages, salaries, paid annual leave and bonuses are measured on an undiscounted basis and are recognised in profit or loss in the period in which the associated services are rendered by employees of the Group and the Corporation.

###### (b) Defined Contribution Plans

The Group's and the Corporation's contributions to defined contribution plans are recognised in profit or loss in the period to which they relate. Once the contributions have been paid, the Group and the Corporation have no further liability in respect of the defined contribution plans.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

##### 3.20 INCOME TAXES

###### (a) Current Tax

Current tax assets and liabilities are the expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

###### (b) Deferred Tax

Deferred tax is recognised using the liability method for all temporary differences other than those that arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Where investment properties are carried at their fair value, the amount of deferred tax recognised is measured using the tax rates that would apply on sale of those assets at their carrying value at the reporting date unless the property is depreciable and is held with the objective to consume substantially all of the economic benefits embodied in the property over time, rather than through sale.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the same taxation authority.

##### 3.21 BORROWING COSTS

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

## **SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

#### **3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

##### **3.22 STATE GOVERNMENT EQUITY GRANT**

The State Government Equity Grant represents funds injected into the Corporation by the State Government of Sarawak to finance investments in subsidiaries which undertake commercial projects.

The State Government Equity Grant will be amortised over 5 years commencing from 2019.

##### **3.23 STATE GOVERNMENT CONTRIBUTION FOR EQUITY PARTICIPATION**

The State Government Contribution for equity participation represents funds injected into the Corporation by the State Government of Sarawak to finance investments in subsidiaries.

The State Government Contribution for Equity Participation is repayable only upon request by the State Government when investments in subsidiaries are disposed.

##### **3.24 DEVELOPMENT FUNDS**

Development funds are assistance by government in the form of a transfer of resources to an entity in return for past or future compliance with certain conditions relating to the operating activities of the entity.

Development funds received before the revenue recognition criteria are satisfied are recognised as liabilities in the statement of financial position. The development funds are measured at transacted price of proceeds.

##### **3.25 DEFERRED INCOME**

Deferred income comprises government grants, rental income and membership fees.

Deferred income are recognised initially at their fair value in the statement of financial position as deferred income where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Grants that compensate the Group and the Corporation for expenses incurred are recognised as income over the periods necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Grants that compensate the Group and the Corporation for the cost of an asset are recognised as income on a systematic basis over the useful life of the asset.

Rental income and membership fees received in advance are recognised as revenue on a straight-line basis throughout the lease term and membership period.

##### **3.26 CONTINGENT LIABILITIES**

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group and the Corporation. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**3.26 CONTINGENT LIABILITIES (CONT'D)**

A contingent liability is not recognised but is disclosed in the notes to the financial statements, unless the probability of outflow of economic benefits is remote. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

**3.27 REVENUE AND OTHER INCOME**

Revenue is measured at the fair value of the consideration received or receivable, net of returns, goods and services tax, cash and trade discounts.

**(a) Sales of Goods**

Revenue from sale of goods is recognised when significant risks and rewards of ownership of the goods have been transferred to the buyer and where the Group and the Corporation do not have continuing managerial involvement and effective control over the goods sold.

**(b) Services**

Revenue is recognised upon the rendering of services and when the outcome of the transaction can be estimated reliably by reference to the stage of completion at the end of the reporting period. When the outcome of the transaction cannot be estimated reliably, revenue is recognised to the extent of the expenses incurred that are recoverable.

**(c) Interest Income**

Interest income is recognised on an accrual basis using the effective interest method.

**(d) Dividend Income**

Dividend income from investment is recognised when the right to receive dividend payment is established.

**(e) Rental Income**

Rental income is accounted for on a straight-line method over the lease term.

**(f) Government Grants**

Government grants are recognised as income at their fair value when the proceeds are receivable and all attached conditions are met.

Grant received when the Group and the Corporation have yet to comply with all attached conditions are recognised as a deferred income and recognised as income when all performance conditions are met.

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****3.28 AMOUNT DUE FROM CONTRACT CUSTOMERS**

Amount due from contract customers for contract works represent the gross unbilled amount expected to be collected from customer for contract works performed to date. It is measured at cost plus profit recognised to date less progress billings and recognised losses, if any. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in the Group's contract activities based on normal operating capacity. If progress billings exceed costs incurred plus recognised profits, then the difference is presented as gross amount due to contract customers for contract works.

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 4. PROPERTY, PLANT AND EQUIPMENT

The Group	At	Additions	Disposals	Write off	Adjustments	Transfer	Revaluation	Exchange	Depreciation	Grant	Depreciation	Impairment	At
	1.1.2023												Charged to
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	Adjustment	Differences	Development	(Note 23)	RM'000	RM'000	RM'000
<i>Carrying Amount</i>													
Freehold land	495,848	578	-	(126)	-	-	-	6,740	-	-	-	-	503,040
Long leasehold land	152,914	-	-	-	-	-	(10,636)	-	-	-	(2,503)	-	138,775
Short leasehold land	13,350	-	(46)	-	-	-	-	-	-	-	(528)	-	12,777
Buildings and improvements	540,593	7,899	(132)	(232)	(3)	86,262	31,447	362	(6,428)	(25,367)	309	634,700	
Plant, machinery and equipment	45,602	15,507	(232)	(1)	837	8,228	-	244	-	(9,880)	-	60,305	
Leasehold improvements	15,707	795	-	(42)	-	-	-	427	-	(1,507)	-	15,370	
Vessel	2,898	15	-	(669)	-	-	-	-	-	(340)	-	1,904	
Capital and construction work-in-progress	46,376	73,039	-	(238)	(837)	(94,490)	-	-	-	-	-	-	23,850
	1,313,288	97,823	(408)	(1,308)	(3)	-	20,811	7,763	(6,428)	(40,125)	309	1,381,721	

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# SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

### 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At	Acquisition of					Transfer	Revaluation Adjustment	Exchange Differences	Depreciation Charged to Development Grant (Note 23)	Depreciation Charges	At
	1.1.2022	Additions	subsidary	Disposals	Write off	Adjustments						RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<i>Carrying Amount</i>												
Freehold land	496,027	1,634	-	-	-	-	-	(584)	(829)	-	-	495,848
Long leasehold land	166,498	-	-	-	-	-	1	(1,013)	-	-	(2,572)	162,914
Short leasehold land	13,877	-	-	-	-	-	-	-	-	-	(527)	13,350
Buildings and improvements	494,264	1,827	-	-	(3)	(987)	72,832	1,373	(91)	(6,529)	(21,893)	540,593
Plant, machinery and equipment	41,017	11,677	1	(478)	(1)	-	8,071	-	(51)	-	(12,634)	46,602
Leasehold improvements	16,584	697	-	-	-	-	(1)	-	(106)	-	(1,457)	16,707
Vessel	-	672	2,440	-	-	-	-	-	-	-	(214)	2,898
Capital and construction work-in progress	58,998	68,881	-	-	-	(600)	(78,903)	-	-	-	-	46,376
	1,287,265	83,286	2,441	(478)	(4)	(1,587)	-	(10,524)	(1,077)	(6,629)	(39,407)	1,313,288

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

The Corporation	At	Additions	Disposals	Adjustments	Depreciation	Depreciation	At
	1.1.2023				Charged to		31.12.2023
	RM'000	RM'000	RM'000	RM'000	Development	Charges	RM'000
					(Note 23)	RM'000	
					Grant		
<i>Carrying Amount</i>							
Freehold land	366,005	23	-	-	-	-	366,028
Long leasehold land	3,672	-	-	-	-	-	3,672
Short leasehold land	19,420	-	(45)	-	-	(526)	18,849
Buildings and improvements	185,319	352	-	(236)	(6,428)	(3,200)	175,807
Plant, machinery and equipment	2,199	296	(2)	-	-	(748)	1,745
Capital and construction work-in progress	8,136	3,006	-	-	-	-	11,142
	584,751	3,677	(47)	(236)	(6,428)	(4,474)	577,243

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

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**NOTES TO THE FINANCIAL STATEMENTS****FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

								Depreciation	At
	At	Additions	Disposals	Write-off	Transfer	Adjustments	Charged to	31.12.2022	
<b>The Corporation</b>	1,1 2022	RM'000	RM'000	RM'000	RM'000	RM'000	Grant	RM'000	RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	(Note 23)	Charges	RM'000
<i>Carrying Amount</i>									
Freehold land	364,946	1,059	-	-	-	-	-	-	366,005
Long leasehold land	3,672	-	-	-	-	-	-	-	3,672
Short leasehold land	19,946	-	-	-	-	-	-	(526)	19,420
Buildings and improvements	189,719	1,149	-	-	6,268	(987)	(6,629)	(3,201)	185,319
Plant, machinery and equipment	2,700	304	(1)	(1)	-	-	-	(803)	2,199
Capital and construction work-in progress	5,777	7,627	-	-	(5,268)	-	-	-	8,135
	<b>586,760</b>	<b>10,139</b>	<b>(1)</b>	<b>(1)</b>	<b>-</b>	<b>(987)</b>	<b>(6,629)</b>	<b>(4,530)</b>	<b>584,751</b>

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)**

<b>The Group</b>	<b>At Cost RM'000</b>	<b>At Valuation RM'000</b>	<b>At Accumulated Depreciation RM'000</b>	<b>Accumulated Impairment RM'000</b>	<b>Carrying Amount RM'000</b>
<b>31.12.2023</b>					
Freehold land	421,870	81,170	-	-	503,040
Long leasehold land	11,238	130,594	(1,998)	(59)	139,775
Short leasehold land	21,413	-	(8,636)	-	12,777
Buildings and improvements	360,826	399,946	(122,152)	(3,920)	634,700
Plant, machinery and equipment	245,961	-	(185,300)	(346)	60,305
Lease improvements	41,907	-	(26,537)	-	15,370
Vessel	2,712	-	(808)	-	1,904
Capital and construction work-in progress	24,127	-	(194)	(83)	23,850
	<b>1,130,044</b>	<b>611,710</b>	<b>(345,625)</b>	<b>(4,408)</b>	<b>1,391,721</b>
<b>The Group</b>	<b>At Cost RM'000</b>	<b>At Valuation RM'000</b>	<b>At Accumulated Depreciation RM'000</b>	<b>Accumulated Impairment RM'000</b>	<b>Carrying Amount RM'000</b>
<b>31.12.2022</b>					
Freehold land	421,417	74,431	-	-	495,848
Long leasehold land	83,838	74,554	(5,419)	(59)	152,914
Short leasehold land	21,459	-	(8,108)	-	13,350
Buildings and improvements	440,478	229,886	(119,999)	(9,772)	540,593
Plant, machinery and equipment	226,407	-	(180,459)	(346)	45,602
Lease improvements	40,522	-	(24,815)	-	15,707
Vessel	3,614	-	(716)	-	2,898
Capital and construction work-in progress	46,653	-	(194)	(83)	46,376
	<b>1,284,388</b>	<b>378,871</b>	<b>(339,711)</b>	<b>(10,260)</b>	<b>1,319,288</b>

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 4. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Corporation	At		At		Accumulated Impairment RM'000	Carrying Amount RM'000
	Cost RM'000	Valuation RM'000	Accumulated Depreciation RM'000	Impairment RM'000		
31.12.2023						
Freehold land	366,028	-	-	-	-	366,028
Long leasehold land	2,559	1,154	(41)	-	-	3,672
Short leasehold land	27,351	-	(8,502)	-	-	18,849
Buildings and improvements	262,852	-	(86,871)	(174)	(174)	175,807
Plant, machinery and equipment	18,260	-	(16,515)	-	-	1,745
Capital and construction work-in progress	11,142	-	-	-	-	11,142
	<b>688,192</b>	<b>1,154</b>	<b>(111,928)</b>	<b>(174)</b>	<b>(174)</b>	<b>577,243</b>

#### The Corporation

31.12.2022

The Corporation	At		At		Accumulated Impairment RM'000	Carrying Amount RM'000
	Cost RM'000	Valuation RM'000	Accumulated Depreciation RM'000	Impairment RM'000		
Freehold land	366,005	-	-	-	-	366,005
Long leasehold land	2,559	1,154	(41)	-	-	3,672
Short leasehold land	27,397	-	(7,977)	-	-	19,420
Buildings and improvements	262,735	-	(77,242)	(174)	(174)	185,319
Plant, machinery and equipment	18,315	-	(16,116)	-	-	2,199
Capital and construction work-in progress	8,136	-	-	-	-	8,136
	<b>685,147</b>	<b>1,154</b>	<b>(101,376)</b>	<b>(174)</b>	<b>(174)</b>	<b>584,751</b>

(a) The land titles for landed properties of the Corporation and certain subsidiaries of the Group have yet to be issued by the relevant authorities.

(b) Included in property, plant and equipment of the Group are the following assets which have been charged to licensed banks as securities for banking facilities granted to the Group as disclosed in Note 21.

	The Group	
	2023 RM'000	2022 RM'000
Freehold lands	137,013	129,718
Buildings	6,800	6,800
	<b>143,813</b>	<b>136,518</b>

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 5. INVESTMENT PROPERTIES

	The Group	
	2023	2022
At Fair Value	RM'000	RM'000
<i>Carrying Amount</i>		
At 1 January	81,760	118,190
Changes in fair value recognised in profit or loss	675	(36,430)
Depreciation	(30)	-
At 31 December	<u>82,405</u>	<u>81,760</u>

The fair value of investment properties of the Group were based on valuations performed by accredited independent valuer in Sarawak, using depreciated replacement cost method and by reference to comparable market prices of similar property of recent transactions within the area of the subject property.

	The Group	
	2023	2022
At Cost	RM'000	RM'000
<i>Carrying Amount</i>		
At 1 January	46,201	48,282
Depreciation charges	(2,081)	(2,081)
At 31 December	<u>44,120</u>	<u>46,201</u>
Total carrying amount: of hotel and investment properties	<u>126,525</u>	<u>127,961</u>

	The Group	
	2023	2022
Represented by:-	RM'000	RM'000
Building, at fair value	62,229	61,584
Building, at cost	44,120	46,201
Leasehold land, at fair value	20,176	20,176
	<u>126,525</u>	<u>127,961</u>

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**6. BIOLOGICAL ASSETS**

	The Group	
	2023	2022
	RM'000	RM'000
Breeder heifers, at cost	109	164
Pasture development expenditure*	-	31
Oil palm plantation**	-	-
	109	195

\*Pasture development expenditure:

	The Group	
	2023	2022
	RM'000	RM'000
<b>Cost</b>		
At 1 January and 31 December	2,568	2,568
<b>Accumulated Depreciation</b>		
At 1 January	(624)	(593)
Charge for the financial year	(31)	(31)
At 31 December	(655)	(624)
<b>Accumulated Impairment Loss</b>		
At 1 January and 31 December	(1,913)	(1,913)
	-	31

\*\*Oil palm plantation:

	The Group	
	2023	2022
	RM'000	RM'000
<b>Cost</b>		
At 1 January and 31 December	7,725	7,725
<b>Accumulated Depreciation</b>		
At 1 January and 31 December	(3,304)	(3,304)
<b>Accumulated Impairment Loss</b>		
At 1 January	(4,421)	(4,421)
At 31 December	(4,421)	(4,421)

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****7. INTANGIBLE ASSETS**

The Group	At	Additions	Amortisation	Impairment Loss	Exchange Differences	At
	1.1.2023					RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<i>Carrying Amount</i>						
Computer software	397	556	(265)	-	-	688
Corporate memberships	21	-	(17)	-	1	5
Goodwill	797	-	(88)	-	-	708
	1,215	556	(371)	-	1	1,401

The Group	At	Additions	Amortisation	Impairment Loss	Exchange Differences	At
	1.1.2022					RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<i>Carrying Amount</i>						
Computer software	381	54	(38)	-	-	397
Corporate membership	47	-	(16)	(9)	(1)	21
Goodwill	-	865	(88)	-	-	797
	428	939	(142)	(9)	(1)	1,215

The Group	At	Accumulated	Exchange	Carrying
	31.12.2023			
	RM'000	RM'000	RM'000	RM'000
Computer software	1,141	(453)	-	688
Corporate membership	123	(74)	(45)	5
Film financing "Rajah"	920	(920)	-	-
Goodwill	865	(177)	-	708
	3,069	(1,624)	(45)	1,401

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 7. INTANGIBLE ASSETS (CONT'D)

The Group	At Cost RM'000	Accumulated Amortisation RM'000	Accumulated Impairment RM'000	Carrying Amount RM'000
31.12.2022				
Computer software	585	(188)	-	397
Corporate membership	123	(57)	(45)	21
Film financing "Rajah"	920	(920)	-	-
Goodwill	885	(88)	-	797
	2,513	(1,253)	(45)	1,215

The film financing "Rajah" represent the amount invested through the equity barter agreement entered between a subsidiary, Hemisphere Corporation and Margate House Film LLC (MHF) for production of the film title "Edge of the World" (formerly referred to as "Rajah").

#### 8. INVESTMENT IN SUBSIDIARIES

	The Corporation	
	2023	2022
	RM'000	RM'000
Unquoted shares, at cost		
At 1 January	579,218	576,818
Addition during the year	18,920	2,400
Disposal during the year	(1,095)	-
	597,043	579,218
Accumulated impairment losses:-		
At 1 January	(100,224)	(100,224)
Written off during the year	1,095	-
Addition during the financial year	(1,102)	-
At 31 December	(100,231)	(100,224)
	496,812	478,994

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**8. INVESTMENT IN SUBSIDIARIES (CONT'D)**

The details of the subsidiaries are as follows:-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
Bukit Saban Resort Sdn. Bhd. <sup>1,2</sup>	Malaysia	100	100	Inactive
Damai Beach Golf Course Bhd.	Malaysia	100	100	Inactive
Damai Holdings Sdn. Bhd. <sup>1</sup>	Malaysia	100	100	Inactive
Damai Cove Resorts Sdn. Bhd.	Malaysia	100	100	Extraction and sale of timber, investment and property holding
Eastern Empress Silk Sdn. Bhd. <sup>2</sup>	Malaysia	100	100	Inactive
Hemisphere Corporation Sdn. Bhd.	Malaysia	100	100	Hotel management
Kuching Hotels Sdn. Bhd.	Malaysia	89	89	Owner and operator of hotel and shopping complex
Permaisara Sdn. Bhd.	Malaysia	100	100	Investment holding
Pernata Carpark Sdn. Bhd.	Malaysia	100	100	Letting of commercial car park complex
PPES Aqua (Santubong) Sdn. Bhd.	Malaysia	100	100	Aquaculture and investment holding
PPES Consults Sdn. Bhd.	Malaysia	100	100	Project management consultancy and investment holding
PPES Ternak Holdings Sdn. Bhd.	Malaysia	100	100	Investment holding
SEDC Nutreco Sdn. Bhd.	Malaysia	100	100	Pre-operating
Sara Great Horizon Sdn. Bhd. <sup>1</sup>	Malaysia	100	100	Letting of a recreational and camping facilities at Camp Permai
Sara-HL Plantation Sdn. Bhd. <sup>2</sup>	Malaysia	100	100	Inactive

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**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**8. INVESTMENT IN SUBSIDIARIES (CONT'D)**

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
Sara Rasa Sdn. Bhd.**	Malaysia	-	85	Dissoived
Sara Resorts Sdn. Bhd.	Malaysia	100	100	Owner and operator of resort hotel
Sara Resorts Management Sdn. Bhd.	Malaysia	100	100	Management and service provider for trainings and events
Sara Spectrum Holdings Sdn. Bhd.*	Malaysia	100	100	Investment holding
Sara Tourism & Leisure Sdn. Bhd.	Malaysia	100	100	Extraction and sale of timber
Sara Urusharta Sdn. Bhd.	Malaysia	100	100	Property management
Sara Worldwide Vacations Bhd.*	Malaysia	100	100	Management of timeshare membership schemes
Sarawak Cultural Village Sdn. Bhd.	Malaysia	100	100	Management and operation of a cultural park and centre
Sarawak Metro Sdn. Bhd.	Malaysia	100	100	Service activities incidental to land transportation N.E.C as well as urban and suburban railway passenger transport service
SEDC Energy Sdn. Bhd.*	Malaysia	100	100	Undertake oil and gas downstream activities, marketing and trading of petroleum products and its derivatives
SEDC Petchem Hub Sdn. Bhd.	Malaysia	100	100	Undertake development of petrochemical hub, provision of centralised and shared utilities and facilities and management of real estate

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**8. INVESTMENT IN SUBSIDIARIES (CONT'D)**

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
SEDC Properties Sdn. Bhd.*	Malaysia	100	-	Inactive
SEDC Holdings Sdn. Bhd.*	Malaysia	100	-	Inactive
Sejadu Sdn. Bhd.	Malaysia	100	100	Owner and operator of hotel and shopping complex
Tanjung Datu Beach Resort Sdn. Bhd.*	Malaysia	100	100	Inactive
SEDC Fisheries Sdn. Bhd. (formerly known as Fieldmart Fishing Fleet Sdn. Bhd.)	Malaysia	60	60	Fishing on commercial basis in ocean and coastal waters, processing and preserving of fish and other seafood.
<b>Held through subsidiaries:</b>				
<u>Subsidiaries of Damai Beach Golf Course Bhd.</u>				
Damai Golf and Country Club Bhd.	Malaysia	90	90	Management of golf club
<u>Subsidiaries of PPEE Ternak Holdings Sdn. Bhd.</u>				
PPES Ternak Sdn. Bhd.	Malaysia	100	100	Rearing and marketing of livestock and operating food and beverage outlets
Rosewood Station Pty Ltd.	Australia	100	100	Cattle farming
Rosewood Livestock Exports Pty Ltd.	Australia	100	100	Inactive
<u>Subsidiaries of Sara Spectrum Holdings Sdn. Bhd.</u>				
Hakanda Sdn. Bhd.	Malaysia	100	100	Fruit planting
Sarawak Coconut Enterprise Sdn. Bhd.*	Malaysia	100	100	Rental of factory building
<u>Subsidiaries of Sara Worldwide Vacations Bhd.</u>				
Asia Vacations Club Sdn. Bhd.*	Malaysia	90	90	Inactive

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**8. INVESTMENT IN SUBSIDIARIES (CONT'D)**

The details of the subsidiaries are as follows (Cont'd):-

Name of Subsidiaries	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023	2022	
		%	%	
<b>Held through subsidiaries (Cont'd):</b>				
<u>Subsidiaries of PPES Consults Sdn. Bhd.</u>				
SEDC Caetwell Sdn. Bhd.	Malaysia	100	100	Inactive
<u>Subsidiaries of SEDC Energy Sdn. Bhd.</u>				
SEDC Gafung Sdn. Bhd.	Malaysia	60	60	Marketing and distribution of diesel and provide bunkering service for fuel products - Pre-operating
<u>Subsidiaries of Permaisara Sdn. Bhd.</u>				
InnoCement Sdn. Bhd.	Malaysia	51	-	Importation and distribution of cement - Pre-operating
<u>Subsidiaries of Hemisphere Corporation Sdn. Bhd.</u>				
Hemisphere Wellness Sdn. Bhd.	Malaysia	100	-	Trading, wellness and spa management

<sup>^</sup> The auditors' report on the financial statements of these subsidiaries include "Material Uncertainty Related to Going Concern" regarding the abilities of these subsidiaries to continue as going concern in view of their capital deficiencies position as at the end of current reporting period. The financial statements of these subsidiaries were prepared on going concern basis as the Corporation has undertaken to provide continued financial support to these subsidiaries.

<sup>^^</sup> The subsidiary has been dissolved during the current financial year.

<sup>^</sup> The subsidiary has resolved to liquidate the Company and the financial statements of the Company have been prepared on a break up basis.

All of the subsidiaries are not audited by the Auditor General of Malaysia.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**8. INVESTMENT IN SUBSIDIARIES (CONT'D)**

- (a) During the current financial year, the Corporation incorporated SEDC Properties Sdn. Bhd. and SEDC Holdings Sdn. Bhd. as wholly-owned subsidiaries with an issued and paid up share capital of RM2 comprising 2 ordinary shares and RM100 comprising 100 ordinary shares respectively.
- (b) On 1 July 2023, Hemisphere Wellness Sdn. Bhd. was incorporated as a wholly-owned subsidiary held through its subsidiary, Hemisphere Corporation Sdn. Bhd. with an issued and paid up share capital of RM1million comprising 1million ordinary shares.
- (c) On 1 August 2023, Permaisara Sdn. Bhd. acquired 51 ordinary shares representing 51% equity interest in IrinoCement Sdn. Bhd., at a purchase consideration of RM\$1. Subsequently on 17 October 2023, it subscribed for an additional 5,099,949 new ordinary shares for a total cash consideration of RM5,099,949, the equity interest remains the same at 51%.
- (d) During the current financial year, the Corporation has also subscribed additional ordinary shares in SEDC Energy Sdn. Bhd. from RM5,255,001 to RM22,175,001 and SEDC Nutreco Sdn. Bhd. from RM2 to RM2,000,000.
- (e) In the last financial year, the Corporation acquired 60% equity interest in SEDC Fisheries Sdn. Bhd. (formerly known as Fieldmart Fishing Fleet Sdn. Bhd.). The details of the acquisition are disclosed in Note 31.

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 9. INVESTMENT IN ASSOCIATES

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Unquoted shares, at cost	69,493	64,827	43,089	46,161
Share of post acquisition profits	23,226	43,095	-	-
	92,719	107,922	43,089	46,161
Less: Accumulated impairment losses	(2,944)	(2,905)	-	(1,814)
	89,775	105,017	43,089	44,347

The details of the associates are as follows:-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023	2022	
		%	%	
CMS Infra Trading Sdn. Bhd.	Malaysia	49	49	General trading and construction of telecommunication towers, products and services
CMS Land Sdn. Bhd.	Malaysia	49	49	Property holding, property development and construction works
CMS Property Management Sdn. Bhd.	Malaysia	49	49	Management and marketing of realty and property projects - Inactive
Camenich Sdn. Bhd.	Malaysia	20	20	Supplying chicken and beef
Fieldmart Care Sdn. Bhd.	Malaysia	40	40	Act as agents, investors, merchants, traders and engaged in investment holding
Good Harvest Plantation Sdn. Bhd.*	Malaysia	30	30	Cultivation of coconut and oil palm
IMSA Sebar (Sarawak) Holdings Sdn. Bhd.**	Malaysia	-	33	Dissolved

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**9. INVESTMENT IN ASSOCIATES (CONT'D)**

The details of the associates are as follows (Cont'd):-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
Sarawak Petchem Sdn. Bhd.	Malaysia	30	30	Investment in petrochemical - Pre-operating
SOP Karabungan Sdn. Bhd.	Malaysia	30	30	Oil palm plantation
SPB PPES Karabungan Plantation Sdn. Bhd.	Malaysia	30	30	Cultivation of oil palm
Syarikat Sebangun Sdn. Bhd.	Malaysia	21	21	Extraction and processing of silica sand
<b>Associates of Sara Spectrum Holdings Sdn. Bhd.</b>				
Carbon Supplies (Sarawak) Sdn. Bhd. *	Malaysia	40	40	Rental of factory building
Kemudi Saling Sdn. Bhd. *	Malaysia	30	30	Operation of oil palm plantation
<b>Associates of Eastern Empress Silk Sdn. Bhd.</b>				
Hope Aspire Sdn. Bhd.	Malaysia	30	30	Agarwood plantation, and agro tourism related activities - Pre-operating
<b>Associates of Permaisara Sdn. Bhd.</b>				
Sligang Quarry Sdn. Bhd.	Malaysia	30	30	Quarrying activities
Syarikat Pendu Quarry (Serian) Sdn. Bhd.	Malaysia	30	30	Quarrying activities
Bukit Piring Quarry Sdn. Bhd.	Malaysia	30	30	Quarrying activities
IBZ Mineral Resources Sdn. Bhd.	Malaysia	30	30	Quarrying activities - Pre-operating

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 9. INVESTMENT IN ASSOCIATES (CONT'D)

The details of the associates are as follows (Cont'd):-

Name of Associates	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
<b>Associates of Permaisara Sdn. Bhd. (Cont'd)</b>				
DLLK Enterprise Sdn. Bhd.	Malaysia	30	-	Quarrying activities - Pre-operating
Teratai Serasi Sdn. Bhd.	Malaysia	30	-	Quarrying activities - Pre-operating
<b>Associates of SEDC Energy Sdn. Bhd.</b>				
Borneo United Consortium Sdn. Bhd.	Malaysia	30	30	Development and construction of liquefied natural gas (LNG) ISO tank filling station facilities - Pre-operating
Sarawak Medical Innovation & Technology Hub Sdn. Bhd.	Malaysia	48	40	Undergo constructing a medical gloves factory
<b>Associates of PPES Consults Sdn. Bhd.</b>				
Pembinaan Dinasti Tias Sdn. Bhd.	Malaysia	40	-	Construction - Pre-operating

\* The auditors' report on the financial statements of the associate include "Material Uncertainty Related to Going Concern" regarding the abilities of the associate to continue as going concern in view of its capital deficiencies position as at the end of current reporting period. The financial statements of the associate were prepared on going concern basis as the Corporation and immediate holding company has undertaken to provide continued financial support to the associate.

\*\* The associate has been dissolved during the financial year.

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**9. INVESTMENT IN ASSOCIATES (CONT'D)**

The share of the Group in the associates' capital commitments is as follows:

	The Group 2023 RM'000	The Group 2022 RM'000
Approved but not contracted for:		
- Property, plant and equipment	-	4
	-	4

**10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES**

	The Group 2023 RM'000	2022 RM'000	The Corporation 2023 RM'000	2022 RM'000
Unquoted shares, at cost	25,064	25,064	24,937	24,937
Share of post acquisition profits:				
- previously held through investments in associates	183,306	183,306	-	-
- share of profits under joint venture, net of dividend received	17,708	32,944	-	-
	226,078	241,314	24,937	24,937

The details of the jointly controlled entities are as follows:-

Name of Jointly Controlled Entities	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
SEDC Resources Sdn. Bhd.	Malaysia	51	51	Investment and property holding
PPES Works (Sarawak) Sdn. Bhd.	Malaysia	51	51	Civil engineering contractor and road maintenance
<b>Subsidiaries held through SEDC Resources Sdn. Bhd.</b>				
SEDC Quarries Sdn. Bhd.	Malaysia	51	51	Quarry operations, marketing of aggregates and road construction

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**10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES (CONT'D)**

The details of the jointly controlled entities are as follows (Cont'd):-

Name of Jointly Controlled Entities	Country of Incorporation	Percentage of Effective Interest Held		Principal Activities
		2023 %	2022 %	
<b>Subsidiaries held through SEDC Resources Sdn. Bhd. (Cont'd)</b>				
SEDC Premix (Betong) Sdn. Bhd. *	Malaysia	41	41	Production and sale of premix and road construction
SEDC Premix Sdn. Bhd.	Malaysia	31	31	Production and sale of premix and road construction
SEDC Premix (Miri) Sdn. Bhd.	Malaysia	31	31	Production and sale of premix and road construction
Borneo Granite Sdn. Bhd.	Malaysia	29	29	Quarry operations
SEDC Concrete Product Sdn. Bhd.	Malaysia	51	51	Manufacture and sale of concrete products - Inactive
<b>Subsidiaries held through PPES Works (Sarawak) Sdn. Bhd.</b>				
PPESW BPSB JV Sdn. Bhd.	Malaysia	36	36	Developing and upgrading the Pan Borneo Highway from Sg. Awik Bridge to Bintangor Junction
PPES Works CCCC JV Sdn. Bhd.	Malaysia	36	36	Construction and completion of Bintulu-Jepak Bridge crossing Kuala Kemena, Bintulu
<b>Joint venture held through PPES Consults Sdn. Bhd.</b>				
OPUS Consultants (Sarawak) Sdn. Bhd.	Malaysia	51	51	Project management and engineering consultancy

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 10. INVESTMENT IN JOINTLY CONTROLLED ENTITIES (CONT'D)

- \* *The auditors' report on the financial statements of the jointly controlled entities include 'Material Uncertainty Related to Going Concern' regarding the abilities of the jointly controlled entities to continue as going concern in view of its capital deficiencies position as at the end of current reporting period. The financial statements of the jointly controlled entities were prepared on going concern basis as the holding company has undertaken to provide continued financial support to the jointly controlled entities.*

*All of the jointly controlled entities are not audited by the Auditor General of Malaysia.*

The share of the Group in the jointly controlled entities' capital commitments is as follows:

	The Group	
	2023	2022
	RM'000	RM'000
Approved and contracted for:	-	1,171
- Property, plant and equipment		
Approved but not contracted for:	631	1,342
- Property, plant and equipment	631	2,513

#### 11. OTHER INVESTMENTS

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Quoted shares, at fair value	127,460	118,721	113,741	108,873
Quoted unit trust, at fair value	21,855	14,646	2,733	2,561
Unquoted shares, at cost	7,706	7,706	7,706	7,706
	156,821	141,073	124,180	119,240
Represented by:-				
Non-current	130,315	125,167	122,070	117,212
Current	26,506	15,906	2,110	2,028
	156,821	141,073	124,180	119,240

- (a) The fair value of quoted shares is determined by reference to their quoted closing bid price at the end of the reporting period.
- (b) Investments in unquoted shares are stated at cost less accumulated impairment losses as their fair values cannot be reliably measured without undue cost or effort.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 11. OTHER INVESTMENTS (CONT'D)

- (c) The current portion consists of fund invests in short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less.

#### 12. DEFERRED TAX ASSETS/(LIABILITIES)

	The Group	
	2023	2022
	RM'000	RM'000
At 1 January		
Recognised in equity	(37,987)	(43,256)
Recognised in profit or loss	(3,510)	1,530
Exchange differences	(116)	3,556
	(692)	183
At 31 December	(42,305)	(37,987)

Presented after appropriate offsetting as follows:

Deferred tax assets	579	431
Deferred tax liabilities	(42,884)	(38,418)
	(42,305)	(37,987)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:-

The Group	At		Transition		Recognised in		Recognised in	
	1, 2023	31, 2022	differences	equity	profit or loss	31, 12, 2023		
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
<u>Deferred Tax Liabilities</u>								
Property, plant and equipment	(3,111)	4,450	(124)	2,773	(165)	(21,177)		
Investment properties	3,645	(4,450)	-	(6,283)	(87)	(7,157)		
Inventories	(10,740)	-	(538)	-	(29)	(1,327)		
Others	(210)	-	(110)	-	(31)	(773)		
	(38,418)	-	(692)	(3,510)	(264)	(42,884)		

#### Deferred Tax Assets

Provisions	81	-	-	-	(1)	80
Unabsorbed capital allowances and unused tax losses	350	-	-	-	49	409
	431	-	-	-	148	579
	(37,987)	-	(692)	(3,510)	(118)	(42,305)

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 12. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:-

	At Translation		Recognised in equity		Recognised in profit or loss		At	
	1.1.2022	RM'000	RM'000	RM'000	RM'000	RM'000	31.12.2022	RM'000
<b>The Group</b>								
<b>2022</b>								
<u>Deferred Tax Liabilities</u>								
Property, plant and equipment	(32,448)	28	1,530	(222)			(31,111)	
Investment properties	-	-	-	3,643			3,643	
Inventories	(11,114)	146	-	228			(10,740)	
Others	(607)	8	-	389			(210)	
	(44,169)	183	1,530	4,038			(38,418)	
<u>Deferred Tax Assets</u>								
Property, plant and equipment	(7)	-	-	7			-	
Provisions	675	-	-	(692)			81	
Unabsorbed capital allowances and unused tax losses	247	-	-	103			350	
	813	-	-	(482)			431	
	(43,256)	183	1,530	3,556			(37,987)	

At the end of the reporting period, the amounts of deferred tax assets not recognised (stated at gross) in respect of the following items:-

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Unused tax losses	157,997	172,523	77,703	77,703
Unabsorbed capital allowances	231,166	212,005	33,093	33,093
Unutilised investment tax allowance	169,476	164,485	-	-
Other deductible temporary differences	25,539	29,336	-	-
	584,178	578,349	110,796	110,796

The unutilised tax losses and unabsorbed capital allowances are available for offsetting against future taxable profit of the respective subsidiaries in which the losses arose. No deferred tax assets are recognised in respect of these items as it is not probable that taxable profits of the subsidiaries will be available against which the deductible temporary differences can be utilised. The unused tax losses are allowed to be utilised for ten (10) consecutive years of assessment while unabsorbed capital allowances are allowed to be carried forward indefinitely. The use of the investment tax allowances is subject to the agreement of the tax authorities and compliance with certain provisions of the tax legislation.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 13. INVENTORIES

	The Group		The Corporation	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Properties held for sales	7,959	8,612	5,015	5,381
Trading stocks	1,376	779	-	-
Livestock	54,210	44,522	-	-
Souvenir stocks	176	203	-	-
Materials and consumables	2,262	2,375	31	43
	65,983	56,491	5,046	5,424
Less: Provision for stock obsolescence	(258)	-	-	-
	65,725	56,491	5,046	5,424

Except for livestock, all other inventories are stated at cost. The valuation for livestock is as follows:

	The Group	
	2023 RM'000	2022 RM'000
Livestock		
At fair value	52,280	44,509
At cost	1,930	13
	54,210	44,522

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****14. TRADE AND OTHER RECEIVABLES**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Trade receivables	108,164	74,910	27,714	27,833
Allowance for impairment losses	(3,910)	(3,985)	(2,444)	(2,625)
	104,254	70,925	25,270	25,208
Other receivables and prepayments	65,225	26,511	13,516	15,864
Advances to subsidiaries	-	-	179,365	176,141
Advances to associates	1,325,013	1,318,630	1,314,485	1,313,580
Allowance for impairment losses	(2,068)	(1,368)	(2,066)	(1,366)
	1,388,170	1,343,973	1,605,300	1,603,219
<b>Total</b>	<b>1,492,424</b>	<b>1,414,898</b>	<b>1,630,570</b>	<b>1,528,427</b>

## Represented by:-

Non-current	13,916	-	-	-
Current	1,478,508	1,414,898	1,530,570	1,528,427
	1,492,424	1,414,898	1,530,570	1,528,427

The amounts due from subsidiaries and associates are unsecured, interest free and are repayable on demand except for certain advances to subsidiaries and associates which bear interest rates ranging from 4% to 5% (2022 – 4% to 5%) per annum.

**15. AMOUNT DUE FROM CONTRACT CUSTOMERS**

	The Group	
	2023	2022
	RM'000	RM'000
Cumulative costs incurred to date	502,152	59,264
Cumulative attributable profits	-	-
	502,152	59,264
Cumulative progress billings	(444,850)	(59,264)
	57,302	-

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 16. FIXED DEPOSITS WITH FINANCIAL INSTITUTIONS

The fixed deposits with financial institutions at the end of reporting period bore effective interest rates of 2.75% to 4% (2022 – 1.70% to 3.70%) per annum with a maturity period of 6 to 12 months (2022 – 6 to 12 months). Fixed deposits with financial institutions are not considered as cash and cash equivalents if they are more than 3 months or pledged to the financial institutions.

#### 17. CASH AND CASH EQUIVALENTS

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Cash and bank balances	139,115	308,770	21,676	181,380
Fixed deposits with licensed banks	140,681	168,146	118,775	133,313
	279,796	476,916	140,451	314,691
Less: Fixed deposits with maturity more than 3 months	(18,283)	(7,502)	(4,636)	-
Less: Deposit pledged to bank	(1,000)	-	-	-
Cash and cash equivalents	260,513	469,414	135,815	314,691

(a) Included in the Group's fixed deposits was RM500,000 (2022 – RM500,000) placed on lien to licensed banks for bank guarantee facilities granted to certain subsidiaries of the Group.

(b) The fixed deposits with financial institution of the Group and the Corporation at the end of the reporting period bore effective interest rates of 2.50% to 3.75% (2022 – 1.50% to 4.00%) per annum and 2.75% to 3.95% (2022 – 2.30% to 3.30%) per annum respectively with a maturity period of 3 months (2022 – 3 months).

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 18. RESERVES

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Capital reserve	353	353	-	-
Revaluation reserve	177,596	129,742	-	-
Translation reserve	4,891	340	-	-
Revenue reserve	969,333	1,041,017	778,320	752,283
	<u>1,152,173</u>	<u>1,171,452</u>	<u>778,320</u>	<u>752,283</u>

(a) Revaluation reserve arose from the revaluation of a foreign subsidiary's perpetual leasehold land.

	The Group	
	2023	2022
	RM'000	RM'000
As at 1 January	129,742	140,956
Exchange differences	-	(884)
Revaluation surplus/(deficit)	20,766	(8,110)
Transfer from/(to) revenue reserve	27,088	(2,220)
As at 31 December	<u>177,596</u>	<u>129,742</u>

(b) Translation reserve represents foreign exchange differences arising from the translation of foreign operations.

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 19. STATE GOVERNMENT EQUITY GRANT AND CONTRIBUTION FOR EQUITY PARTICIPATION

	The Group/The Corporation	
	2023	2022
	RM'000	RM'000
<b>(a) State government equity grant</b>		
Sejadu Sdn. Bhd.	2,200	2,200
Sara Resorts Sdn. Bhd.	2,170	2,170
Damai Cove Resorts Sdn. Bhd.	1,629	1,629
PPES Aqua (Santubong) Sdn. Bhd.	200	200
	<u>6,199</u>	<u>6,199</u>
At 1 January	6,199	12,397
Amortisation of grants	(6,199)	(6,198)
At 31 December	-	6,199

	The Group/The Corporation	
	2023	2022
	RM'000	RM'000
Sejadu Sdn. Bhd.	144,189	144,189
Sara Resorts Sdn. Bhd.	57,400	57,400
Kuching Hotels Sdn. Bhd.	24,088	24,088
Damai Cove Resorts Sdn. Bhd.	37,000	37,000
Borsan'ulu Resort Sdn. Bhd.	2,000	2,000
	<u>264,677</u>	<u>264,677</u>

#### (b) State government contribution for equity participation

Sejadu Sdn. Bhd.	144,189	144,189
Sara Resorts Sdn. Bhd.	57,400	57,400
Kuching Hotels Sdn. Bhd.	24,088	24,088
Damai Cove Resorts Sdn. Bhd.	37,000	37,000
Borsan'ulu Resort Sdn. Bhd.	2,000	2,000
	<u>264,677</u>	<u>264,677</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023****20. DEVELOPMENT FUNDS**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Bumiputra Participation Fund	86,140	86,245	86,140	86,245
Aquaculture Development Fund	4,851	4,851	4,851	4,851
Others	25,029	12,839	25,029	12,839
	<b>116,020</b>	<b>103,935</b>	<b>116,020</b>	<b>103,935</b>
At 1 January	103,935	115,198	103,935	115,198
Received during the year	59,208	84,377	59,208	84,377
Disbursed/utilised during the year	(47,123)	(96,640)	(47,123)	(96,640)
At 31 December:	<b>116,020</b>	<b>103,935</b>	<b>116,020</b>	<b>103,935</b>

**21. GOVERNMENT TERM LOANS AND OTHER BORROWINGS**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<u>Current liabilities</u>				
Government term loan	288	276	288	276
Musyarakah funding	28,000	-	28,000	-
QAH Loan	200,000	1,000,000	200,000	1,000,000
Revolving credit	15,000	-	-	-
Term loans - <i>secured</i>	3,494	2,397	-	-
Term loans - <i>unsecured</i>	-	46	-	-
	<b>246,782</b>	<b>1,002,719</b>	<b>228,288</b>	<b>1,000,276</b>
<u>Non-current liabilities</u>				
Government term loan	6,519	6,807	6,519	6,807
Musyarakah funding	852,000	880,000	852,000	880,000
QAH Loan	614,480	-	614,480	-
Term loans - <i>secured</i>	169,690	66,522	-	-
Term loans - <i>unsecured</i>	-	20,562	-	-
	<b>1,642,689</b>	<b>973,891</b>	<b>1,472,999</b>	<b>886,807</b>
<b>Total</b>	<b>1,889,471</b>	<b>1,976,610</b>	<b>1,701,287</b>	<b>1,887,083</b>

(a) The government term loan bore an interest rate of 4% (2022 – 4%) per annum.

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#### 21. GOVERNMENT TERM LOANS AND OTHER BORROWINGS (CONT'D)

- (b) The *Musyarakah* funding is granted by SFS Investor to invest in the 'Methanol Project', where SFS Investor will become a party to the 'Methanol Project' via *Musyarakah* arrangement. The term of the Methanol Project *Musyarakah* shall be 21 years and the repayment shall commence on the 3<sup>rd</sup> anniversary date of the *Musyarakah* restructuring date until the 20<sup>th</sup> anniversary date.
- (c) The Qard Al-Hasan (QAH) benevolent loan is a short-term interest-free bridging loan granted by Infrasar Ventures Tiga Sdn. Bhd. (SFS investor) for the purpose of putting funds in Sarawak Pechem Sdn. Bhd. to meet its urgent payment obligations under the Methanol Project. The loan is repayable in full in a single bullet payment on 31 March 2022. However, the Corporation has been granted approval to vary the repayment terms from a single bullet payment to 3 instalment payments spread over 3 years until 31 December 2025.
- (d) The term loan (secured) provided by RHB Bank Berhad is for the purpose of refurbishment and upgrading works at Riverside Majestic Hotel Puteri Wing, which bears interest rate at 4.99% (2022: 4.99%) per annum and repayable in instalments up to 2037.
- (e) The borrowings of the Group are secured by the followings:-
- (i) Subsidiaries' buildings, freehold and perpetual leasehold land as disclosed in Note 4;
  - (ii) Foreign subsidiary's all cattle depastured at Rosewood and Carnor Plains;
  - (iii) "Open All Monies" Facility Agreement stamped for RM26 Million;
  - (iv) 1<sup>st</sup> legal charge over the property at Lot 276 Section 48 Kuching Town Land District;
  - (v) 2<sup>nd</sup> legal charge over the land held under Provisional Lease described as Lot 683, Block 2, Salak Land District
- (f) During the financial year, the subsidiary drew down RM47,341,000 out of RM77,000,000 term loan facility from Development Bank of Sarawak for financing the proposed refurbishment and upgrading works at Damai Lagoon Resort. The loan has a tenure of 16 years from the first release of the loan and bears interest at the rate of 1.75% per annum above the Bank's cost of funds.
- (g) The revolving credit bears interest at rate ranging from 5.10% to 5.30% per annum and repayable after 90 days from the drawdown date.

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**22. FINANCE LEASE PAYABLES**

	The Group 2023	2022
	RM'000	RM'000
Minimum lease payments:		
- not later than one year	425	63
- later than one year and not later than five years	1,391	63
- later than five years	-	185
	1,816	311
Less: Future finance charges	(182)	(33)
Present value of hire purchase payables	1,634	278
Analysed by:-		
Current liabilities	352	51
Non-current liabilities	1,282	227
	1,634	278

The finance lease bear interest rate of 1.13% to 1.23% (2022: 1.14%) above the bank's Base Rate ("BR") per annum and the remaining lease term is 4 years as at 31 December 2023.

**23. DEFERRED INCOME**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<u>Government Grant</u>				
At 1 January	207,347	179,939	82,862	79,247
Adjustment	233	-	-	-
Received during the year	36,305	60,790	1,805	10,244
Depreciation charges (Note 4)	(6,428)	(6,629)	(6,428)	(6,629)
Utilised for projects	(47,100)	(23,869)	-	-
	190,357	210,231	78,239	82,862
Amortisation for the year	(2,957)	(2,884)	-	-
At 31 December	187,400	207,347	78,239	82,862

The government grant was partly for the development of the following projects:

- (a) Development of Multifuel Refueling Stations project under the 11<sup>th</sup> and 12<sup>th</sup> Malaysian Plan and for the Hydrogen Fuel Cell Development project amounting to RM26.7 million.
- (b) Development of Kuching Urban Transportation System ("KUTS") project via adoption of the hydrogen-powered Automated Rapid Transit ("ART") amounting to RM65.37 million.
- (c) Construction and renovation of the Permata Carpark complex amounting to RM68 million.

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**23. DEFERRED INCOME (CONT'D)**

(d) Fund the acquisition of one unit Catamaran Aquila Yacht for the development of Tourism and Hospitality Sector and investor relation visits for Sarawak amounting to RM13.6 million.

(e) Business premises under the entrepreneurs program.

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<u>Rental income</u>				
At 1 January	199	209	-	-
Amortisation for the year	(11)	(10)	-	-
At 31 December	188	199	-	-
<u>Membership fees</u>				
At 1 January	5,487	9,114	-	-
Received during the year	84	-	-	-
	5,571	9,114	-	-
Amount recognised in profit or loss during the year	(4,129)	(3,627)	-	-
At 31 December	1,442	5,487	-	-
Total deferred income	189,030	213,033	78,239	82,862
Analysed by:-				
Current liabilities	19,439	31,425	-	-
Non-current liabilities	169,591	181,608	78,239	82,862
	189,030	213,033	78,239	82,862

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**24. EMPLOYEE BENEFITS**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Long service leave	-	178	-	-
Annual leave and others	1,821	2,363	1,821	2,363
	<u>1,821</u>	<u>2,541</u>	<u>1,821</u>	<u>2,363</u>
At 1 January	2,541	2,609	2,363	2,423
Payments for the year	(492)	(465)	(304)	(460)
(Gain)/Losses from changes in assumptions	(228)	397	(238)	400
	<u>1,821</u>	<u>2,541</u>	<u>1,821</u>	<u>2,363</u>
Analysed by:-				
Current liabilities	848	1,531	848	1,531
Non-current liabilities	973	1,010	973	832
	<u>1,821</u>	<u>2,541</u>	<u>1,821</u>	<u>2,363</u>

**25. TRADE AND OTHER PAYABLES**

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Trade payables	121,351	10,612	-	-
Other payables and accruals	97,307	78,795	4,300	3,651
	<u>218,658</u>	<u>89,407</u>	<u>4,300</u>	<u>3,651</u>
Represented by:-				
Non-current	13,917	-	-	-
Current	204,741	89,407	4,300	3,651
	<u>218,658</u>	<u>89,407</u>	<u>4,300</u>	<u>3,651</u>

The Group's other payables and accruals also include advances from a former Corporate Shareholder of a subsidiary amounting to RM1,281,912 (2022 – RM1,281,912). The amount due to the former corporate shareholder of a subsidiary, Sarawak Coconut Enterprise Sdn. Bhd., is unsecured, interest-free and repayable on demand.

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 26. REVENUE

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Amortisation of deferred income	4,106	3,814	-	-
Contract customers	528,222	80,148	-	-
Dividend income	3,682	3,251	46,392	18,145
Fishing income:	51	-	-	-
Function revenue	374	842	-	-
Gain on divestment of investment	1,229	-	1,229	-
Hotel and cultural centre operations	75,793	64,406	-	-
Hotel management fees	-	3,339	-	-
Interest income	7,221	5,448	12,798	9,710
Licensing fees	355	268	365	268
Management fees	1,477	1,223	-	-
Property management	1,692	1,453	-	-
Rental income	14,371	7,516	8,955	4,689
Sales of cement	349	-	-	-
Sales of fuel and diesel	43,819	26,455	-	-
Sales of livestock and meat	40,772	63,906	-	-
Sales of property development	1,625	2,371	1,625	2,371
Sales of wellness products and spa service	44	-	-	-
Sales of timber	18,678	19,857	-	-
Sundry income	2,013	758	-	-
	745,873	294,853	71,354	35,183

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 27. OTHER INCOME

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Amortisation of:				
- government grant	6,199	6,198	6,199	6,198
- deferred income	2,951	2,907	-	-
Burrow pit fee	430	-	-	-
EV leasing income	72	-	-	-
Fair value gain on other investments	5,590	116	4,858	-
Foreign exchange gains:				
- realised	351	117	-	110
- unrealised	-	1	-	-
Gain on disposal of property, plant and equipment	409	22	104	-
Government grant received	54,786	37,228	6,083	7,203
Dividend income	1,568	526	-	-
Interest income	2,009	1,568	-	-
Rental income	1,688	1,400	-	-
Reversal of allowance for impairment loss on receivables	121	263	554	862
Reversal of allowance for impairment loss on property, plant and equipment	309	-	-	-
Miscellaneous	7,630	11,440	1,513	553
	84,153	61,775	19,291	14,926

#### 28. FINANCE COSTS

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Interest expense on:-				
Bank borrowings	8,189	2,454	-	-
Government loan	283	294	283	294
Lease liabilities	62	1	-	-
Others	85	197	29	7
	8,619	2,946	312	301

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 29. (LOSS)/PROFIT BEFORE TAXATION

	The Group 2023		2022		The Corporation 2023		2022	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
(Loss)/Profit before taxation is arrived at after charging:-								
Auditors' remuneration:								
- current financial year	482		408		56		50	
- (Over)/underprovision in the previous financial year	(1)		200		-		-	
Allowance for/(Reversal of) impairment losses on:								
- investment in subsidiaries	-		-		1,102		19,432	
- intangible assets	-		9		-		-	
- investment properties	-		36,430		-		-	
- property, plant and equipment	(309)		-		-		-	
- trade and other receivables	1,452		(294)		(554)		(862)	
Amortisation of:								
- goodwill	89		88		-		-	
- deferred income	(7,097)		(6,521)		-		-	
- intangible assets	282		55		-		-	
Bad debts written off	-		281		-		-	180
Depreciation:								
- property, plant and equipment	40,125		39,407		4,474		4,530	
- investment properties	2,111		2,081		-		-	
- biological assets	31		31		-		-	
Employee benefits obligations	(229)		405		(237)		405	
(Gain)/Loss on fair value changes in:								
- investment properties	(675)		-		-		-	
- other investments	(5,389)		20,416		(4,858)		-	
Gain on foreign exchange:								
- realised	(340)		(117)		-		(110)	
- unrealised	-		(1)		-		-	
Inventories written off	125		283		-		283	
(Gain)/Loss on disposal of:								
- property, plant and equipment	(39)		(21)		(104)		1	
- other investments	-		1,488		-		800	
Members' and directors' fees	3,203		2,936		189		448	
Property, plant and equipment written off	1,308		4		-		1	
Rental expenses								
- land and buildings	2,260		2,228		493		520	
- rigs and equipment	16		14		-		-	
- machines and motor vehicles	696		363		589		363	

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 30. TAXATION

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Income tax:				
- Malaysian tax	2,416	1,624	-	33
- Foreign tax	-	4,025	-	-
	<u>2,416</u>	<u>5,649</u>	<u>-</u>	<u>33</u>
- underprovision in the previous financial year	1,553	32	-	-
	<u>3,969</u>	<u>5,681</u>	<u>-</u>	<u>33</u>
Deferred tax:				
- relating to origination and reversal of temporary differences	(670)	(3,565)	-	-
- under provision in the previous financial year	786	8	-	-
	<u>116</u>	<u>(3,557)</u>	<u>-</u>	<u>-</u>
	<u>4,085</u>	<u>2,124</u>	<u>-</u>	<u>33</u>

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## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 30. TAXATION (CONT'D)

A reconciliation of income tax expense applicable to the (loss)/profit before taxation at the statutory tax rate to income tax expense at the effective tax rate of the Group and the Corporation are as follows:-

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
(Loss)/Profit before taxation	(41,238)	(16,787)	26,037	(22,403)
Tax at the statutory tax rate of 24% (2022 - 24%)	(9,897)	(4,029)	6,249	(5,376)
Non-taxable income	(19,760)	(15,749)	(6,249)	(5,859)
Non-deductible expenses	27,393	11,979	-	7,176
Deferred tax assets not recognised in respect of current year's unabsorbed capital allowances and tax losses	4,898	12,112	-	4,058
Utilisation of deferred tax assets not recognised	(1,464)	(2,110)	-	-
Differential in tax rate of foreign subsidiaries	576	(152)	-	-
Real property gains tax arising from disposal of property	-	33	-	33
Underprovision in the previous financial year:	1,553	32	-	-
- income tax	786	8	-	-
- deferred tax	-	-	-	-
Income tax expense for the financial year	4,085	2,124	-	33

The Malaysian income tax is calculated at the statutory tax rate of 24% (2022 - 24%) of the estimated taxable profit for the financial year.

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 31. ACQUISITION OF A SUBSIDIARY

On 12 July 2022, the Corporation acquired 60% equity interests in SEDC Fisheries Sdn. Bhd. (formerly known as Fieldmart Fishing Fleet Sdn. Bhd.) for a purchase price of RM2,400,000.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

##### (a) Purchase consideration

	The Group 2022 RM'000	The Corporation 2022 RM'000
Ordinary shares issued at RM1 per share	2,400	2,400
Total purchase consideration	<u>2,400</u>	<u>2,400</u>

##### (b) identifiable assets acquired and liabilities assumed

	The Group 2022 RM'000
Property, plant and equipment	2,441
Trade and other receivables	2,508
Cash at bank	6
Other payables and accruals	(1,968)
Borrowings	(462)
Net identifiable assets acquired	<u>2,525</u>

##### (c) Cash flows arising from acquisition

	The Group 2022 RM'000	The Corporation 2022 RM'000
Purchase consideration (item (a) above)	2,400	2,400
Less: Cash and cash equivalents of subsidiary acquired	(6)	-
Contra with amount owing to the Corporation	(450)	(450)
Net cash outflow from the acquisition of a subsidiary	<u>1,944</u>	<u>1,950</u>

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 31. ACQUISITION OF A SUBSIDIARY (CONT'D)

##### (d) Goodwill arising from acquisition

	The Group 2022 RM'000
Total consideration transferred	2,400
Less: Net identifiable assets acquired (item (b) above)	(2,525)
Non-controlling interests, measured at the proportionate share of the net identifiable assets	1,010
Goodwill from the acquisition of a subsidiary (Note 7)	<u>885</u>

#### 32. PURCHASE OF PROPERTY, PLANT AND EQUIPMENT

	The Group 2023 RM'000	2022 RM'000	The Corporation 2023 RM'000	2022 RM'000
Cost of property, plant and equipment purchased (Note 4)	97,825	83,288	3,677	10,139
Amount financed through hire purchase	(1,598)	(282)	-	-
Cash disbursed for purchase of property, plant and equipment	<u>96,224</u>	<u>83,006</u>	<u>3,677</u>	<u>10,139</u>

#### 33. EMPLOYEE INFORMATION

	The Group 2023 RM'000	2022 RM'000	The Corporation 2023 RM'000	2022 RM'000
Staff costs	106,502	83,720	27,381	27,391
Number of employees as at 1 January	1,564	1,220	334	327
Addition for the year	314	344	26	7
Resigned/Retired for the year	(20)	-	(20)	-
Number of employees as at 31 December	<u>1,858</u>	<u>1,564</u>	<u>339</u>	<u>334</u>

## SARAWAK ECONOMIC DEVELOPMENT CORPORATION

(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

#### 34. RELATED PARTY DISCLOSURES

##### (a) Identities of Related Parties

Parties are considered to be related to the Group or the Corporation if the Group or the Corporation has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operation decisions, or vice versa, or where the Group or the Corporation and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group has related party relationships with its Members, key management personnel and entities within the same group of companies.

##### (b) Significant Related Party Transactions

Other than those disclosed elsewhere in the financial statements, the Corporation also carried out the following significant transactions with the related parties during the financial year:-

	The Corporation	
	2023	2022
	RM'000	RM'000
Subsidiaries:		
Dividend income	(1,746)	(333)
Interest income	(5,693)	(4,262)
Associates:		
Dividend income	(40,955)	(14,903)

#### 35. CAPITAL COMMITMENTS

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
Purchase of property, plant and equipment	36,656	112,060	763	-
Authorised and contracted for	25,256	20,843	-	-
Authorised but not contracted for	61,912	133,003	763	-

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**36. OPERATING LEASE COMMITMENTS**

The future minimum lease payments under the non-cancellable operating leases are as follows:-

	The Group	
	2023	2022
	RM'000	RM'000
Not more than 1 year	571	570
Later than 1 year and not later than five years	2,256	2,265
Later than 5 years	13,489	14,052
	<u>16,316</u>	<u>16,887</u>

**37. FINANCIAL INSTRUMENTS**

37.1 Categories of financial instruments

	The Group		The Corporation	
	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000
<b>Financial Assets</b>				
Fair value through profit or loss				
Other investments	149,115	133,367	118,474	111,534
Amortised cost				
Trade and other receivables	1,492,424	1,414,898	1,530,570	1,528,427
Fixed deposits with licensed banks	19,282	7,502	4,636	-
Cash and cash equivalents	280,513	469,414	135,815	314,691
	<u>1,772,299</u>	<u>1,891,814</u>	<u>1,571,021</u>	<u>1,843,118</u>
Cost less impairment				
Other investments	7,706	7,706	7,706	7,706
<b>Financial Liabilities</b>				
Amortised cost				
Government term loans	1,888,471	1,976,610	1,701,287	1,887,083
Other borrowings	218,658	89,407	4,300	3,651
Trade and other payables	2,108,129	2,066,017	1,705,587	1,890,734

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

**37. FINANCIAL INSTRUMENTS (CONT'D)**

37.2 Net gains and losses arising from financial instruments	The Group		The Corporation	
	2023 RM'000	2022 RM'000	2023 RM'000	2022 RM'000
Net gains/(losses) on:				
Financial assets measured at fair value through profit or loss	5,389	(21,904)	4,858	(800)
Financial assets measured at amortised cost	7,776	7,301	13,352	10,572
Financial liabilities measured at amortised cost	(8,619)	(2,946)	(312)	(302)
	4,548	(17,549)	17,898	9,470

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**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
(Established under the Sarawak Economic Development Corporation Ordinance, 1972)

**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023**

	2023 RM'000	2022 RM'000
<b>Revenue</b>		
Dividend income from		
- subsidiaries	1,746	333
- associates	40,956	14,903
- other investments	3,690	2,909
Gain on divestment of investments	1,229	-
Interest income	12,798	9,710
Licensing fees	355	268
Rental income	8,955	4,689
Sales of property development	1,625	2,371
	<u>71,354</u>	<u>35,183</u>
<b>Less: Cost of sales</b>		
Property development cost	1,249	321
<b>Add: Other income</b>		
Reversal of allowance for impairment loss on trade and other receivables		
Government grant	554	862
Gain on disposal of property, plant and equipment	6,063	7,203
Gain on fair value changes	104	-
Gain on foreign exchange	1,858	-
Amortisation of government grant	-	110
Sundry income	6,199	6,198
	1,513	553
	<u>18,291</u>	<u>14,926</u>
<b>Less: Administrative expenses (Appendix I)</b>	29,199	27,391
<b>Less: Other operating expenses (Appendix II)</b>	32,590	44,497
	<u>61,789</u>	<u>71,888</u>
<b>Less: Finance costs</b>		
Interest on government loan	283	294
Other finance costs	29	7
	<u>312</u>	<u>301</u>
<b>Less: Loss on disposal of associates</b>	1,258	-
<b>Profit/(Loss) before taxation</b>	<u>26,037</u>	<u>(22,401)</u>

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**

(Established under the Sarawak Economic Development Corporation Ordinance, 1972.)

**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT  
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)****APPENDIX I**

	2023	2022
	RM'000	RM'000
<b>Administrative expenses</b>		
Chronic medical - retirees	9	190
Hotel room subsidy	24	28
Office moving expenses	-	9
Professional fees subsidy	19	14
Program Internship Siswazah	70	67
Staff accommodation	6	6
Staff incentive allowances	969	1,420
Staff paid leave	(237)	404
Staff bonuses	2,341	1,593
Staff chronic illness and hospitalisation	395	236
Staff corporate gathering	31	70
Staff divisional meeting	40	39
Staff EHS (medical checkup)	69	51
Staff external training	1,104	705
Staff housing loan interest subsidy	155	173
Staff in-house training	1,027	601
Staff maternity	18	13
Staff medical	481	401
Staff mileage	99	77
Staff overtime	183	162
Staff salaries - junior	7,296	7,387
- senior	13,076	12,036
Staff transport and travelling	1,519	1,201
Staff uniform	390	104
Staff welfare	84	127
Staff children education	4	7
Transformation programme	-	251
Welfare - retirement	27	19
	<b>29,199</b>	<b>27,391</b>

**SARAWAK ECONOMIC DEVELOPMENT CORPORATION**  
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**DETAILED TRADING AND PROFIT OR LOSS ACCOUNT**  
**FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023 (CONT'D)** **APPENDIX II**

	2023	2022
	RM'000	RM'000
<b>Other operating expenses</b>		
Allowance for impairment losses on:		
- Investments	1,102	19,432
Bad debts written off	-	180
Board's expenses	246	502
Business zakat	150	150
Depreciation of property, plant and equipment	4,474	4,530
General expenses	3,261	4,040
Inventory written off	-	283
Loss on disposal of property, plant and equipment	-	1
Loss on disposal of other investments	-	800
Maintenance expenses	8,857	5,795
Office expenses	3,851	5,337
Professional fees	463	283
Project expenses	1,047	1,523
Financial assistance to subsidiaries	9,139	1,641
	<b>32,590</b>	<b>44,497</b>



**SEDC**  
S A R A W A K

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